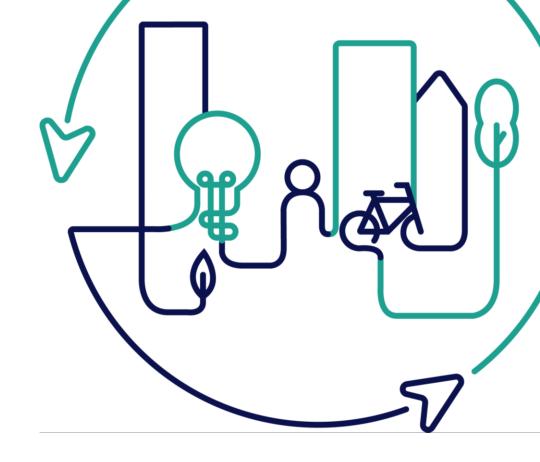
# EUROPEAN U R B A N INITIATIVE





# WORKSHOP C, 19.11: AGENDA AFFORDABLE HOUSING FROM AN ENVIRONMENTAL PERSPECTIVE

| 11.50-11.55  | Introduction and overview: Dr Anita Blessing, EUI (moderator)   |
|--------------|---|
| 11.55-12.10  | SOFTacademy, Tallinn, Estonia<br>Kadri Auväärt, Project manager, Tallinn Strategic Management Office  |
| 12.10-12.25  | Q&A   |
| 12.25 -12.45 | Round One small group discussion:  -At each 'station' around the room is a discussion topic related to the SOFTacademy project -Join a table in line with your interests or to make an even group -Quick introductory warmer -Share your experiences, inspirations, recommendations, questions related to the topic |
| 12.45-13.05  | Round Two small group discussion: -Join a second station with a different topic -Quick introductory warmer -Share your experiences, inspirations, recommendations, questions related to the topic   |
| 13.05- 13.15 | Whole group: inspirations, recommendations, challenges  |

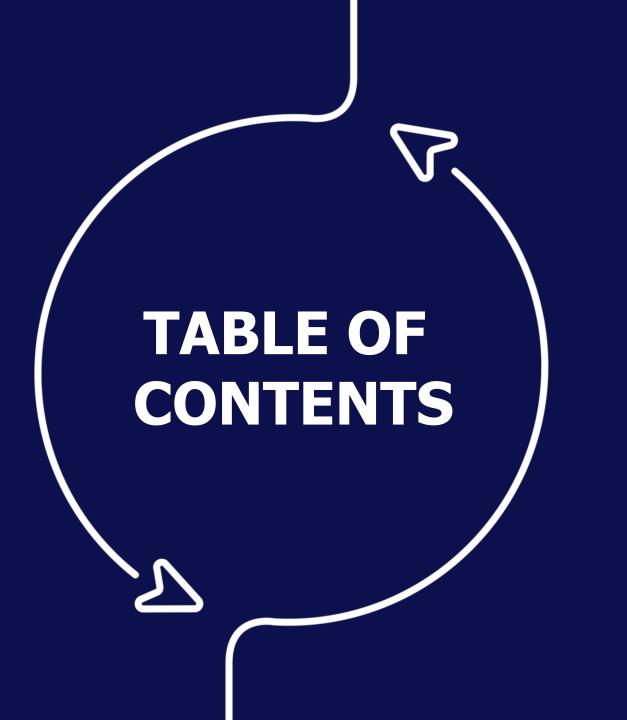


# SOFTacademy: Multi-appartement building renovation project piloting neighborhood-based approach for renovation acceleration

Kadri Auväärt Tallinn Strategic Management Office Project manager







- Tallinn renovation challenge
- Project innovations
- State of play (buildings, yards)
- 4 Success achieved
- 5 Challenges experiences
- 6 Key highlight



# TALLINN RENOVATION CHALLANGE

### Urban Context

➤ Tallinn has ~500,000 residents and ~5,000 apartment buildings needing deep renovation by 2050.

### Current Pace vs. Need

- ➤ To meet targets: ~175 buildings/year.
- Current rate: ~1% annually far below required.
- > 125 buildings renovated comprehensively with national support so far.

### Funding & Access Issues

- Renovation is owners' responsibility; national grants cover usually 30%.
- City support is limited (~€2.2M/year); grants not available for buildings with >20% commercial space.
- High demand exceeds available funding; grants often claimed in seconds.
- Irregular funding cycles cause cost fluctuations.

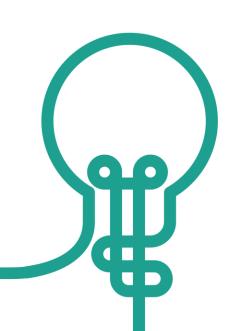
Lead Partner: Tallinn City

Implementation period: 01.03.2024 - 28.02.2027 (01.08.2027) Closer until:28.02.2028

Partners: TalTech, MTÜ Elav Tänav, Mab Verte, EKÜL, YOKO Oma, Think Softer Planning AB, Akadeemia tee 4, 6, 14 ja 22 korteriühistud.



Transfer Partners: Lahti, Varssavi, Krško



### **PROJECT INNOATION**

- Pillar 1. Community inclusion model and it-s integration into city system.
- Pillar 2. Renovation with factory-made modules. Higher quality, faster, less disturbing, energy efficient, circular, low CO2 emission.
- Pillar 3. Use of SOFTcity approach for yard renovation.
- **Pillar 4.** Renovation One-Stop-Shop service design, tools, guidelines, procedures and at least one half-time employee.
- **Pillar 5.** Digital tools: Renovation strategical planning software (ReST); a catalof of renovation solutions.

# Project contribute into following environmental objective and more

- energy efficiency
- CO2 neutrality
- > circular material use
- climate adaptation
- city mobility
- biodiversity
- waste management



# **Current state of play: buildings**

- Design and construction contract signed.
  - > **A-energy class** all buildings
  - Modular renovation
  - 2 buildings will be renovated with full floor elevators (first time in Estonia)
  - Bigger balconies and windows
- Preliminary design completed, construction statement submitted





# **Current state of play: yard**

- Co-design completed
- Sketch for court-yard created and design requirements issued
- Procurement document prepared for roads, parking areas, pipes of water, sewage, heating and electricity for City lightening and electrical cars
- Currently in design process.







### 1. Ukseesine

### Sinu kodu visiitkaart – mugav, kutsuv ja praktiline koht igapäevasteks kohtumiseks.

Ukseesine peab olema kõigile mugavalt ligipääsetav, hästi valgustatud ning turvaline koht. Ligipääsetavuse tagamiseks on vaja vältida treppe, kasutada siledaid katendeid ning rattahoidjad lisavad praktilise väärtuse ratta või lapsekäru kiireks lukustamiseks. Pink loob puhkekoha ja toetab suhtlust naabritega.



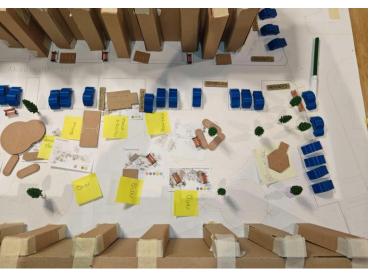


Postkastid Prügikast



Mugavalt ligipääsetav Turvaline Praktiline Kohtumispaik Puhkekoht Visuaalselt meeldiv









# **Project plan**

- Project kick off
- Creating contacts and community inclusion
- Renovation trainings
- Arhitectual sketch of buildings
- Renovation decsions
- · Sketch 1 for yard
- Cummunity inclusion plan
- State subsidy appoval (50%)
- Innosprint for One-stop-shop design

- Buildings construction works
- Yards design + construction permit
- ReST
- Solution catalogue
- Neighbourhood based business model
- Hackaton

2023 — 2024 — 2025 — 2026 — 2027
MONTH MONTH MONTH MONTH MONTH

- · Informatsion booklet
- Creating contants to residents
- Project application

- Buildings design and construction procurement + contract + preliminary design project and construction statement
- Sketch 2 for yard and issued design condition
- ReST procurement (failed)
- Preparation works for yards procurement
- Hackaton

- Yards construction works
- ReSt
- Monitoring
- Handbook of changes
- Activities on transfer cities

## **SUCCESS ACHIEVED**

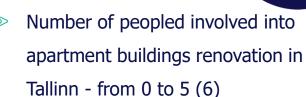
**Co-design** for building renovation alternatives

Election for renovation decisions (A-energy class, solar panels, bigger balconies, elevators)

**State subsidy** (elevators not eligible) and bank loan

**Design and construction procurement** (high risk, victory in costs)

Changes in city legal act (subsidy for elevators, simplified transfer of land for the construction of an elevator)r



- Technical solution for renovation with full floor elevators in a way people living in.
- Cooperation with pipes owners (yards)
- Hackathon a lot of inspirational ideas for yard design
- > Support by politicians
- Close and good cooperation with responsible ministry of renovation.



# **CHALLANGES RAISED**

Legal regulation on state and city level (elevators; city land)

Practical implementation of developments objectives and planning requirements (parking, traffic)

**Contradicting desires** (residents of pilot area; broader neighborhood)

Reaching to yard design condition and dispute by neighboring houses (rejected by city)

**Cost of yard renovation.** Additional budgeting by city and communication owners.

**Neighborhood-based renovation business model – in process.** Challenging as courtyard renovation can not solve parking (traffic) problem.

Input from Ministry of Climate – very likely there won't be any state subsidies available for Tallinn apartment association for next EU funding period. Find a model to renovate without subsidies.

## **LESSONS LEARNED**

- Cheaper price for volume. Need to confirm that all houses are included in the contract. Very high risk of procurement failure
- Likely, **3d visuals and** simple calculator are important to reach renovation decision, especially as an entire neighborhood.
- Very likely, court-yard renovation does not motivate to renovate as a neighborhood than parking problem won't get solved and rather deepens.



## **KEY HIGHLIGHTS**

- The project aims to accelerate renovation, but without state level support to Tallinn, renovation speed will likely decrease, and the renovation One-Stop-Shop cannot compensate this loss.
- There is **no single solution to accelerate renovation** a combination of approaches is needed.
- Additional volume-based renovation.

  Promising approach for comprehensive renovation without state subsidies, but can not be done until 100% owners' agreement is valid.
- Broader district-based renovation. Possible alternative to investigate more deeply and pilot



# WORKSHOP C, 19.11: DISCUSSION TOPICS AFFORDABLE HOUSING FROM AN ENVIRONMENTAL PERSPECTIVE

| STATION #1 | Renovation without relocation  |
|------------|--|
| STATION #2 | Making circular renovations financially sustainable (e.g. adding an extra floor, new retail tenancies)                 |
| STATION #3 | Circular renovation of housing estates and mobility: how to address parking needs and encourage other mobility options |
| STATION #4 | Spontaneous topic (?)  |

WARMER (introduce yourself and choose one sentence to complete)

A common misconception about circular renovation of affordable housing is...

A circular renovation practice that could be used around Europe is...





# Thank you for your attention!

# **Kadri Auväärt**

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