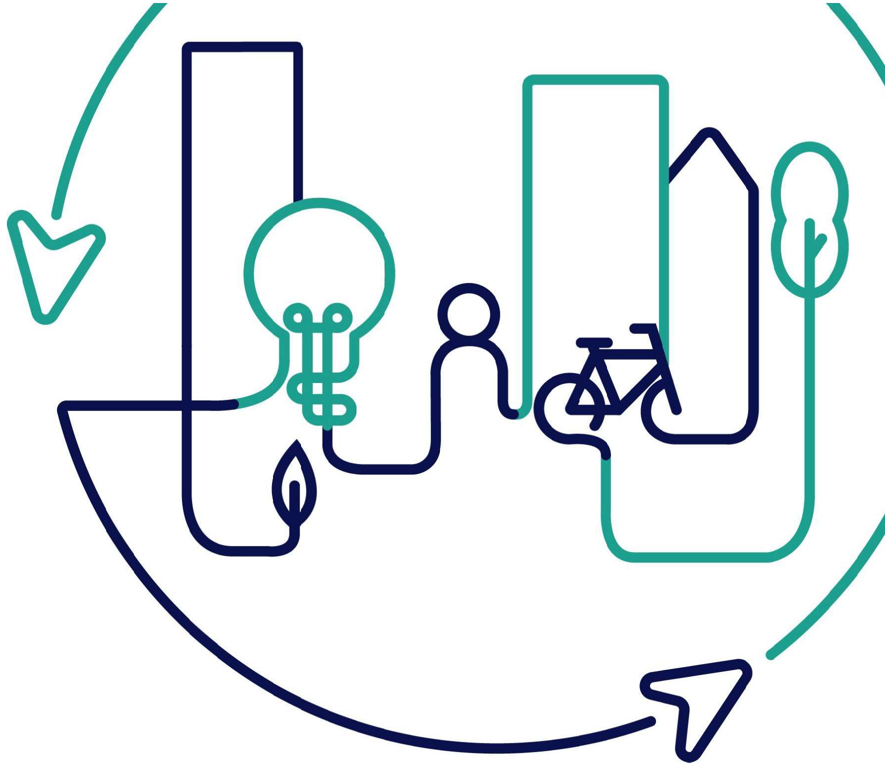
EUROPEAN URBAN INITIATIVE



Viable Cities

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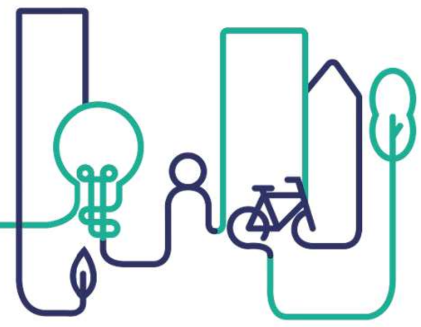
WORKSHOP 1

Combining Different Funding Sources for the transition journey



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Combining Different Funding Sources for the transition journey

- **Olle Dierks, Head of Large-Scale Investments, Viable Cities**
- **Mattias Sundström, NetZeroCities Finance Specialist**
- **Charlotte G Brynielsson, Sustainability Strategist / Head of multi-level coordination & Climate City Contract 2030**
- **Kieran Reeves, Climate Action Coordinator at Limerick City and County Council**
- **Sally Kneeshaw, EUI Expert**

WORKSHOP OBJECTIVES

1. **How to design and manage projects that combine multiple funding streams;**

2. **How to attract private capital and think like a private investor – drawing on learnings from the Climate City Capital Hub;**

3. **How to align funding strategies with local climate investment plans and broader sustainable urban development goals;**

4. **Explore synergies with the Viability Fund for Cities**

Viable Cities

EUROPEAN URBAN INITIATIVE URBACT Co-funded by the European Union Interreg

SVERIGE

WORKSHOP PROGRAMME

1. Pitches on financing the transition + Case Studies, Lund and Limerick
2. Questions and Answers
3. Exercise on city level funding mix
4. Reflections and Call to Action

Viable Cities

EUROPEAN URBAN INITIATIVE URBACT

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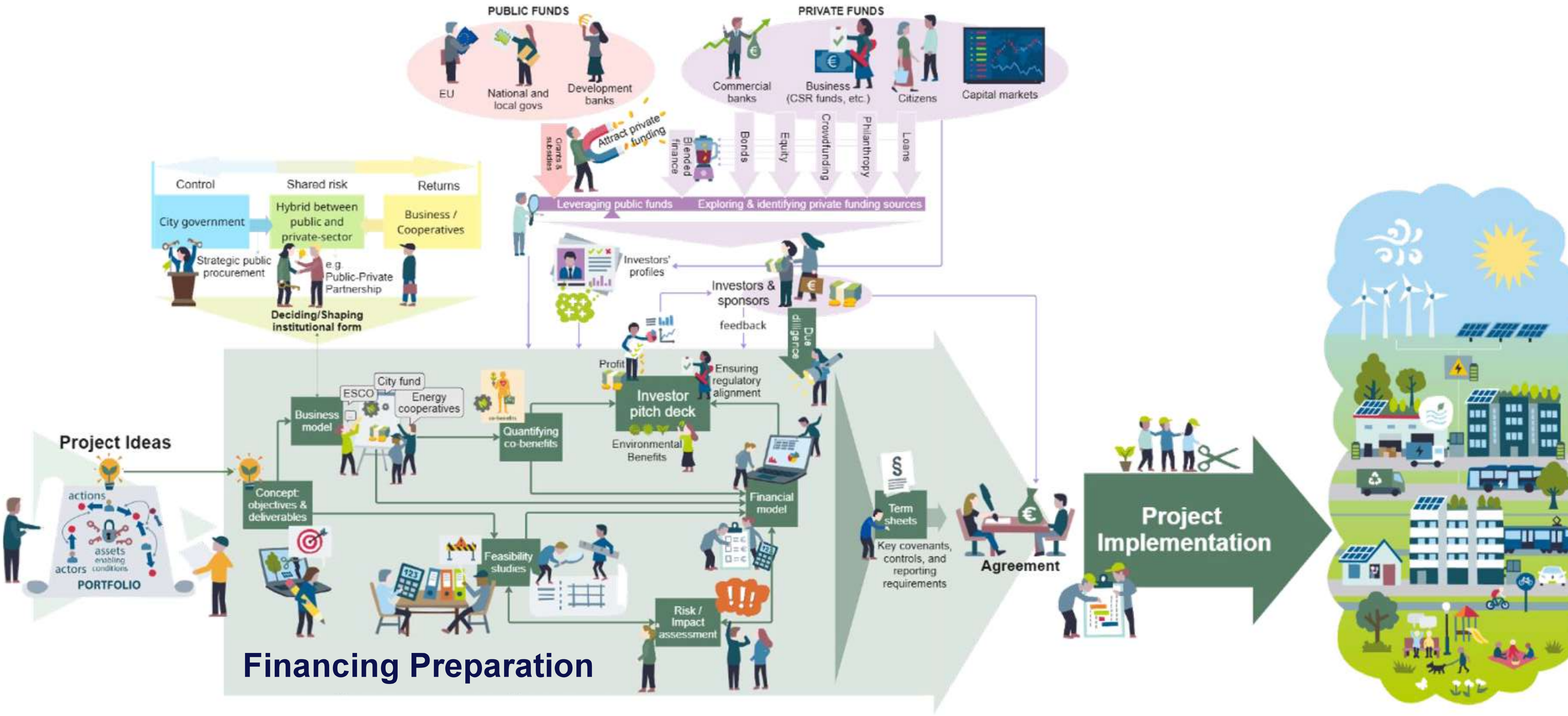
Interreg

SVERIGE

Quiz on Mentimeter


PUBLIC FUNDS
EU
National and local govs
Development banks
PRIVATE FUNDS
Commercial banks
Business (CSR funds, etc.)
Citizens
Capital markets
Grants & subsidies
Attract private funding
Blended finance
Bonds
Equity
Crowdfunding
Philanthropy
Loans
Leveraging public funds
Exploring & identifying private funding sources
Control
Shared risk
Returns
City government
Hybrid between public and private-sector
Business / Cooperatives
Strategic public procurement
e.g. Public-Private Partnership
Deciding/Shaping institutional form
Investors' profiles
Investors & sponsors
feedback
Due diligence
Project Ideas
actions
assets
enabling conditions
actors
PORTFOLIO
Concept: objectives & deliverables
Business model
ESCO
City fund
Energy cooperatives
Quantifying co-benefits
Profit
Investor pitch deck
Ensuring regulatory alignment
Environmental Benefits
Financial model
Feasibility studies
Risk / Impact assessment
Term sheets
Key covenants, controls, and reporting requirements
Agreement
Project Implementation
Financing Preparation

PUBLIC FUNDS
Examples from EU cities

Leverage, Learning, Pathways
Hard and soft actions

Business ecosystems using URBACT and Innovative Actions– Coimbra
Procurement – internal resources-Vienna
Business Improvement Districts -UK
Combining Cohesion and other Funds- Oradea

COIMBRA, Portugal
PUBLIC EU Funds

URBACT City networking on food, transport.

EUI INNOVATIVE ACTIONS
Sustainable tourism

PEER REVIEWS
Sharing knowledge

Business Ecosystem

VIENNA, Austria
PUBLIC FUNDS LEVERAGE MUNICIPAL RESOURCES

Frontrunner city
Public procurement as a lever to promote sustainability and equality

LONDON, UK
PUBLIC +PRIVATE FUNDS
Business Improvement Districts

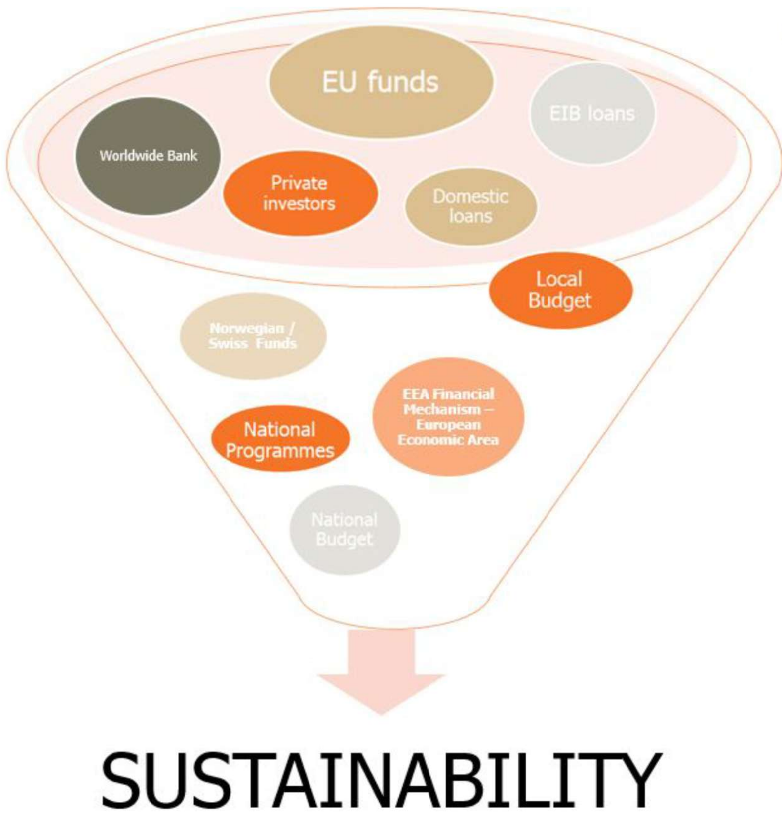
Partnership with municipality
SMEs pooling resources for
Sustainability-recycling, EV logistics, street cleaning,
Business support-hospitality, culture, safety, branding

BRIXTON
BUSINESS IMPROVEMENT DISTRICT

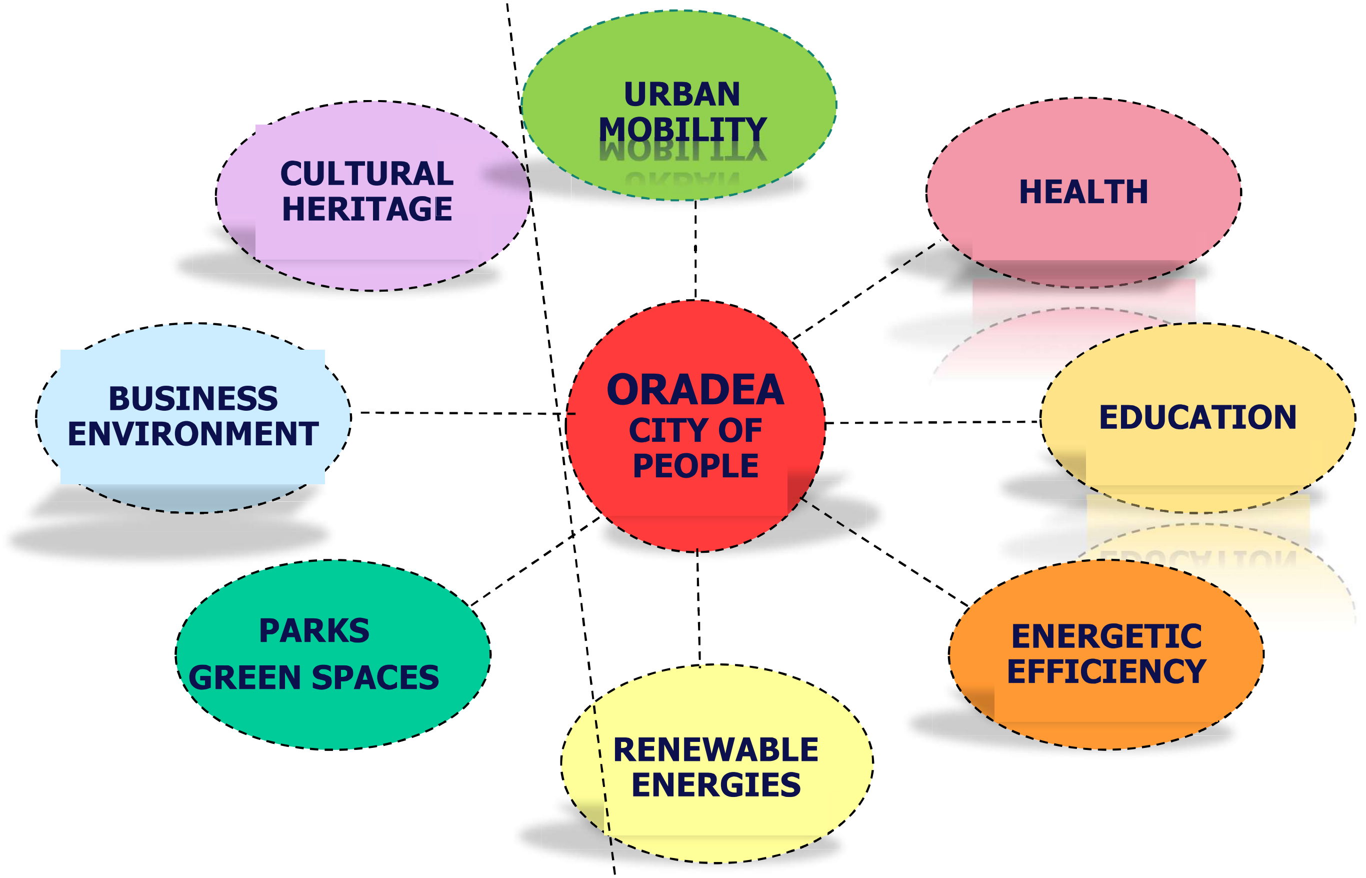
Join the Lambeth Climate Pitch & Receive £2,500

3/09/25
Better Business

ORADEA, Romania
MIXING PUBLIC AND PRIVATE FUNDS

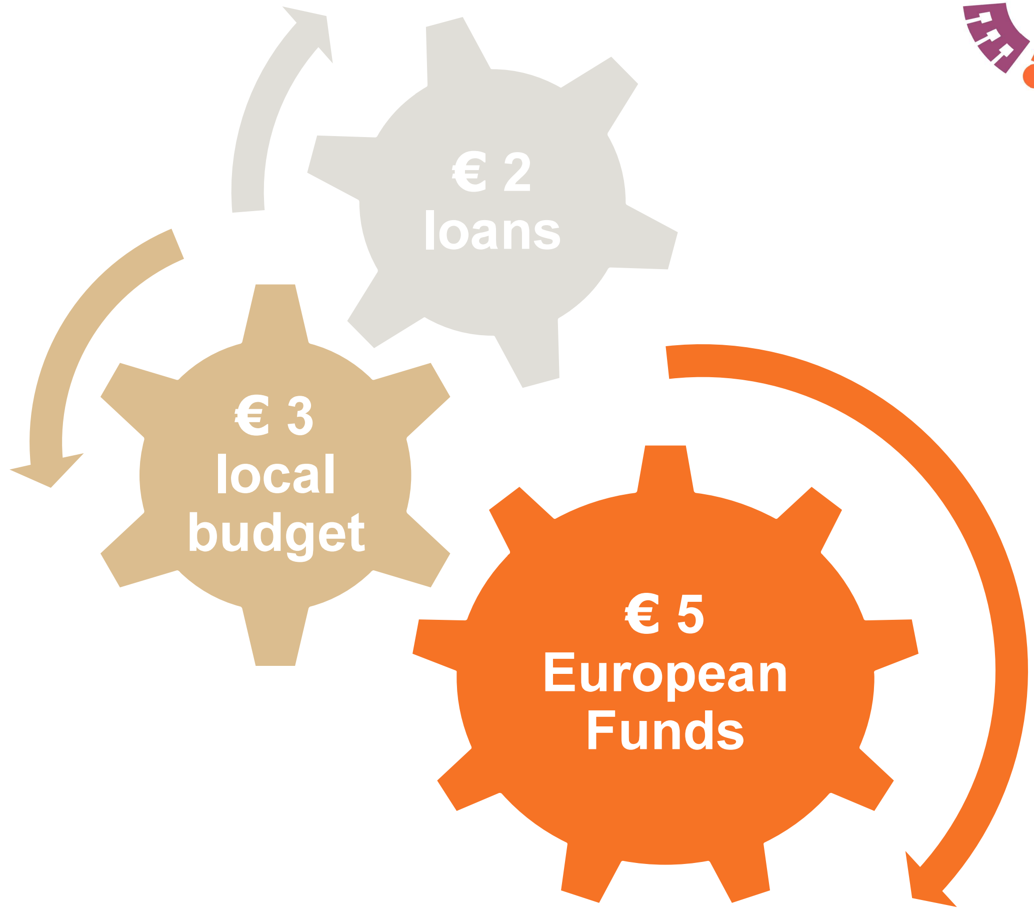


European funds - the main pillar of development



MULTIPLIER EFFECT – for every €10 invested

- 💰 Projects launched in key fields: business infrastructure, tourism, energy
- 💰 Initially supported through loans, then reimbursed with EU funds
- 💰 Priority to projects with economic added value (revenue-generating or loss-reducing)
- 💰 Partnership with the European Investment Bank (EIB) - finances a portfolio of projects for Oradea
- 💰 Combination of sources ensures sustainability & continuity
- 💰 Savings and revenues are reinvested into new projects



Mattias Sundström, NetZeroCities Finance Specialist

NET ZERO CITIES

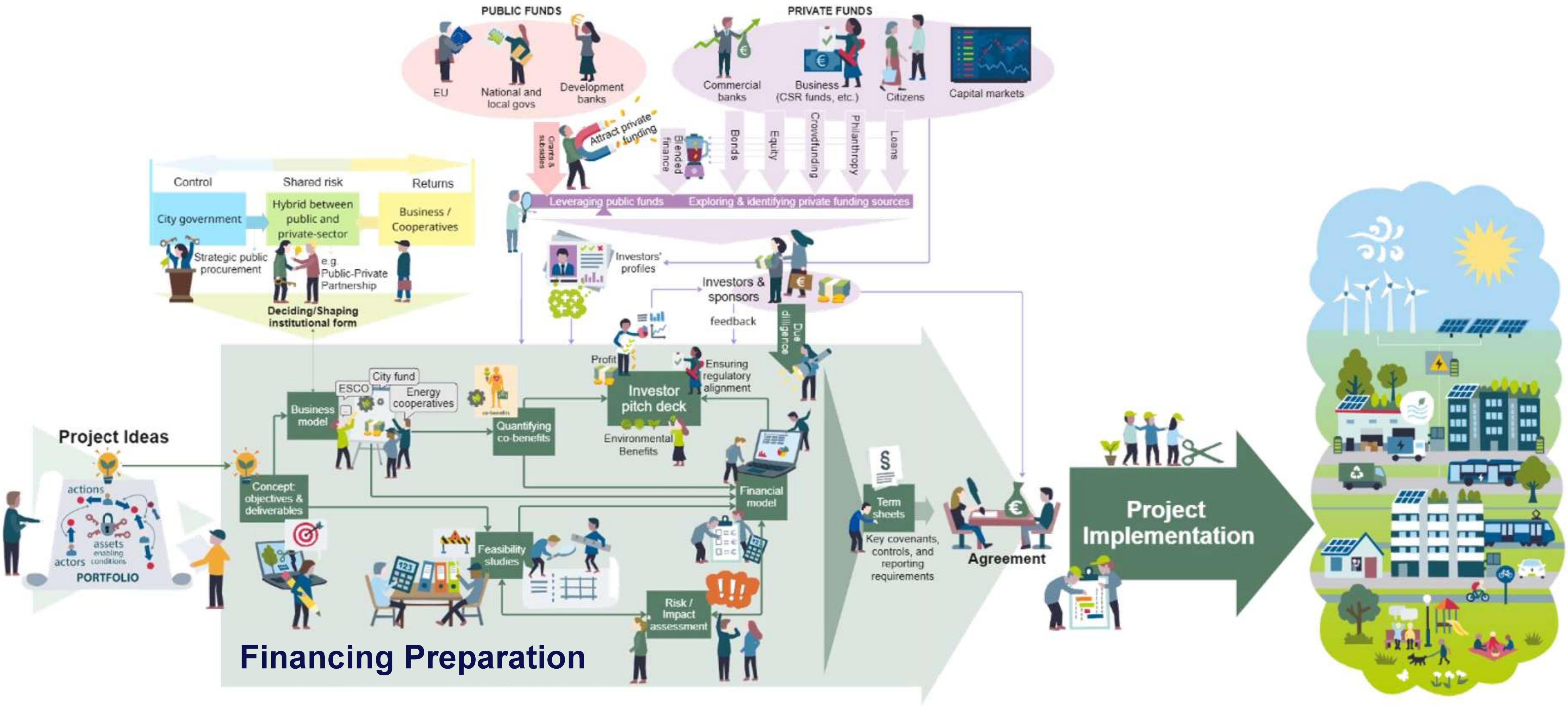
EU MISSION PLATFORM

CLIMATE NEUTRAL AND SMART CITIES

Funded by the European Union

CLIMATE CITY CAPITAL HUB

NetZeroCities has received funding from the H2020 Research and Innovation Programme under grant agreement n°101036519.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Investor pitch deck
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Ensuring regulatory alignment
Financial model
Feasibility studies
Risk / Impact assessment
Term sheets
Key covenants, controls, and reporting requirements
Agreement
Project Implementation
Financing Preparation

How can a climate project be financed?

Types of capital

Raising capital by borrowing money that must be repaid over time, typically with interest

Fixed-income financial instrument. When an investor buys a bond, they effectively lend money to the issuer in return for periodic interest payments and the payment of the principal amount at maturity.

Loans

Equity

Bonds

Grants & Subsidies

Any combined financing scheme with public and private funding we call Blended Finance

Raising capital by selling ownership stakes to financiers, who receive returns based on the project's performance instead of fixed repayments

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Who provides capital for the project?

Typical financiers active in climate and infrastructure financing

Public finance	Climate & infra VC* / PE*	Infrastructure funds	Pension & insurance	Banks
Offers grants, concessional loans and risk-sharing support for CCS	Provide early, risk-tolerant equity for innovation	Lead anchor equity investments in large-scale & long-term infrastructure	Provide tolerant, long-term capital aligned with operational infrastructure	Offer project finance, green bonds and refinancing support

Asset managers and other institutional investors

*VC: Venture capital; PE: Private equity

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Who finances, with what, and when?

Different investors adopt different instruments across the project lifecycle – moving from high-risk, equity-heavy funding in pilots to debt-heavy, stable structures at commercial operation.

Lifecycle Stage	Private sector investors	Instruments	Funding potential*
Early – Seed / Pilot	• Joint venture or consortium partners • VC • Seed investors	• Equity • Grants (public)	**Low**
Mid – FID (Final investment decision)	• PE or debt funds • Corporates & strategics	• Equity • Debt • Grants (public) • Carbon credits	**Medium**
Late – COD (Commercial operation date)	• Commercial banks • Institutional investors (e.g. pension funds, insurers)	• Equity • Debt • Grants (public)	**High**

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*Funding potential refers to both ease of access and the scale of funding.

CLIMATE CITY CAPITAL HUB

Investor Lens - Climate Infrastructure Projects

External financiers, including private investors, look for specific characteristics and assurances in climate projects such as:

- **Clear alignment with climate goals**
- **Regulatory alignment and credibility**
- **Financial viability and returns**
- **Revenue generation potential**
- **Project scale and bundling**
- **Proven technology or concept**

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CLIMATE
CITY
CAPITAL
HUB

Investor Lens - Public Sector Counterparty

Funded by
the European Union

Transaction Readiness - 'Bankability'

'Transaction–ready' refers to a project that meets all the financial, technical, legal and stakeholder requirements to attract investment and secure funding from public and private sources:

*Financiers describe this as a **'bankable project'***

Key characteristics of a bankable project:

- ✔ Comprehensive Documentation
- ✔ Alignment with stakeholders
- ✔ Clear governance and legal structures
- ✔ Defined financing strategy
- ✔ Risk mitigation plans

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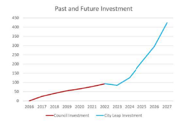
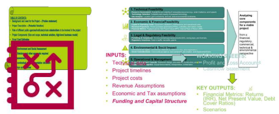
KEY CONCEPTS:

- **External financing is crucial for SCALING net-zero projects**



- **To attract external financing, projects must demonstrate clear financial viability and alignment with INVESTOR CRITERIA**

- **Achieving "Transaction Readiness" involves a STRUCTURED journey and comprehensive DOCUMENTATION**



LEUVEN 2030
MINDER UITSTOOT, MEER TOEKOMST

CLIMATE CITY CAPITAL HUB

CLIMATE CITY FUND LEUVEN

- blended finance
- EUR50m, scale to 1bln
- 85+ projects
- focus on heat, energy, solar...
- returns 2-3% + carbon credit boost
- co-investing
- 3rd party fund manager
- SPV or AIF, LP-GP structure
- citizen participation
- first-loss guarantee, city governed

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Question Time

Funded by the European Union

THANK YOU

#EUmissions
#MissionCities
#EUGreenDeal

APPENDIX
Financial structuring and business model considerations

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Choosing the Right Financing Instruments

- **Project finance** (non-recourse or limited-recourse)
- **Corporate finance** (on balance sheet)
- **Leases** (e.g., solar leasing, sale-leaseback)
- **Green bonds or climate funds**

Defining the Capital Structure

- **Equity**: Contributed by sponsors, developers, or investors.
- **Debt**: Typically from commercial banks, development finance institutions (DFIs), or (green) bonds.
- **Grants, guarantees, concessional loans, or blended finance**

Contractual Framework examples

- **Power Purchase Agreement (PPA)**: Defines how & at what price energy is sold
- **EPC Contract**
- **O&M Agreement**
- **Land Lease or Use Agreement**
- **Shareholders' Agreement** (if joint venture)
- **Loan Agreements & Security Packages**

Regulatory & Tax Optimization Options

- Utilizing tax credits (e.g., ITC, MACRS in the U.S.)
- Structuring through special purpose vehicles (SPVs)
- Aligning with local laws, import duties, and VAT treatment
- Evaluating **RECs** or carbon markets

Risk Allocation and Mitigation Strategies

- **Construction risk** → EPC contracts
- **Operational risk** → O&M contracts
- **Revenue risk** → Long-term PPAs, feed-in tariffs, or hedging
- **Policy/regulatory risk** → Stabilization clauses, insurance
- **Resource risk** (e.g., solar irradiance) → Insurance or P90 yield modeling

Outcomes of skilled financial structuring:

✅ Project investment-readiness
✅ Lower cost of capital
✅ Risk is well-distributed
✅ Investors and lenders are aligned
✅ Predictable returns over lifecycle

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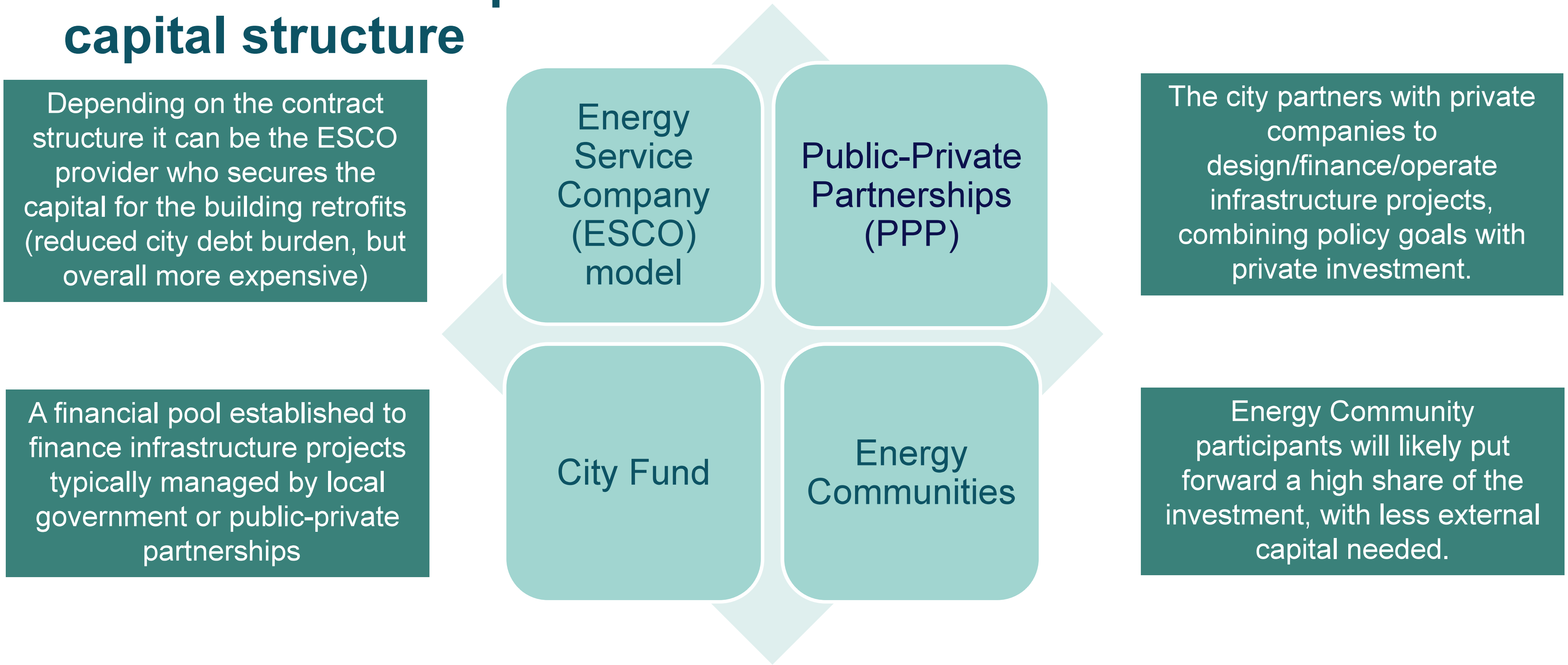
Selected sector specific business models that influence capital structure



Olle Dierks, Head of Large-Scale Investments, Viable Cities

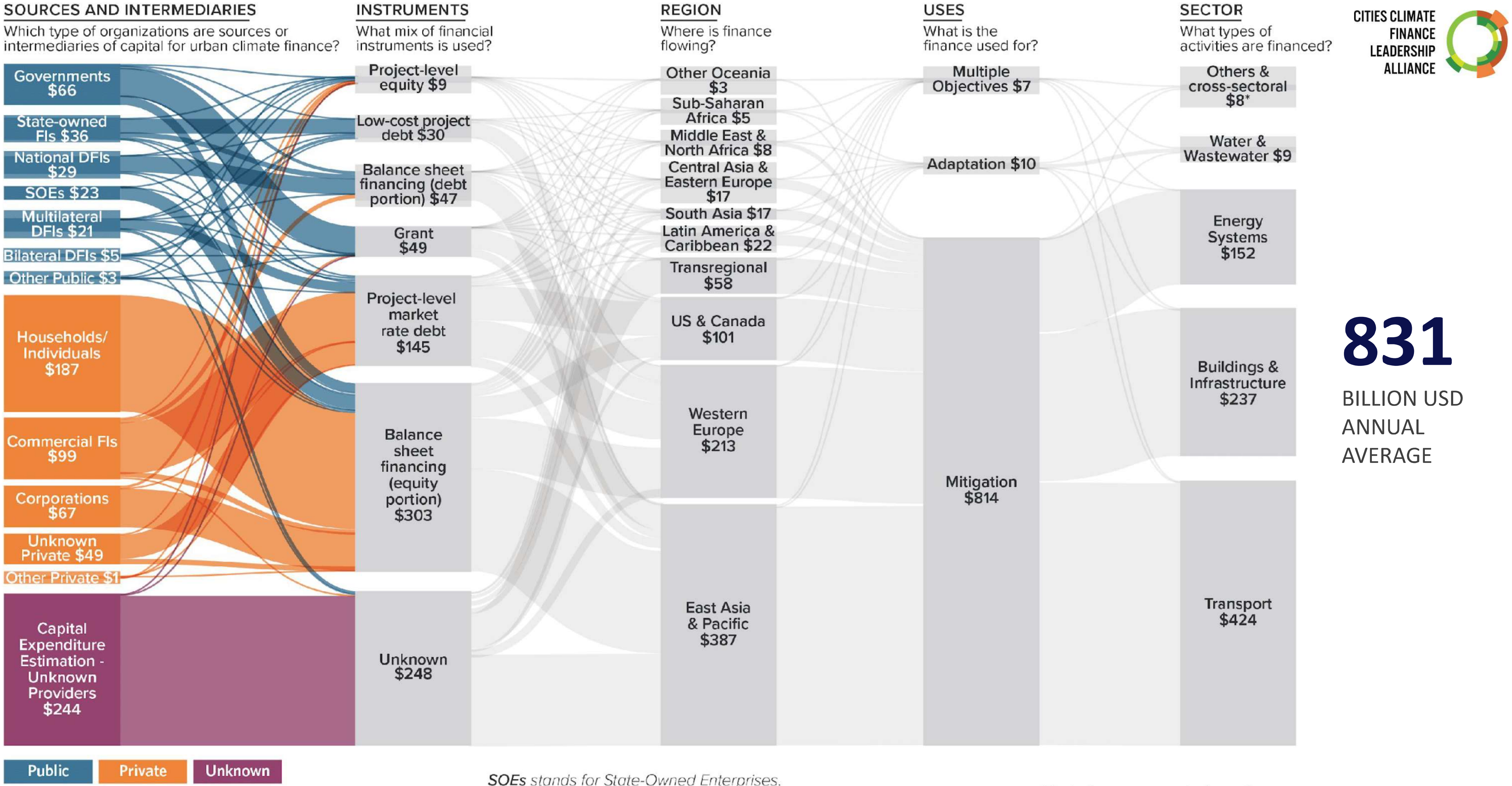
Viable Cities

Aligning funding strategies

Local climate investment plans, system demonstrators + cases from Lund and Bristol

EUI, Stockholm, 4 December

Olle Dierks, Viable Cities



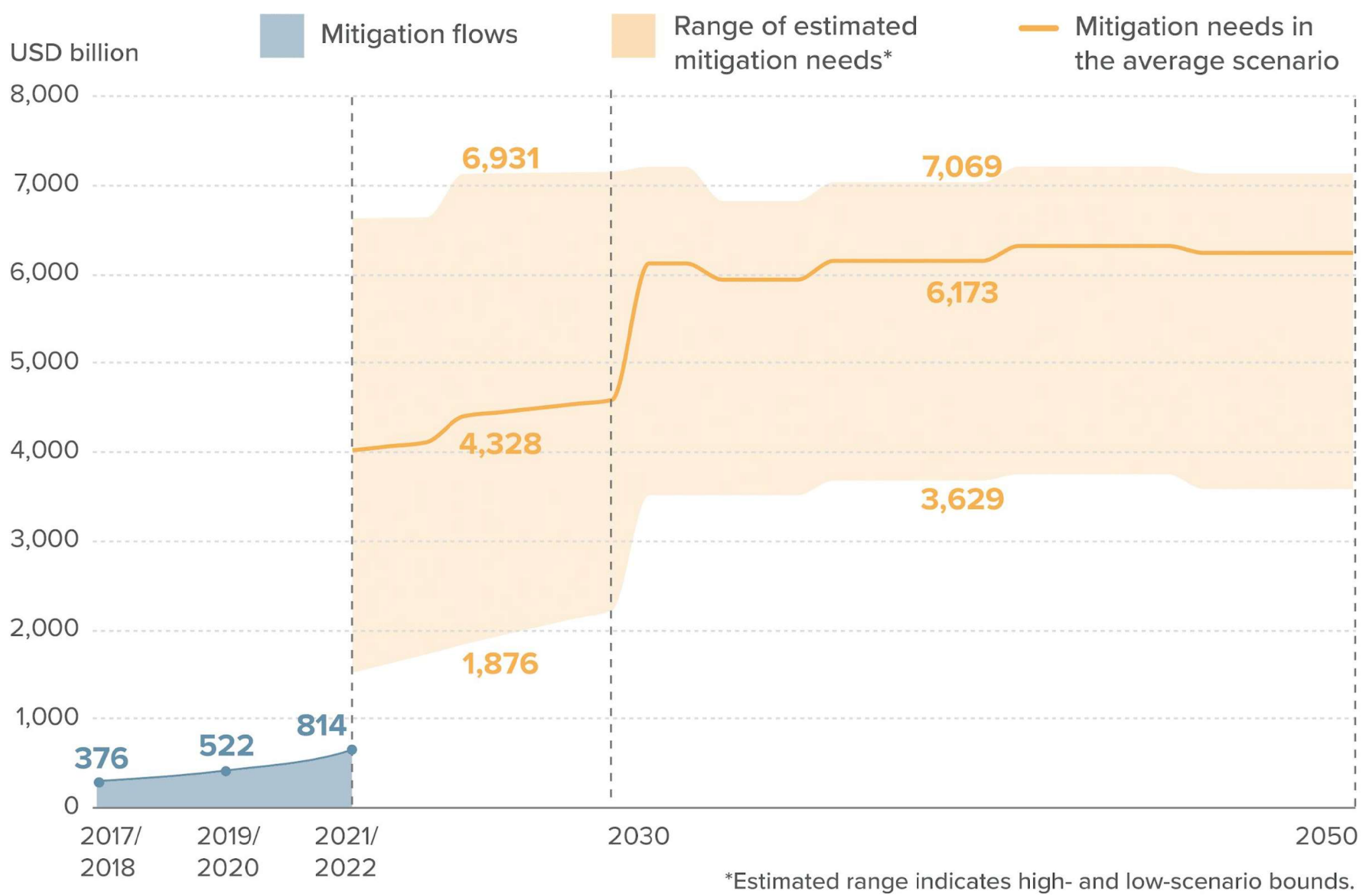
"Other Public" sources include export credit agencies (ECAs), multilateral climate funds, public funds and unknown public.
"Other Private" sources include institutional investors and funds.

SOEs stands for State-Owned Enterprises.
FIs stands for Financial Institutions.
DFIs stands for Development Finance Institutions.
Transregional refers to financing that was tracked for multiple regions.

** Includes waste, agriculture, forestry and other land use, information and communications technology, and industry*

Source: Cities Climate Finance Leadership Alliance

Urban Climate Finance compared with needs 2050



*Estimated range indicates high- and low-scenario bounds.

Source: Cities Climate Finance Leadership Alliance

4.3

TRILLION USD
ANNUALLY
REQUIRED

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How to Reach $300 Billion — and the Full $1.3 Trillion — Under the New Climate Finance Goal

February 20, 2025 By **Natalia Alayza** and **Gaia Larsen**

"Country platforms" which bring public, private, domestic and international finance together behind green transition plans and policies, can play a role in mobilizing private finance and ensuring an efficient capital stack.

The same mission, several levels

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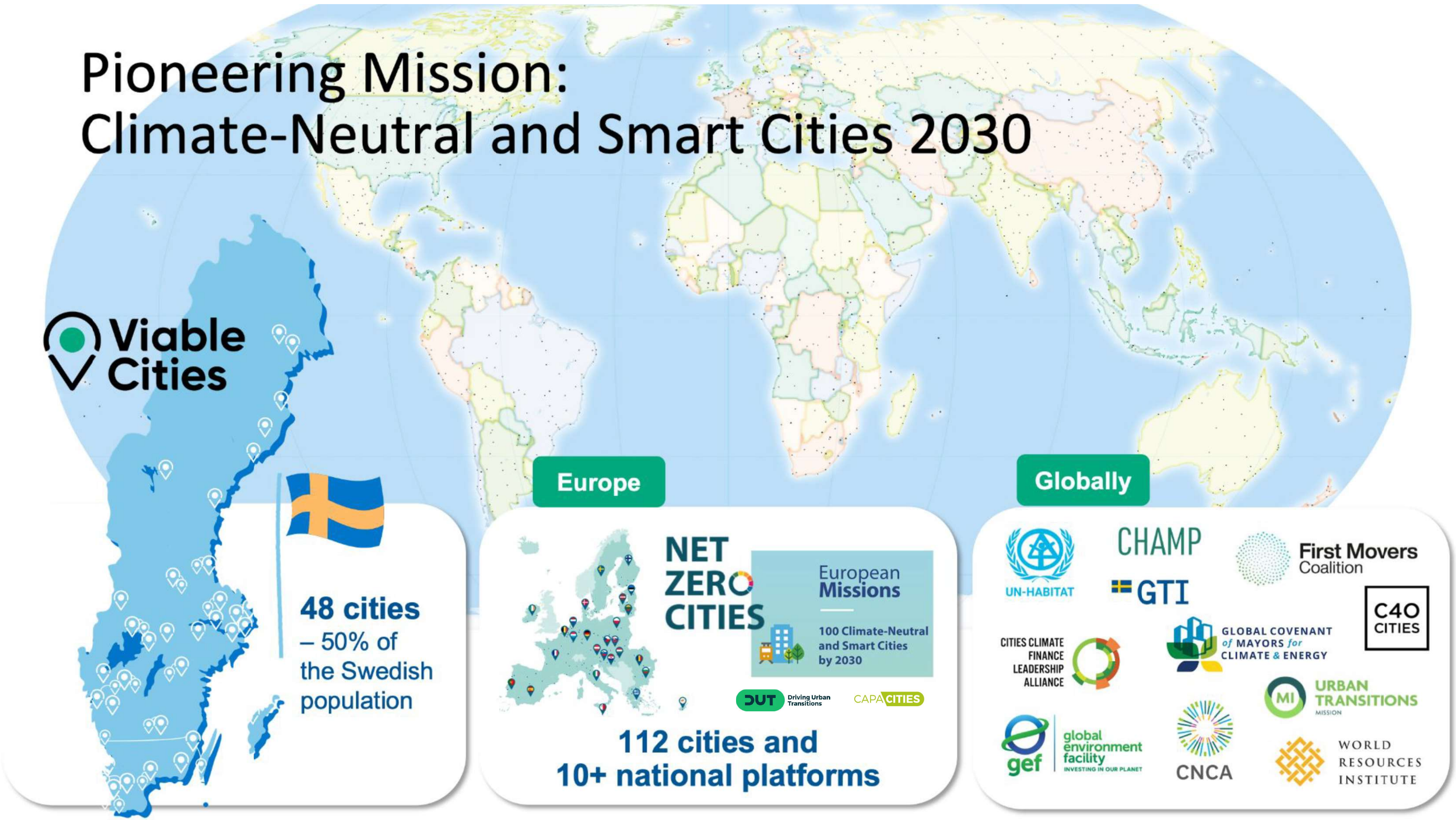

Pioneering Mission:
Climate-Neutral and Smart Cities 2030
Viable Cities
48 cities
– 50% of
the Swedish
population
Europe
NET
ZERO
CITIES
European
Missions
100 Climate-Neutral
and Smart Cities
by 2030
DUT Driving Urban Transitions
CAPACITIES
112 cities and
10+ national platforms
Globally
UN-HABITAT
CHAMP
GTI
First Movers
Coalition
C40
CITIES
CITIES CLIMATE
FINANCE
LEADERSHIP
ALLIANCE
GLOBAL COVENANT
of MAYORS for
CLIMATE & ENERGY
URBAN
TRANSITIONS
MISSION
global
environment
facility
INVESTING IN OUR PLANET
gef
CNCA
WORLD
RESOURCES
INSTITUTE

Cities' commitments

Goals, strategies, action plans, governance, involvement of actors and citizens, climate investment plan

Climate City Contract 2030

Viable Cities' commitments

Coordinating Climate City Contract 2030, Innovation, implementation and scaling

National government agencies' commitments

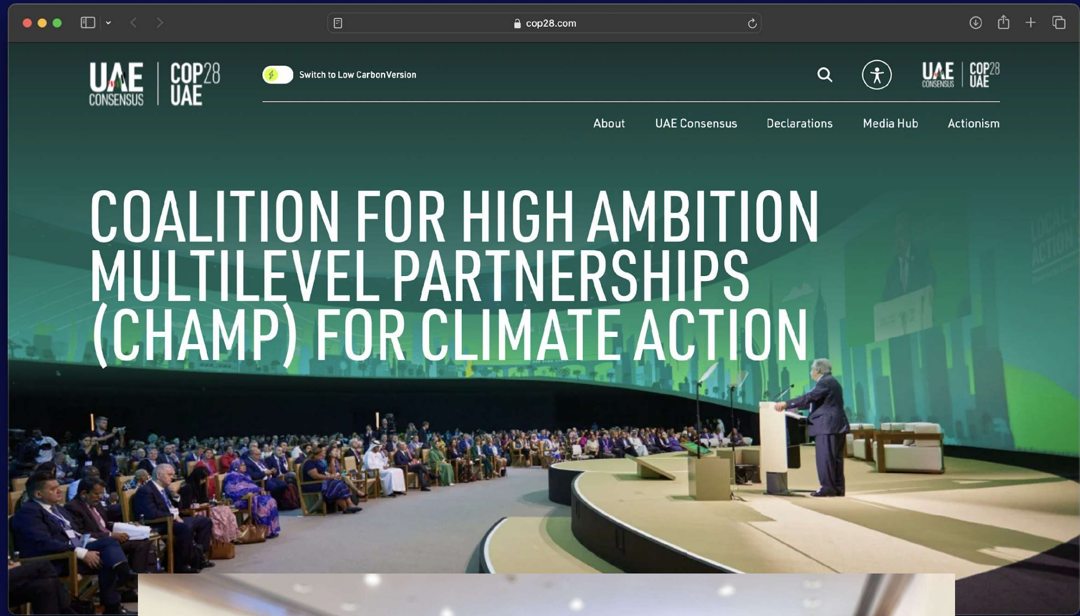
Policy development for local transition

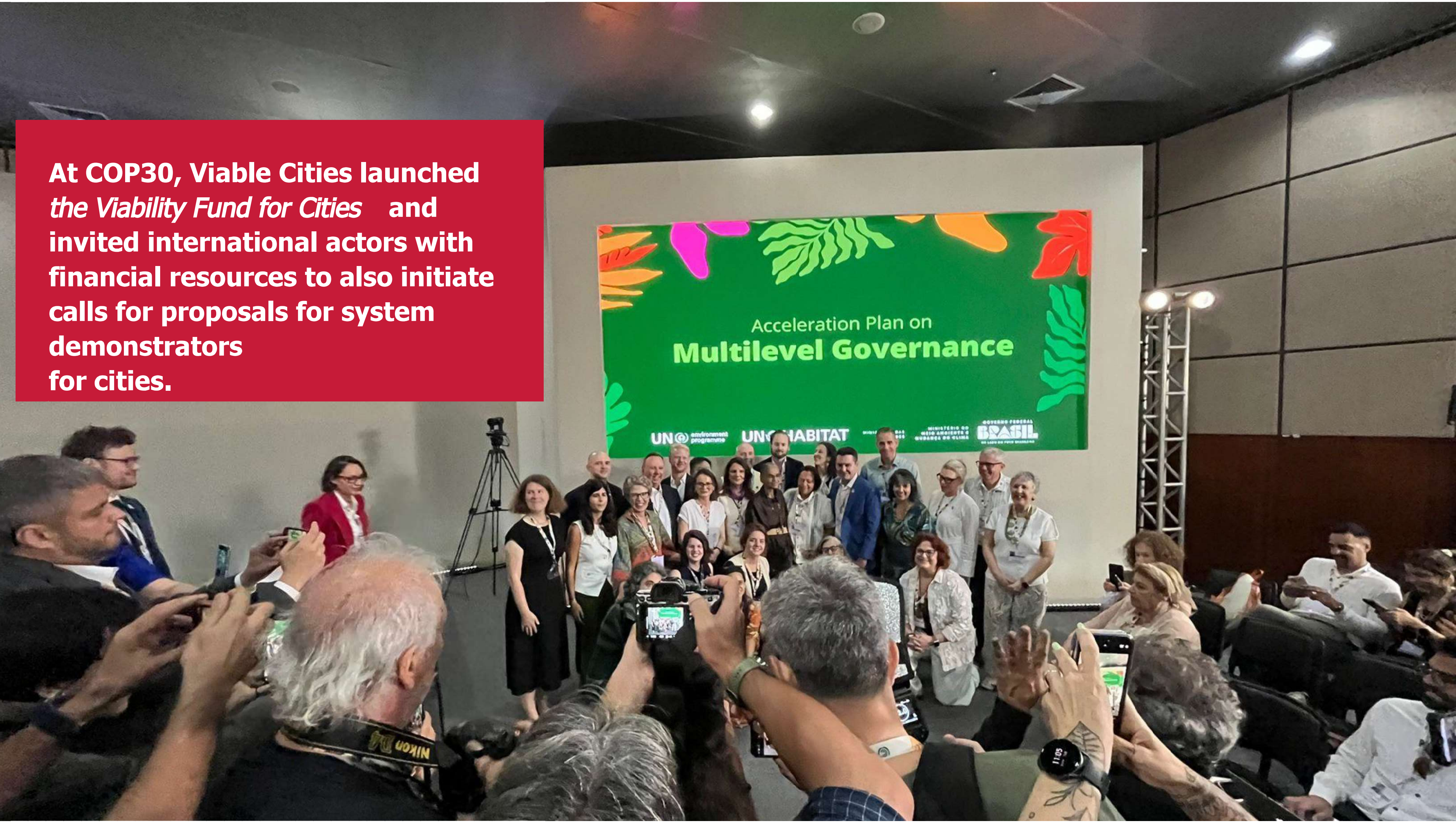
Coordinated efforts on financing

Enable Swedish participation in European initiatives

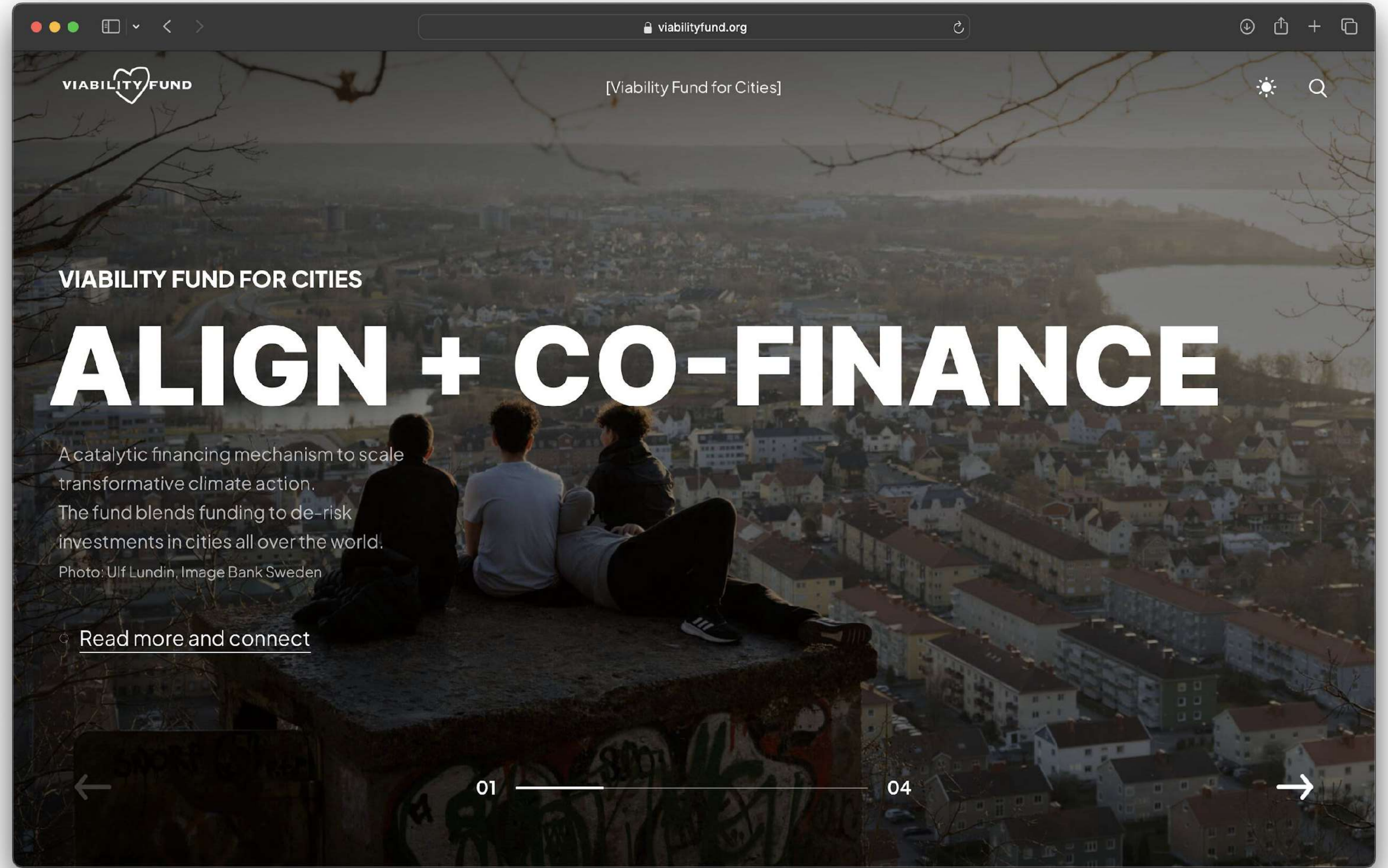
Sweden joined CHAMP

- A national pledge to enhance cooperation, with our subnational governments in the planning, financing, implementation, and monitoring of climate strategies
- Includes activities to consult, collaborate, NDC engagement, invest, voluntary review, join high level dialogues
- Viable Cities coordinates
- 76 countries + Sweden + the EU have joined





At COP30, Viable Cities launched *the Viability Fund for Cities* and invited international actors with financial resources to also initiate calls for proposals for system demonstrators for cities.


viabilityfund.org
VIABILITY FUND
[Viability Fund for Cities]
VIABILITY FUND FOR CITIES
ALIGN + CO-FINANCE
A catalytic financing mechanism to scale transformative climate action.
The fund blends funding to de-risk investments in cities all over the world.
Photo: Ulf Lundin, Image Bank Sweden
Read more and connect
01
04

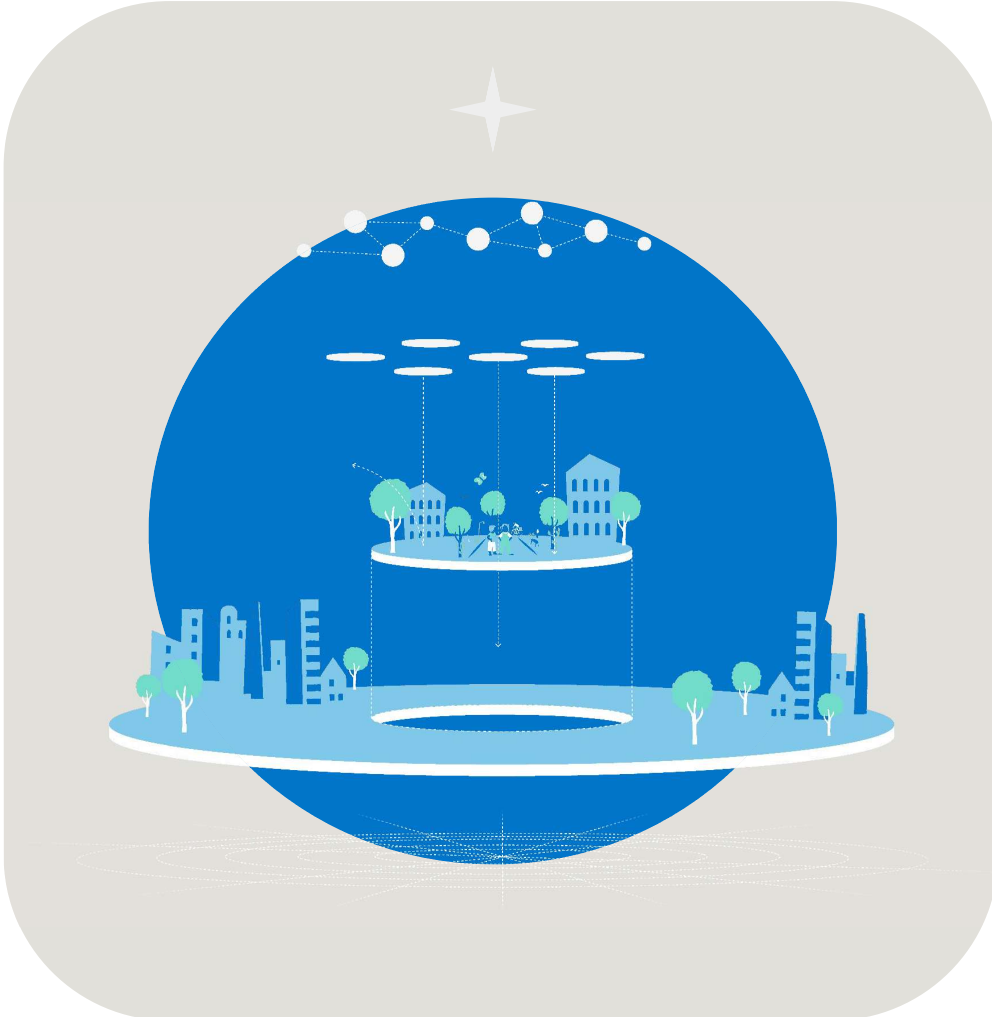
System demonstrator call

Viable Cities, in collaboration with UN-Habitat and Dark Matter Labs, invites financiers to jointly design a new call for system demonstrators for cities.

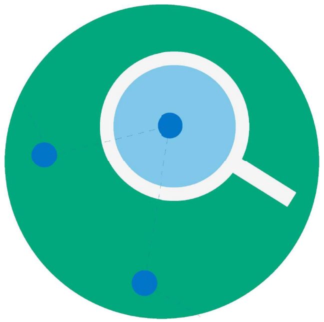
Funders can register to participate in a process between January and March 2026, and then make a decision.

Background: The national authorities within the Climate Contract 2030 are investing in System Demonstrators to accelerate climate change mitigation. System demonstrators mobilize change in several parts of the system and enable radical measures for upscaling. The goal is to create the "new normal" in areas that are important for practical transition.

So far, three calls in Sweden and one global call have been developed, with a portfolio of six system demonstrator cities.



Approach system demonstrators 2020-2025



Reduced risk from isolated projects and solutions

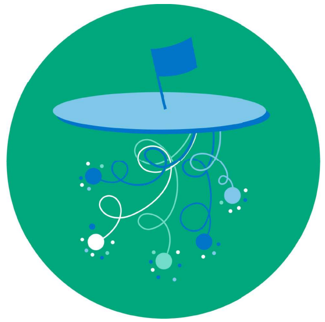
CoAction Lund and STOLT build local transition capacity

Ambition to reduce Short time frames

Lund promotes blended funding, while Bristol uses its own financing.

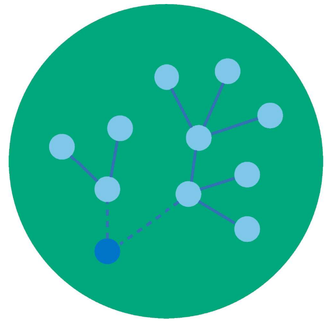
Limited mandate for innovation

The Swedish Energy Agency and Vinnova are active partners, supported by KKM.



Underlying structures overlooked

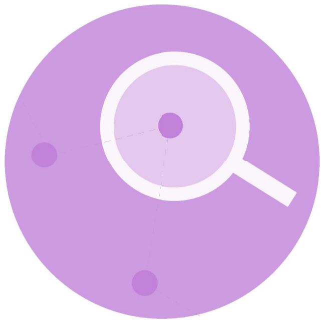
Game changers such as EnergyNet are utilizing new policies and challenging underlying structures. Unlocking Land for Affordable Housing as another enabler.



No plan for survival and scaling

Scaling through HBV and several cities joining, as well as green travel plans and plans for affordable housing.

Approach system demonstrators 2026-2030



Reduced risk from isolated projects and solutions

Interconnection of system demonstrators across continents

Ambition to reduce Short time frames

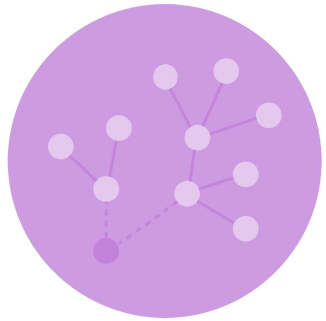
Viability Fund for Cities initiated for long-term thinking and inclusion of multiple international financiers.

Limited mandate for innovation

Team Sweden, comprising several authorities, is involved (in addition to KKM, also Sida, MSB, etc.). Internationally: global programs.

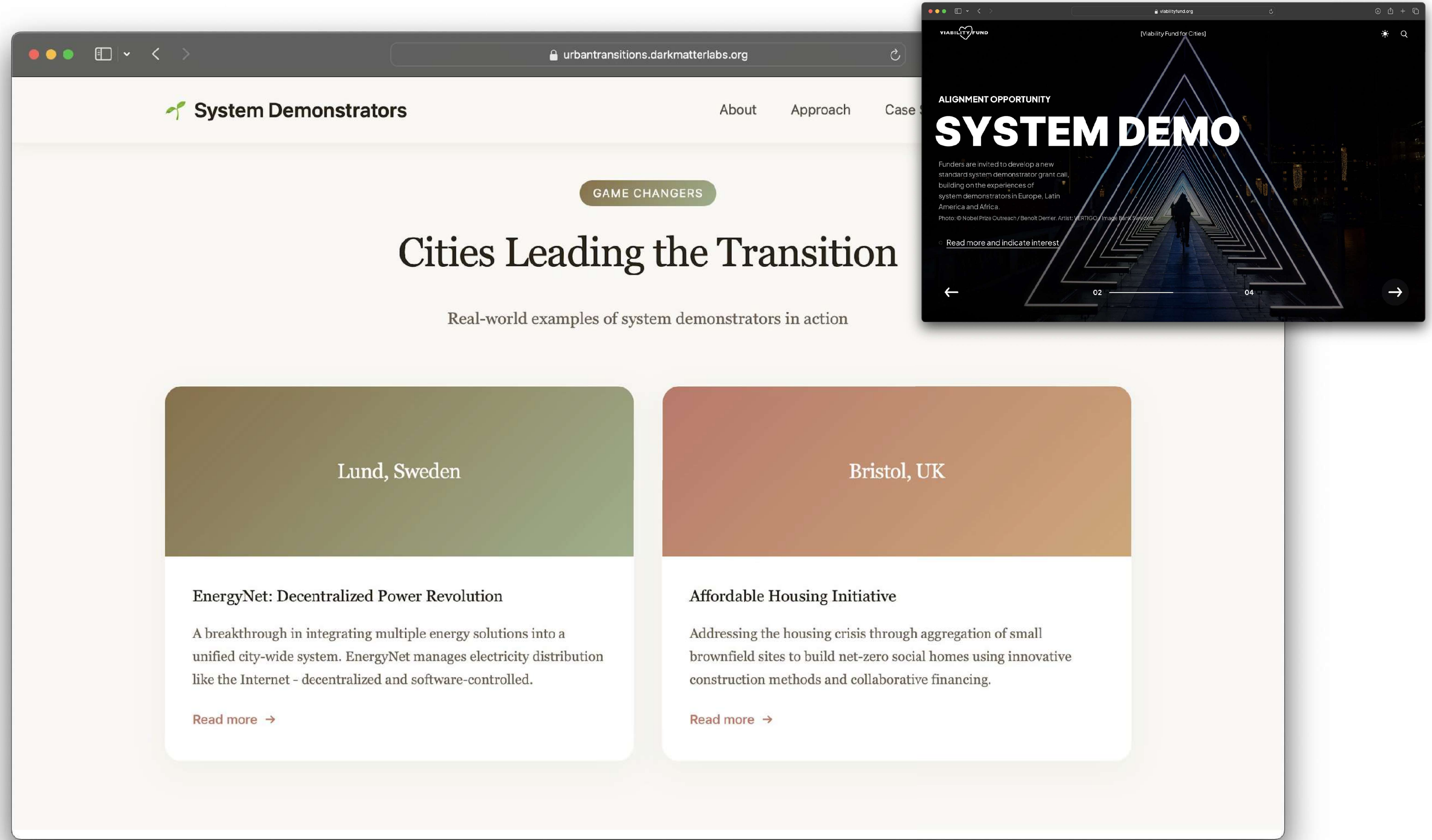
Underlying structures overlooked

In-depth analysis of potential and underlying structures for initiatives in resilience/adaptation, materials, and mobility.



No plan for survival and scaling

Scaling through reduced investment risk in First Mover Cities.


urbantransitions.darkmatterlabs.org
System Demonstrators
About
Approach
GAME CHANGERS
Cities Leading the Transition
Real-world examples of system demonstrators in action
Lund, Sweden
EnergyNet: Decentralized Power Revolution
A breakthrough in integrating multiple energy solutions into a unified city-wide system. EnergyNet manages electricity distribution like the Internet - decentralized and software-controlled.
Read more →
Bristol, UK
Affordable Housing Initiative
Addressing the housing crisis through aggregation of small brownfield sites to build net-zero social homes using innovative construction methods and collaborative financing.
Read more →
[Viability Fund for Cities]
ALIGNMENT OPPORTUNITY
SYSTEM DEMO
Funders are invited to develop a new standard system demonstrator grant call, building on the experiences of system demonstrators in Europe, Latin America and Africa.
Read more and indicate interest
02
04

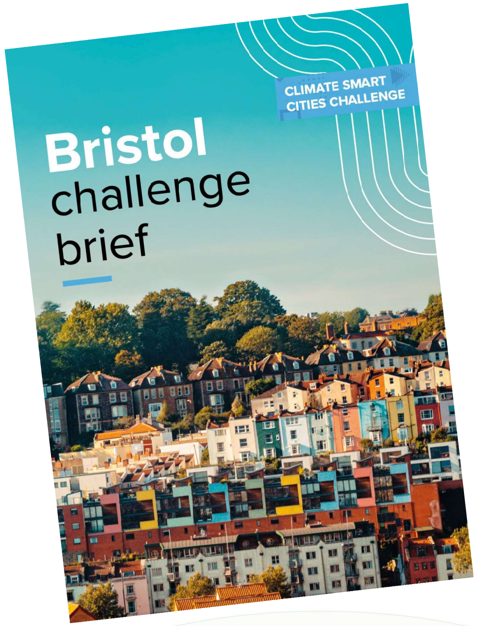
Climate-neutral and smart cities - Sparking global system transformation locally

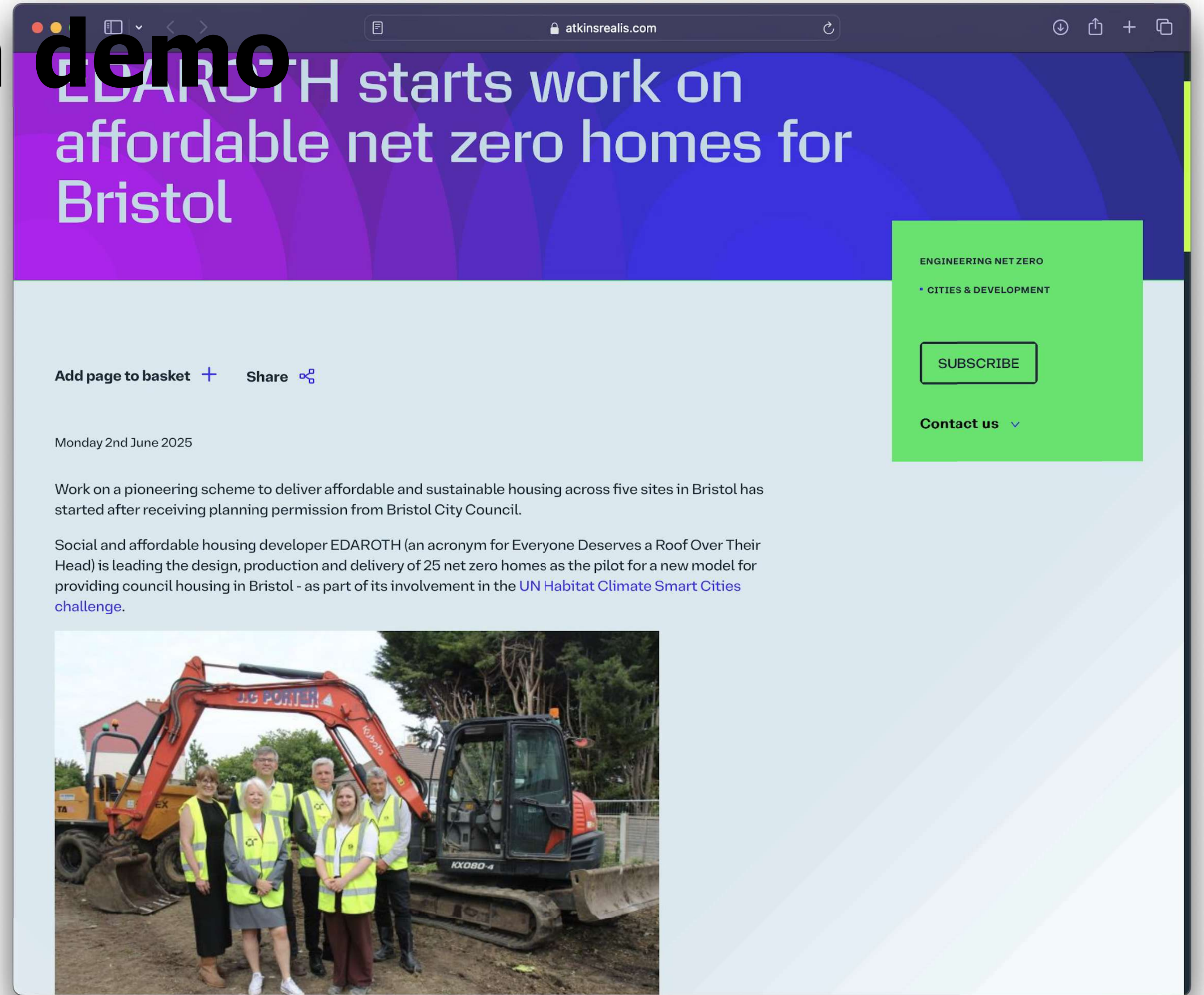
How can a new instrument, "system demonstrators", go beyond pilots to scale system transformation in cities?

City of Bristol

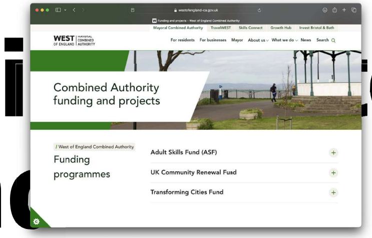
City of Lund

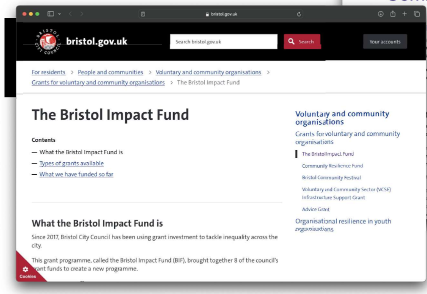
Bristol system demo

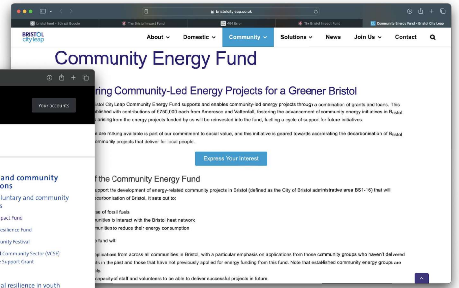




Blended finance i… o…
and West Englan…







Green Growth West fund launched to deliver on Bristol's Net Zero ambitions

- In total: £100 million
  - Anchor investment from the West of England Mayoral Combined Authority (£10 million)
  - Additional private and public investment over 24 months (£90 million)
- Focus on renewable energy, low-carbon transport and NBS
- Significant job creation and private sector revenue growth
- Experienced investment manager Amber Infrastructure to manage fund

Community Energy Fund and Bristol Impact Fund additional instruments in the city lund.se

CoAction Lund

Sök Kontakt Meny

CoAction Lund

CoAction Lund is a scalable and innovative initiative to achieve climate neutrality in energy and mobility by 2030.

Imagine a city where different sectors collaborate towards a common goal – to create a climate-neutral city with innovative solutions. Imagine a city that leads the way and shows the way for others. Where buildings are part of a climate-smart, robust energy system and emissions from transport have been significantly reduced.

That's what we're working towards in Lund.

CoAction Lund is implemented with support from Viable Cities, ERDF, Vinnova and the Swedish Energy Agency.

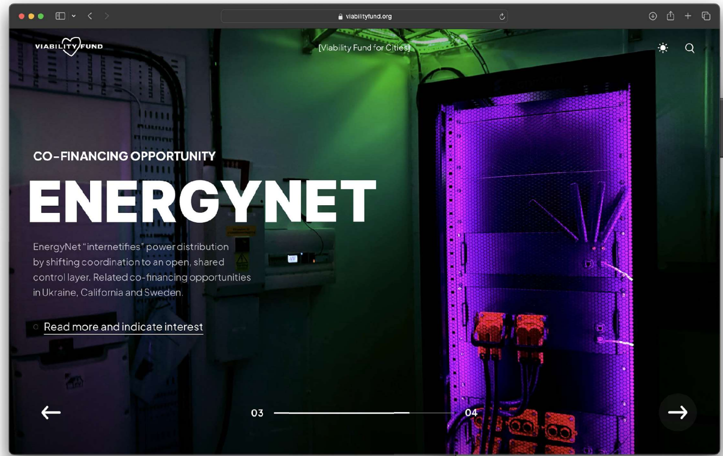
Blended finance in Lund

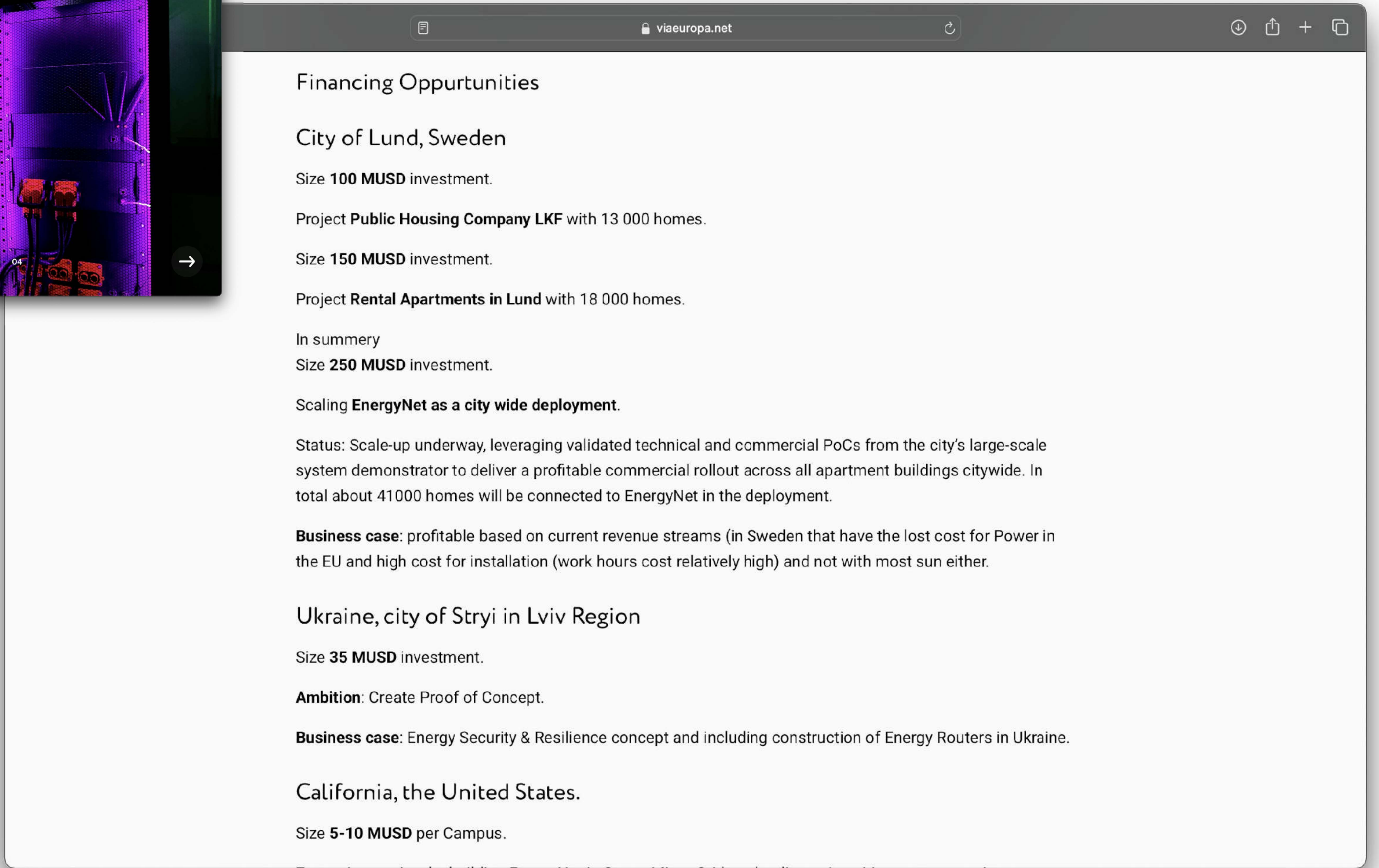
List of funding sources directly to CoAction Lund:

- Vinnova (and the Swedish Energy Agency)
- Lund Municipality's climate package and co-financing from all participating parties
- ERUF (via the Swedish Agency for Economic and Regional Development)

List of funding sources for CoAction Lund's follow-up projects (so far):

- Energy Agency (E-planning in Lund Municipality)





Financing Oppurtunities

City of Lund, Sweden

Size **100 MUSD** investment.

Project **Public Housing Company LKF** with 13 000 homes.

Size **150 MUSD** investment.

Project **Rental Apartments in Lund** with 18 000 homes.

In summery
Size **250 MUSD** investment.

Scaling **EnergyNet as a city wide deployment**.

Status: Scale-up underway, leveraging validated technical and commercial PoCs from the city's large-scale system demonstrator to deliver a profitable commercial rollout across all apartment buildings citywide. In total about 41000 homes will be connected to EnergyNet in the deployment.

Business case: profitable based on current revenue streams (in Sweden that have the lost cost for Power in the EU and high cost for installation (work hours cost relatively high) and not with most sun either.

Ukraine, city of Stryi in Lviv Region

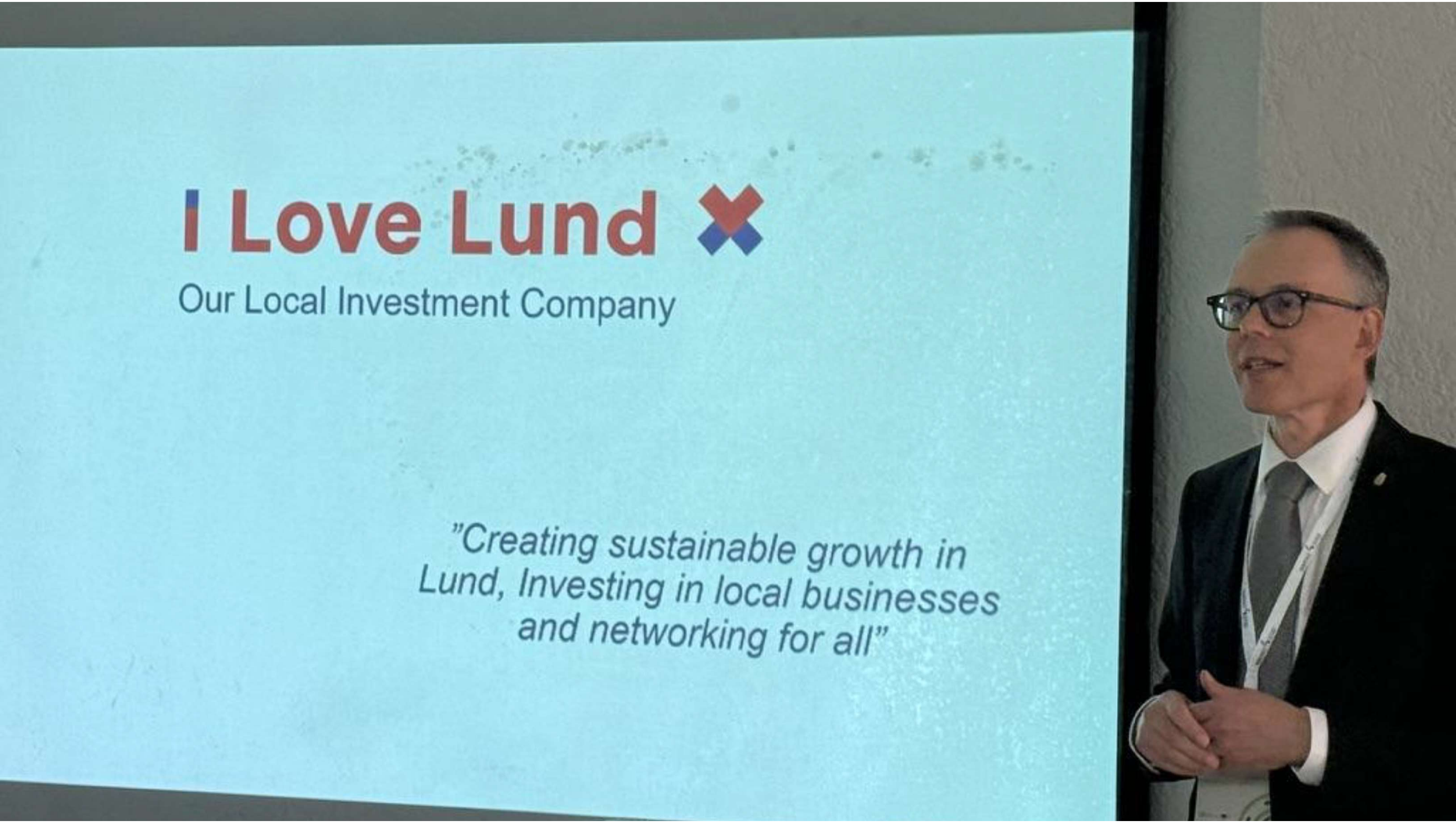
Size **35 MUSD** investment.

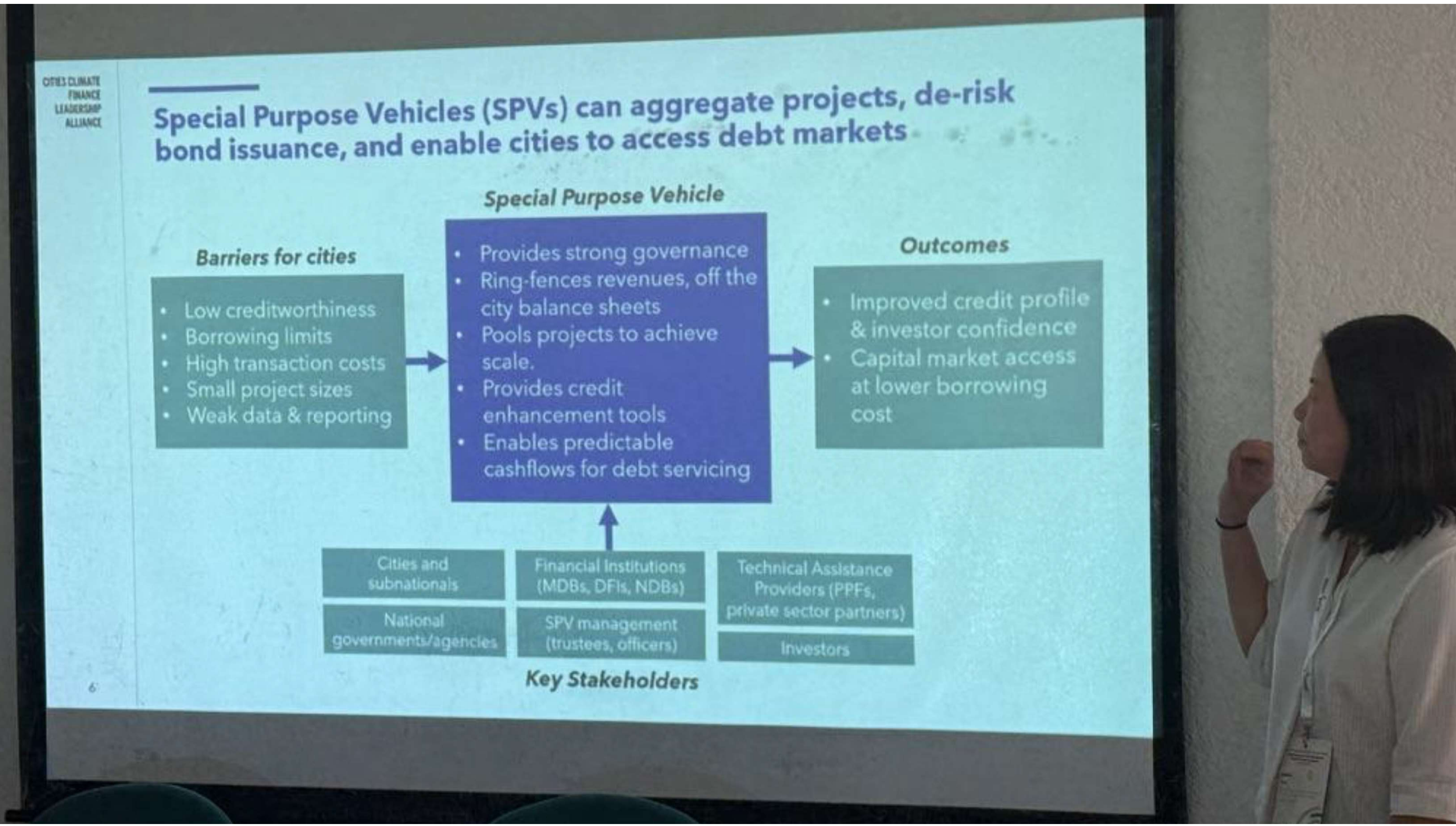
Ambition: Create Proof of Concept.

Business case: Energy Security & Resilience concept and including construction of Energy Routers in Ukraine.

California, the United States.

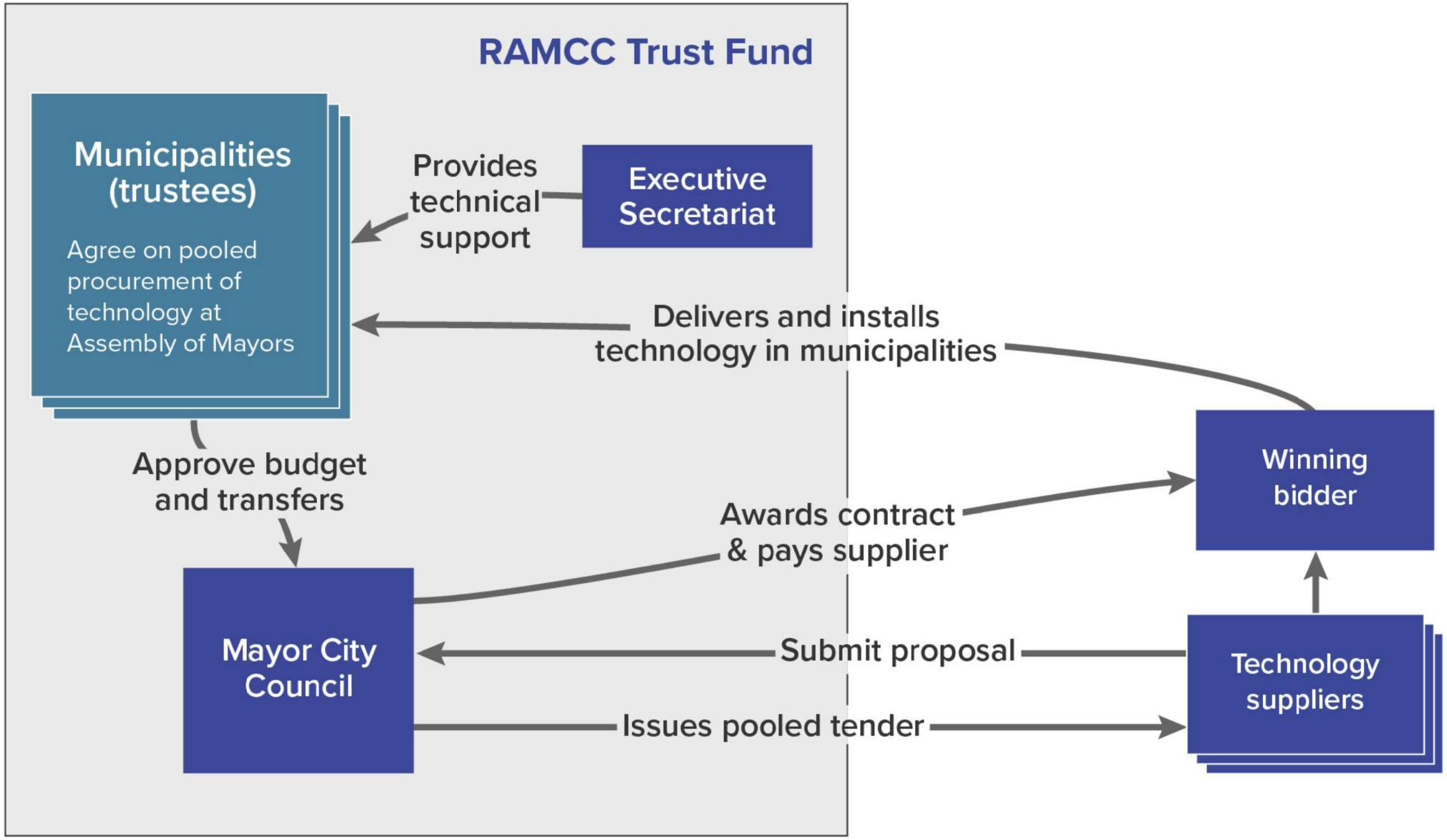
Size **5-10 MUSD** per Campus.


I Love Lund
Our Local Investment Company
"Creating sustainable growth in Lund, Investing in local businesses and networking for all"

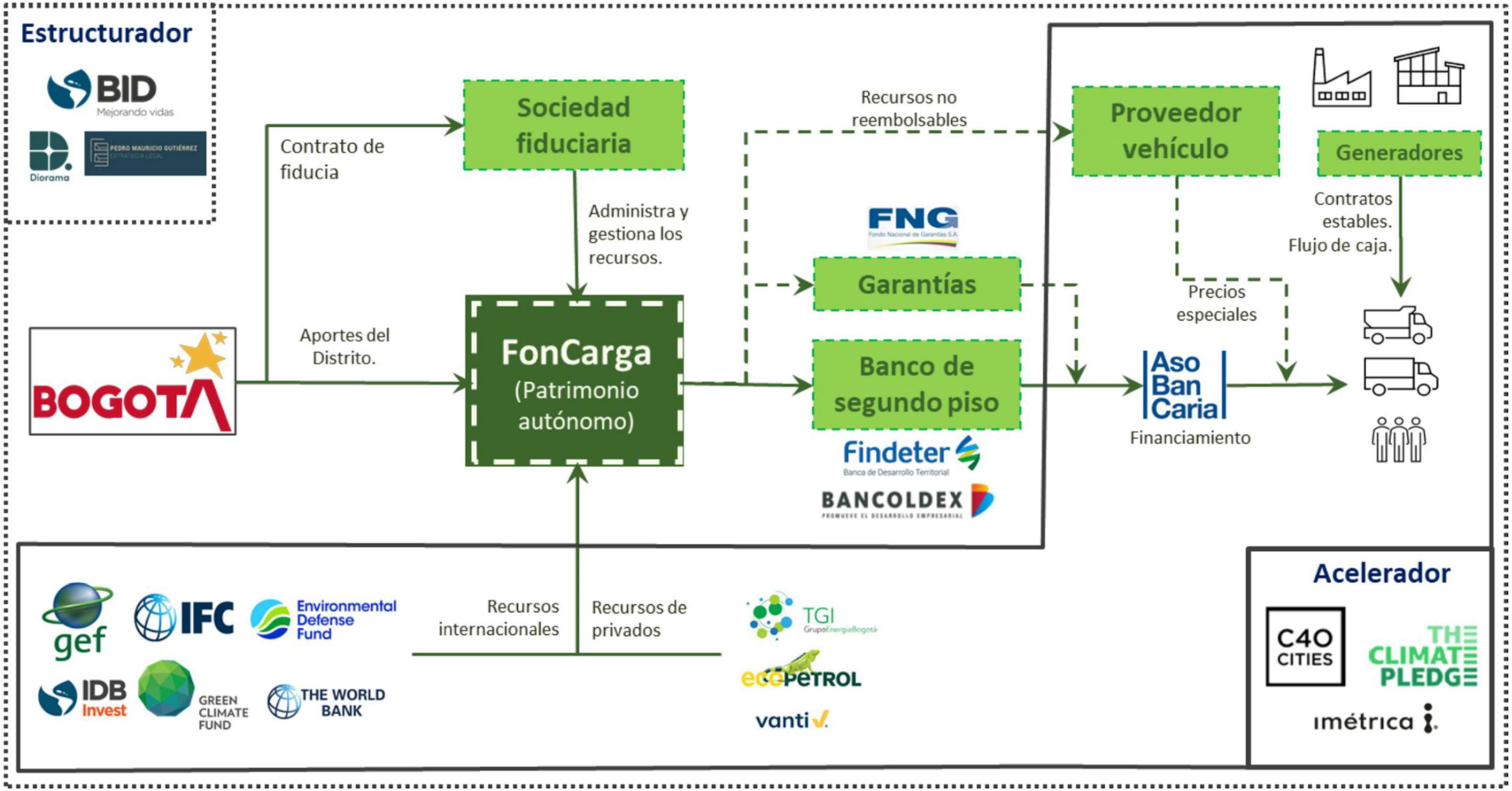

CITIES CLIMATE FINANCE LEADERSHIP ALLIANCE
Special Purpose Vehicles (SPVs) can aggregate projects, de-risk bond issuance, and enable cities to access debt markets
Barriers for cities
• Low creditworthiness
• Borrowing limits
• High transaction costs
• Small project sizes
• Weak data & reporting
Special Purpose Vehicle
• Provides strong governance
• Ring-fences revenues, off the city balance sheets
• Pools projects to achieve scale.
• Provides credit enhancement tools
• Enables predictable cashflows for debt servicing
Outcomes
• Improved credit profile & investor confidence
• Capital market access at lower borrowing cost
Cities and subnationals
National governments/agencies
Financial Institutions (MDBs, DFIs, NDBs)
SPV management (trustees, officers)
Technical Assistance Providers (PPFs, private sector partners)
Investors
Key Stakeholders
6

Inspiration from RAMCC Trust Fund

CITIES CLIMATE FINANCE LEADERSHIP ALLIANCE



Structure of the FonCarga (Bogota's freight trust)



Call to Action

Support cities to develop integrated investment portfolios

Join us to:

Support cities and regions to develop integrated and long-term investment portfolios that combine financing for climate transition, adaptation and resilience/civil contingency, and enable joint investments from the EU, the state, regions and private actors.

TACK!

Viable Cities

KTH VETENSKAP OCH KONST

Med stöd från

VINNOVA

Energimyndigheten

FORMAS

Strategiska innovations-program

Kieran Reeves, Limerick, Ireland

Questions?

WORKSHOP QUESTIONS

1. What challenges would you face implementing the Lund (or other) example in your home city?

2. Which type of funds/ investment are you seeking?

3. What support do cities need from national/ EU level?

4. What are your needs in relation to private capital investment?

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EXERCISE

1. Review together the city projects grid

2. Rank on a spectrum -Already funded (green) then hard (red)- easy (orange) to fund - with coloured dots

3. Match possible funds and combinations (using public and private sources) to projects from the list

4. Discuss how a mapping like this could build and scale a portfolio, connect the projects (defragmentation)

EXERCISE

Project/ Action- WHAT?	Ranking	Potential Funding- SOURCES?
	Funded (green) Hard (red) Easy (yellow)	

EXERCISE

Funded (green)

Hard (red)

Easy (yellow)

EXERCISE

PUBLIC FUNDS Blues
Purple: EU: ERDF, ESF, Article 11, Horizon, LIFE, EUI Peer Review, EUI Innovative Actions, CERV, URBACT, Creative Europe, JESSICA, EIB,
Dark blue: Municipal budget / resources/ assets
Light blue: National / regional Funds

PRIVATE FUNDS - Yellows
Orange: Loans, Commercial banks, Revolving Funds, Capital Markets

Gold: Public-Private: PPP, Private investment, Climate Fund, CSR

Lemon: Innovative Funding: Crowdfunding, Citizens, Bonds, Philanthropy

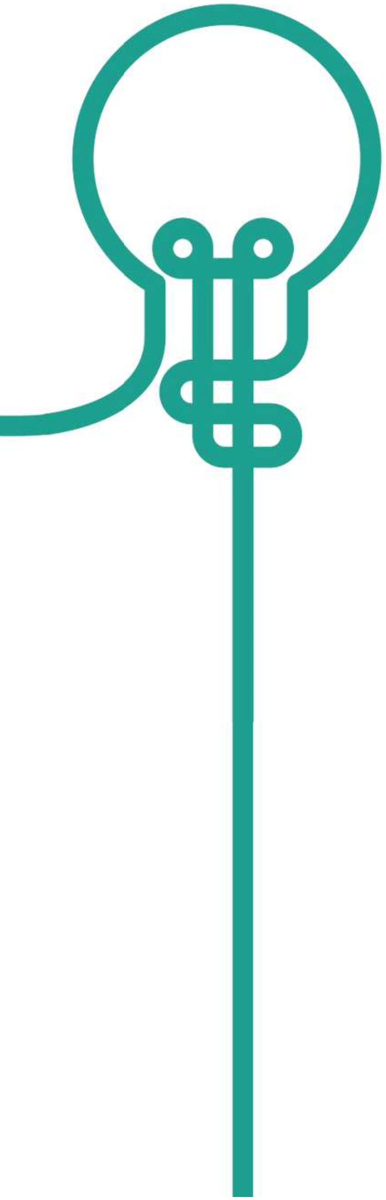
FEEDBACK

Quiz on Mentimeter

What inspired you?

What action will you take?

Who in your city needs to hear about this?



CALL TO ACTION

1

2

3

4

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RESOURCES

EUI Portico
City 2 City Exchange

WRAP UP

Information to workshop facilitators on Dec 4th

- In the master-document on the following link: Workshop outline you´ll find a suggested timeline as well as information about interactive elements in the plenary session.
- On the following slides you will find templates for worksheets as a support for the documentations of the workshops.
- We have suggested the same questions for all of the workshops, please have a look at this and get back to me (Natalie) if you feel a need to change the questions for your workshop. I will print the sheets on Wednesday 3rd
- At the following link you will find folders for each workshop, please save presentations and documentation in the workshop folder: EUI CB event 4 dec 2025 - Workshops. **Please make a copy of this presentation and save in your workshop folder before doing changes.**
- We would also like you to assign one person in each team for documentation throughout the workshop. If you need an additional person for this contact Natalie.


PRAZERES
25
555

WORKSHOP FRÅGESTÄLLNINGAR

1

Vad behöver den lokala nivån?
Vilken kapacitet, kompetens, styrning och vilka verktyg behöver städerna för att kunna arbeta mer samlat och effektivt med klimatomställning, klimatanpassning och finansiering?

Exempel: analysförmåga, investeringsplanering, mandat, interna processer, data, partnerskap, politisk styrning.

2

Vad behöver den nationella nivån?
Vilken typ av stöd, samordning, policyutveckling, vägledning eller gemensamma arbetssätt behöver den nationella nivån – både enskilda myndigheter och myndigheter tillsammans – för att bättre kunna stötta städernas omställning?

Exempel: klargjorda roller, gemensamma verktyg, koordinerade uppdrag, incitament, finansieringslösningar.

3

Vad är viktigast att vi gör tillsammans under 2026?
Vilka gemensamma prioriteringar, arbetssätt eller initiativ bör föregångskommuner, territoriella strategier och nationell nivå fokusera på under 2026 för att skapa verklig acceleration?

Exempel: gemensamma arbetssätt, testbäddar, investeringsportföljer, dataflöden, synergier mellan klimatanpassning och minskade utsläpp, fler-nivåpartnerskap.

4

Övrigt av vikt
Vilka andra viktiga observationer eller behov bör vi fånga upp och föra vidare?

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1

Lokal nivå – städernas behov
Vad behöver den lokala nivån för att bygga kapacitet och kompetens för omställning, klimatanpassning och finansiering framåt?

2

Nationell nivå – myndigheternas stöd
Vad behöver den nationella nivån – myndigheter enskilt och tillsammans – för att bättre kunna stödja kommunerna i den lokala omställningen?

3

Tillsammans under 2026

Vad är viktigast att vi gör tillsammans – föregångskommuner, territoriella strategier och nationell nivå – under 2026 för att accelerera omställningen?

4

Övrigt av vikt

Finns det något annat viktigt som bör tas vidare eller synliggöras?

WORKSHOP QUESTIONS

1. **Local level – needs of cities**
What does the local level need to build the capacity and competence required for transition, adaptation and financing?

2. **National level – support from government agencies**
What does the national level – government agencies individually and jointly – need in order to better support municipalities in the local transition?

3. **Working together in 2026**
What is most important for us to do together – frontrunner cities, territorial strategies and the national level – during 2026 to accelerate the transition?

4. **Other issues of importance**
Is there anything else important that should be brought forward?

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3

Working together in 2026
What is most important for us to do together – frontrunner cities, territorial strategies and the national level – during 2026 to accelerate the transition?

4

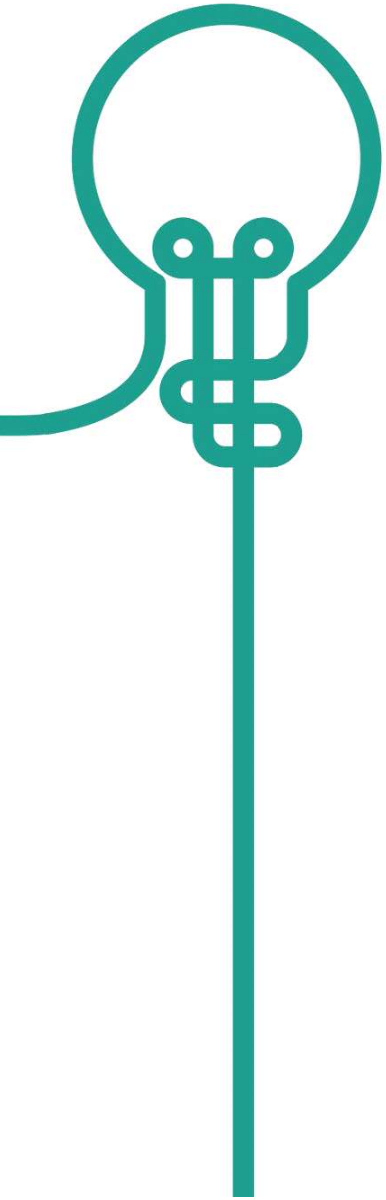
Other issues of importance
Is there anything else important that should be brought forward?

1

Local level – needs of cities
What does the local level need to build the capacity and competence required for transition, adaptation and financing?

2

National level – support from government agencies
What does the national level – government agencies individually and jointly – need in order to better support municipalities in the local transition?



YOU DON’T HAVE TO SEE THE WHOLE STAIRCASE, JUST TAKE THE FIRST STEP

1. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo.
2. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo.
3. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo.
4. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo.

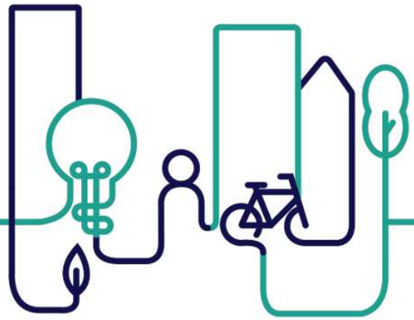
SECTION A

IT ALWAYS SEEMS IMPOSSIBLE UNTIL IT'S DONE

Your work on this project has been really impactful.

WHEN WE STRIVE TO BECOME BETTER THAN WE ARE, EVERYTHING AROUND US BECOMES BETTER TOO

- Nullam dictum felis eu pede mollis pretium.
- Integer tincidunt.
- Cras dapibus.
- Vivamus elementum semper nisi.
- Aenean vulputate eleifend tellus.
- Aenean leo ligula, porttitor eu, consequat vitae, eleifend ac, enim.
- Aliquam lorem ante.



EVERY ACCOMPLISHMENT STARTS WITH THE DECISION TO TRY

2018

MONTH

You can simply impress your audience and add a unique zing and appeal to your Presentations.

2019

MONTH

You can simply impress your audience and add a unique zing and appeal to your Presentations.

2020

MONTH

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2021

MONTH

You can simply impress your audience and add a unique zing and appeal to your Presentations.

2022

MONTH

You can simply impress your audience and add a unique zing and appeal to your Presentations.

Thank you