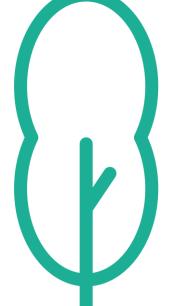


What Cities Must Demonstrate

- Clear urban challenge
 - Specific, relevant & supported by data
- Innovative project proposal
 - Innovative solution that is new in the local context (not necessarily EU-wide).
- Advancement over current practice
 - \triangleright Proposed solution \rightarrow significant improvement over what the city is currently doing
- Transformative potential
 - Project should allow permanent change in internal practices or policies if successful
- Readiness to implement
 - > Cities must be **ready to implement** the project in only 24-months
- City readiness to lead
 - The MUA must play a **central role** in shaping, implementing, and learning from the solution

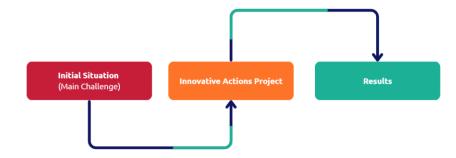


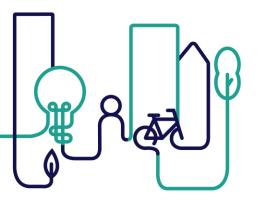
Characteristics of a Good Innovative Solution

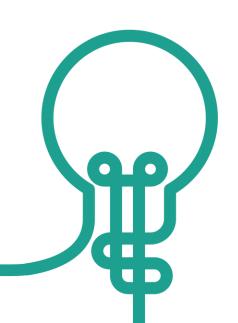
- Locally innovative
 - > New in the local context, not necessarily at EU level.
- Place-based
 - > Must clearly explain why this solution fits this place and how it addresses a locally diagnosed need
- Participatory
 - Must integrate **meaningful involvement** from residents, civil society, businesses, and local innovation ecosystems
- Sustainable & scalable
 - Demonstrate how the solution could continue after the project ends, be expanded or integrated into mainstream policies
- Well-Structured & Feasible
 - Logical link between objectives, activities, outputs, and expected results
 - Realistic in scope

AF: Relevance & Innovativeness

- Clear challenge
 - > Structured and evidence-based explanation of the problem
- Current Practice and Its Limitations
 - > How the city is **currently addressing the challenge** & **identified the shortcomings** of the existing approach
- Present the Innovative Solution Clearly and Logically
 - > What is **new locally** and how the proposed approach differs from existing methods
- Transformative Ambition
 - How the solution will create significant and lasting improvements
- Provide Sources of Inspiration
 - Clearly acknowledge where the idea comes from

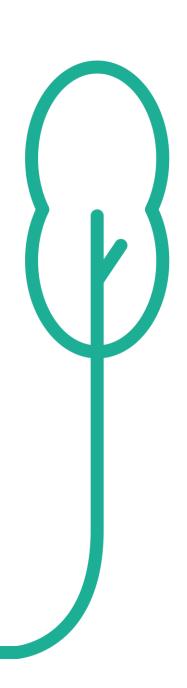






AF: Participation & Co-Creation

- Identify target groups clearly and specifically
 - Who will benefit from the project?
- Demonstrate meaningful participation
 - When and how will stakeholders contribute throughout the project lifecycle (design, implementation, evaluation)?
- Co-Creation must support the innovation
 - > Activities should clearly **influence** the development and testing of the solution
- Alignment with the New Leipzig Charter
 - Den governance, shared responsibility, and civic engagement.
- Appropriate Stakeholder Mapping
 - \triangleright Key stakeholders needed for the project's success \rightarrow Why and how they will contribute?



AF: Sustainability & Scaling Up

- Alignment with local strategies and policies
 - Identify specific local strategies or policy documents relevant to the project
 - Show concrete links between the innovation and existing priorities
- Ensuring sustainability after the project ends
 - > Operational sustainability, financial sustainability & social sustainability
- > Long-term changes in internal structures and processes
 - > Embed innovation methods into municipal routines
- Scaling-up potential
 - ▶ How the solution could be expanded?
 - What conditions must be met?
 - Who would be responsible?

AF: Intervention Logic



1 Overall Objective

Represents the high-level ambition - what the city ultimately wants to achieve through the innovation



Max 3 Specific Objectives

Cities must define maximum three specific objectives, each representing a key dimension of the innovative solution



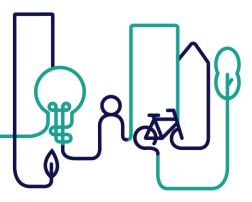
Tangible Outputs

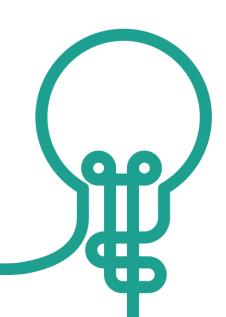
Ultimate tangible products delivered by the project activities



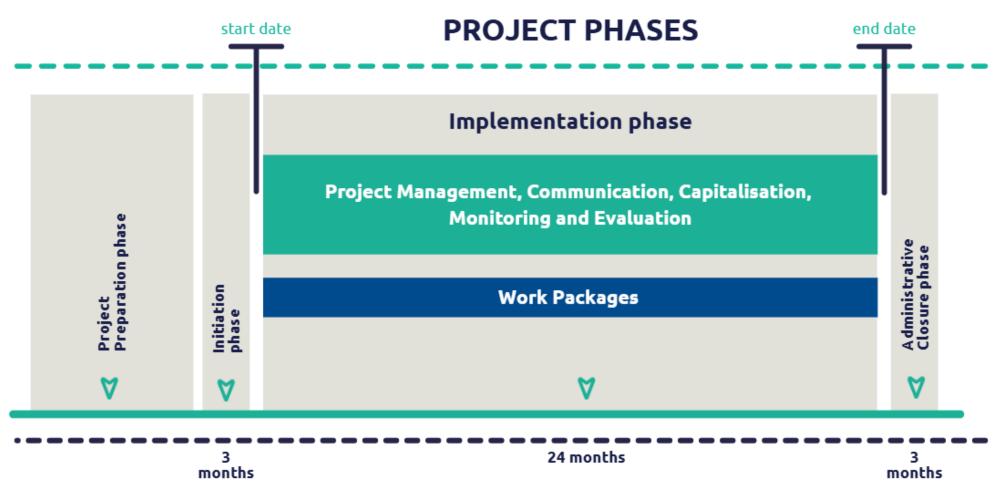
Measurable Expected Results

Expected results are the *actual* changes the city intends to achieve by the end of the project





Project Phases (30 Months)



Initiation Phase

- Shorter than Calls 1-3
 - → 3 months
 - >> Same contractual framework: **Subsidy Contract** & **Partnership Agreement**
 - ➤ Recommendations & AF Revision → improve the initial application
- Readiness & risk mitigation
 - > Recommendations will include risk analysis & readiness check
- Ex-ante control
 - Desk-based control
 - Checklist communicated in advance to the PMT



Implementation Phase

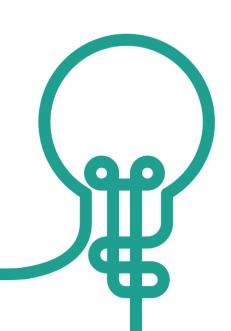
- Updated Application Form
 - Integration of horizontal activities in the work packages
 - Project Management Setup
- Max 3 Work Packages (Core of Implementation)
 - Max 6 Activities per WP
 - Max 6 Deliverables per Activity
 - > At least 1 Output per WP
 - > 1 Activity focused on Communication
- Investment Elements (If Relevant)
 - > Justification, thematic relevance, beneficiaries
 - > Location, permits, procurement, ownership, sustainability
 - Budget breakdown



Closure Phase

- Duration 3 months
 - Dedicated to financial reporting, administrative checks, and consolidating project results
- Final Progress Report (FPR)
 - > Submitted 1 month after the end of implementation Includes a dedicated qualitative section
- Financial Claim 2
 - Must include all final eligible expenditure
 - Triggers Closure Lump Sum
- Final administrative checks
 - > Verification of outputs, investments, indicators, communication requirements





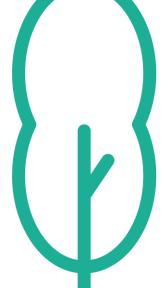
Funding Framework

- Max €2.5M total, €2M ERDF
- > 80% co-financing rate
- Lump sums
 - The budget includes fixed lump sums covering three phases:

Phase	Lump Sum Total	ERDF Contribution
Preparation	€10,000	€8,000
Initiation	€30,000	€24,000
Closure	€7,500	€6,000

Simplified costs

- > The funding framework offers **three options** combining real costs, flat rates, and unit costs:
 - Option 1A: Hourly rate (unit cost) for staff + flat rates for office/admin (15%) & travel/accommodation (5%) + real costs for the rest
 - Option 1B: 20% flat rate for staff + flat rates for office/admin & travel/accommodation + real costs for the rest
 - ➤ Option 2: Hourly rate for staff + 40% flat rate for all other cost categories
- Advance payment system similar to Calls 1-3



Monitoring Approach

- > 2 Milestone Reviews (1 per year)
- ≥ 2 Annual Progress Reports submitted on an annual basis no changes compared to Calls 1-3
 - > Intermediary Progress Report after 1st year of implementation
 - ▶ Final Progress Report at project closure will include a dedicated qualitative section (former FQR concept)
- ≥ 2 Financial Claims financial reporting is done at:
 - ▶ Partner level
 - Cost category level
- 1 Site visit during project lifetime by EUI PS (if needed)
- > Informal regular contacts