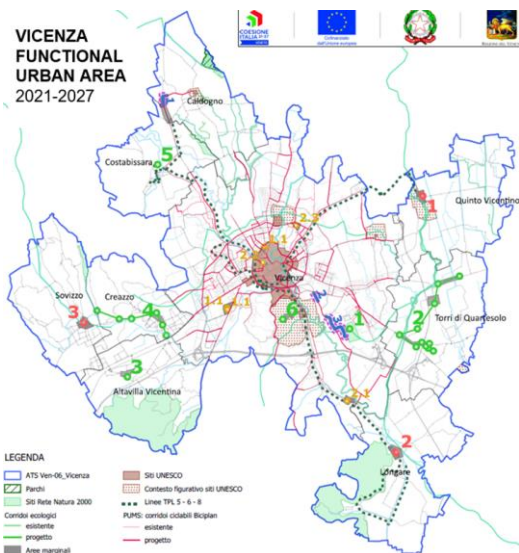


The pathway from individual effort to shared success: Collaborative approaches to sustainable urban development in Romania

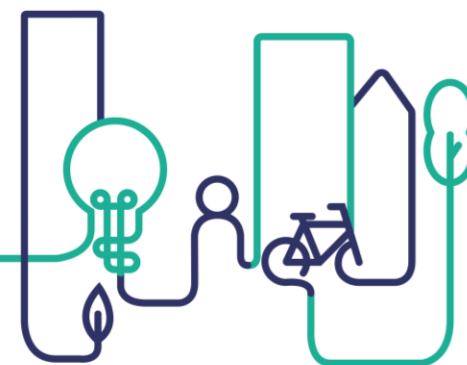
Drumul de la efortul individual la succesul comun: Abordări colaborative pentru dezvoltare urbană sustenabilă în România



FUNCTIONAL URBAN AREA GOVERNANCE IN VICENZA

Co-design of the SUD Strategy

Donata Gaspari, Municipality of Vicenza



Co-funded by
the European Union

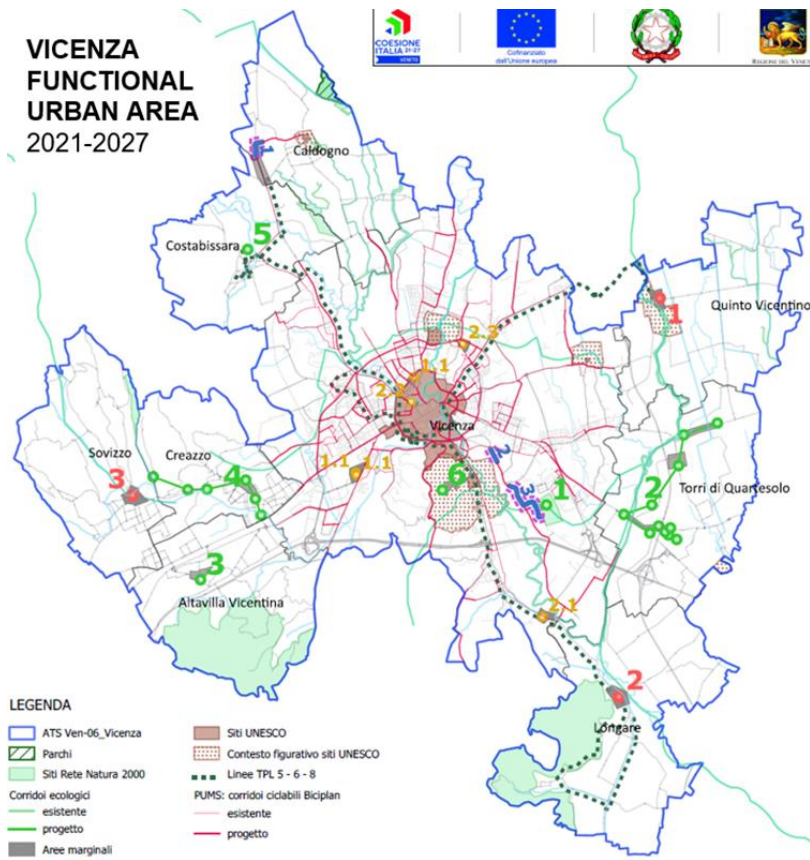
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VICENZA FUNCTIONAL URBAN AREA 2021-2027



FUA closer to citizens

1. greener and sustainable,
in response to environmental and climate challenges

- **GREEN INFRASTRUCTURE**
(6 projects)
- **BIKES PATH**
(3 projects)
- **LOCAL PUBLIC TRANSPORT**
(4 projects)

2. more inclusive,
in response to demographic and social challenges,

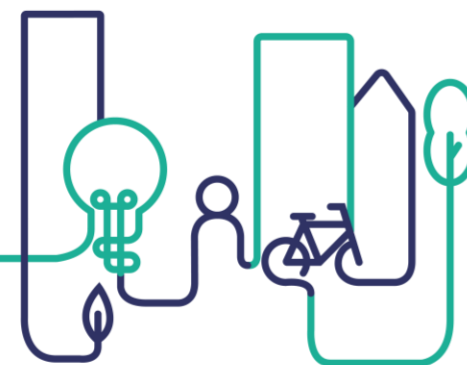
- **PUBLIC RESIDENTIAL BUILDINGS**
(1 project – 10 apartments)
- SOCIAL CO-HOUSING – SOCIAL SERVICES**
(3 + 3 projects)

3. more attractive,
in response to economic challenge

- **URBAN REGENERATION + SME integrated projects**
(3 projects + 1 SME project)

| smarter and digital

- **DIGITALISATION**
(2 projects)



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CO-DESIGN OF THE SUD STRATEG : PROCESS

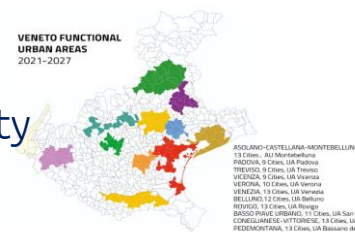
Managing Authority (Veneto Region) 1st Call (2022): IDENTIFICATION OF FUNCTIONAL URBAN AREAS

Managing Authority 2nd Call (2023): KICK OFF OF SUD STRATEGIES DESIGN (template for SUD strategy)

NEGOTIATION

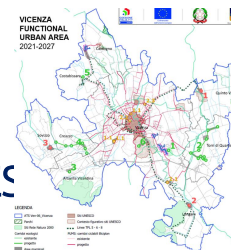
REGIONAL LEVEL

- SUD strategy co-design with Managing Authority
- Coordination with the other 10 Venetian FUAs (as Urban Authority coordinator)

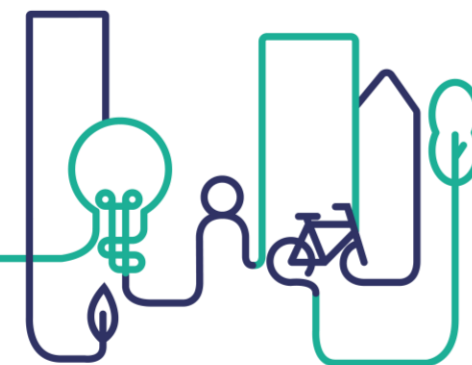


LOCAL LEVEL

- SUD strategy co-design within the FUA
- partnership consultation (on line – in person)



Managing Authority Resolutions (2023-4): APPROVAL OF THE SUD STRATEGIES



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ROMÂNIA

CO-DESIGN OF THE SUD STRATEGY : ACTIVE INVOLVEMENT OF THE MUNICIPALITY OF VICENÇA'S SURROUNDING MUNICIPALITIES

STEERING COMMITTEE

Composition: 1 institutional representative and 1 technical representative for each Municipality

Role: approval of SUD strategy, implementation and modifications

Regular meetings



TECHNICAL BOARD

Composition: 1 technical representative for each Municipality

Role: co-design of SUD strategy (EU challenges context, needs, objectives, actions, projects, budget)

Regular meetings



THEMATIC WORKING GROUP

Composition: 1 expert for each Municipality

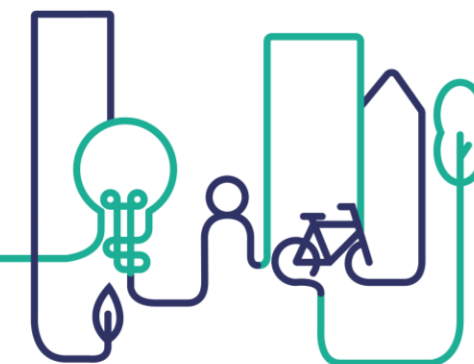
Role: co-design of projects

Regular meeting

- GREEN INFRASTRUCTURE
- TRANSPORT
- SOCIAL SERVICES
- URBAN REGENERATION
- DIGITALISATION



ONGOING TECHNICAL ASSISTANCE



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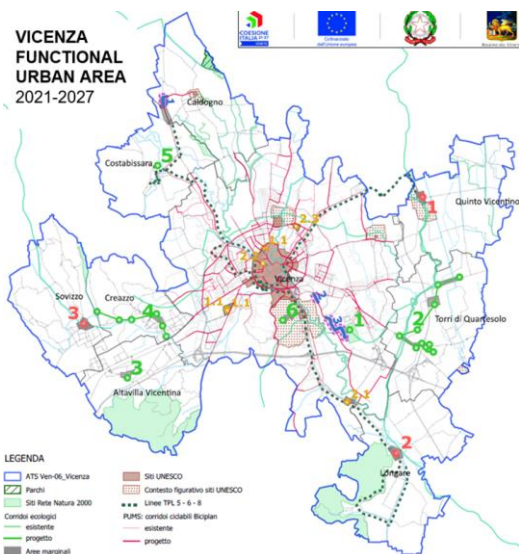
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ROMÂNIA

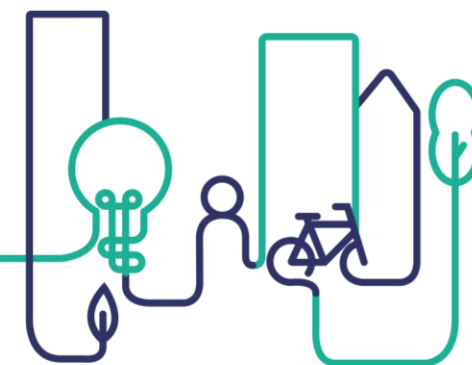
The pathway from individual effort to shared success: Collaborative approaches to sustainable urban development in Romania

Drumul de la efortul individual la succesul comun: Abordări colaborative pentru dezvoltare urbană sustenabilă în România



Mulțumesc! Thank you!

Donata Gaspari, Municipality of Vicenza
Email dgaspari@comune.vicenza.it



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The pathway from individual effort to shared success: Collaborative approaches to sustainable urban development in Romania

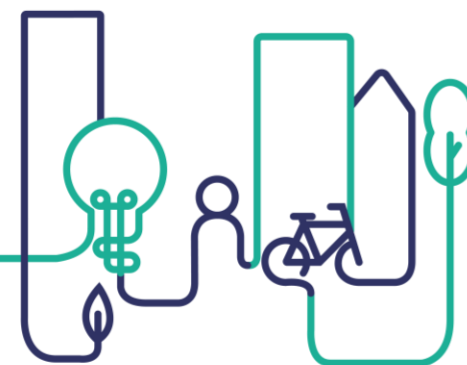
Drumul de la efortul individual la succesul comun: Abordări colaborative pentru dezvoltare urbană sustenabilă în România



RESOURCING FUA COOPERATION

Brno Metropolitan Area

František Kubeš, Brno City Municipality, CZ



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the European Union

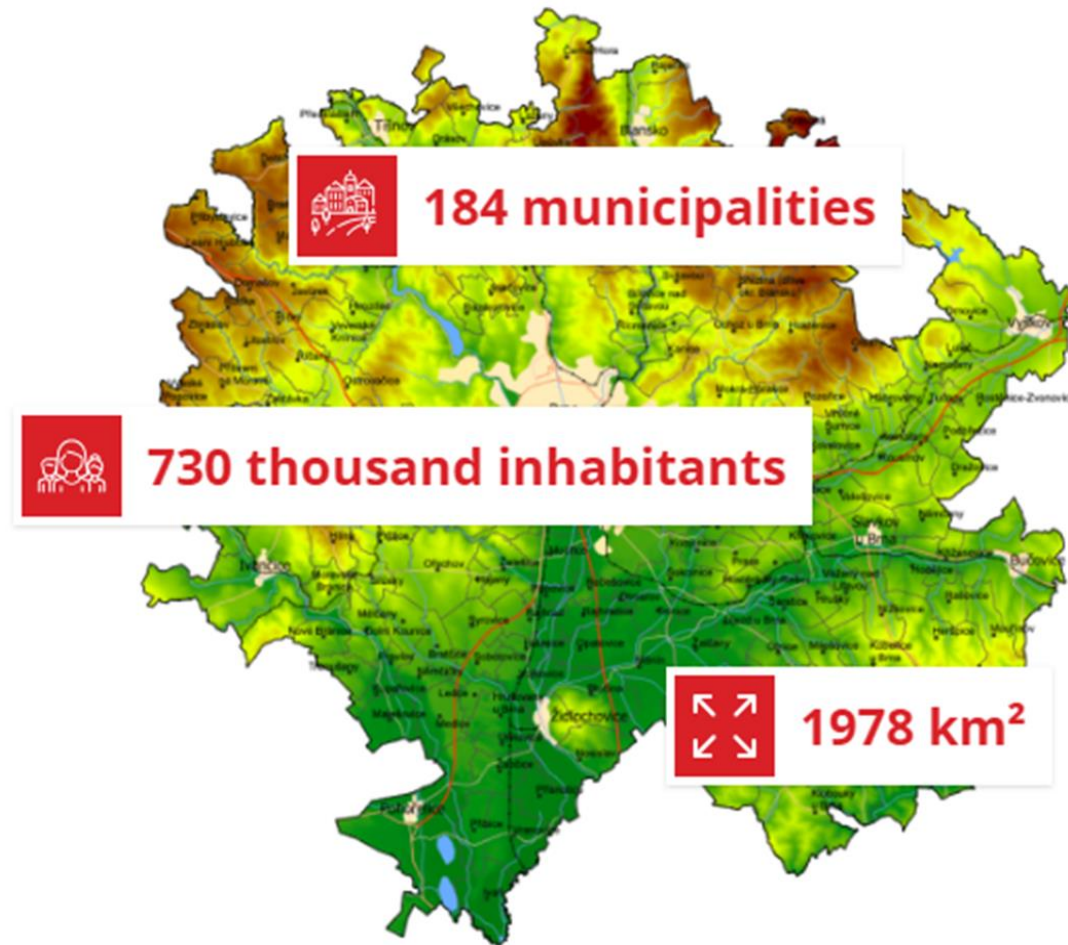
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Brno Metropolitan Area



Our long-term approach: since 2014 parallel development

Integrated approach of IDS BMA (1/2)

Horizontal integration

- **Spatial integration** – impact on key strategic projects mainly with agglomeration impact
- **Factual integration** – coordinated implementation of interrelated activities, which are usually managed separately (as a result of the fragmentation of resources) – **principle of concentration**, metropolitan issues and projects included in the strategy
- **Financial integration** – financing of integrated projects from various specific targets of Operational Programmes (from various OPs)
- **Organizational integration** – a common coordinated approach of engagement the stakeholders of the territory based on the partnership principle + awareness, mutual trust, cohesion, visual identity + forms of cooperation, planning process, governance models, legislation etc.

Integrated approach of IDS BMA (2/2)

Vertical integration (on example of field of transport)

→ Responsibility of national level:

- Highways: extension of D1 (in progress), the completion of R52 to Vienna and R43/I73 to the north of the Czech Republic
- Great City Ring Road: only partly built, other parts are planned, but quite slow progress
- *Impact: increase of geopolitical importance of BMA, increasing the attractiveness for investments, transit traffic out of the city center*

→ Responsibility of regional level (NUTS 3 – South Moravian Region):

- II. and III. class roads: bypasses of municipalities in connection with a business zones
- *Impact: better transport/commuting to work, enhancing quality of environment, easier connection of business zone with highway and airport*

→ Responsibility of local level (NUTS 5 – municipality – ITI):

- Transfer transportation terminals of public transport in selected localities of BMA
- Telematics: advanced traffic management systems in the city
- *Impact: implementation of sustainable urban mobility, improving an air quality in urban centers*

Governance and stakeholder engagement

Engagement of stakeholders during **the designing** the integrated strategy:

- Memorandum on metropolitan Cooperation with South Moravian Region and 6 municipalities with extended powers in surroundings
- **Steering group** – key stakeholders from BMA
- **Working groups** – 5 thematic priorities
- Ongoing discussions with stakeholders inside and outside the BMA
- Publicity and awareness within BMA (e.g. publications, workshops, national conference, marketing campaign)
- 2 types of regular communication
 - Intensive – based on memorandum: Steering group (politicians), 5 expert WGs (given by national methodology)
 - Extensive – with all 183 municipalities: newsletters, christmas cards, questionnaire survey etc.)
 - plus individual approach ;-)



Financing the projects in BMA

Allocation for ITI of BMA (2014-2028) – cca 500 000 000 EUR from 3 funds (CF+ERDF+ESF)

However ITI instrument is not the only way how to finance projects in BMA:

Individual projects (individual calls on national level)

CLLD – local action groups (rural areas)

The final allocation („Metropolitan envelope“) has been the result of a series of negotiations with the managing authorities (Ministries) on the national level => **different attitudes!**

OP Environment

Integrated regional OP

OP Transport

OP R&D and Education / Jan Amos Komensky (not ITI Brno)

OP Entrepreneurship and Innovation for Competitiveness / Technologies and Application for Competitiveness

OP Employment +

Thank you for your attention!

Mgr. Frantisek Kubes, Ph.D.

Head of Department

Strategic Development and Cooperation Department

Brno City Municipality | Husova 12 | 601 67 Brno | Czechia

T: +420 542 172 322 | M: +420 777 358 914 |

E: kubes.frantisek@brno.cz

www.brno.cz

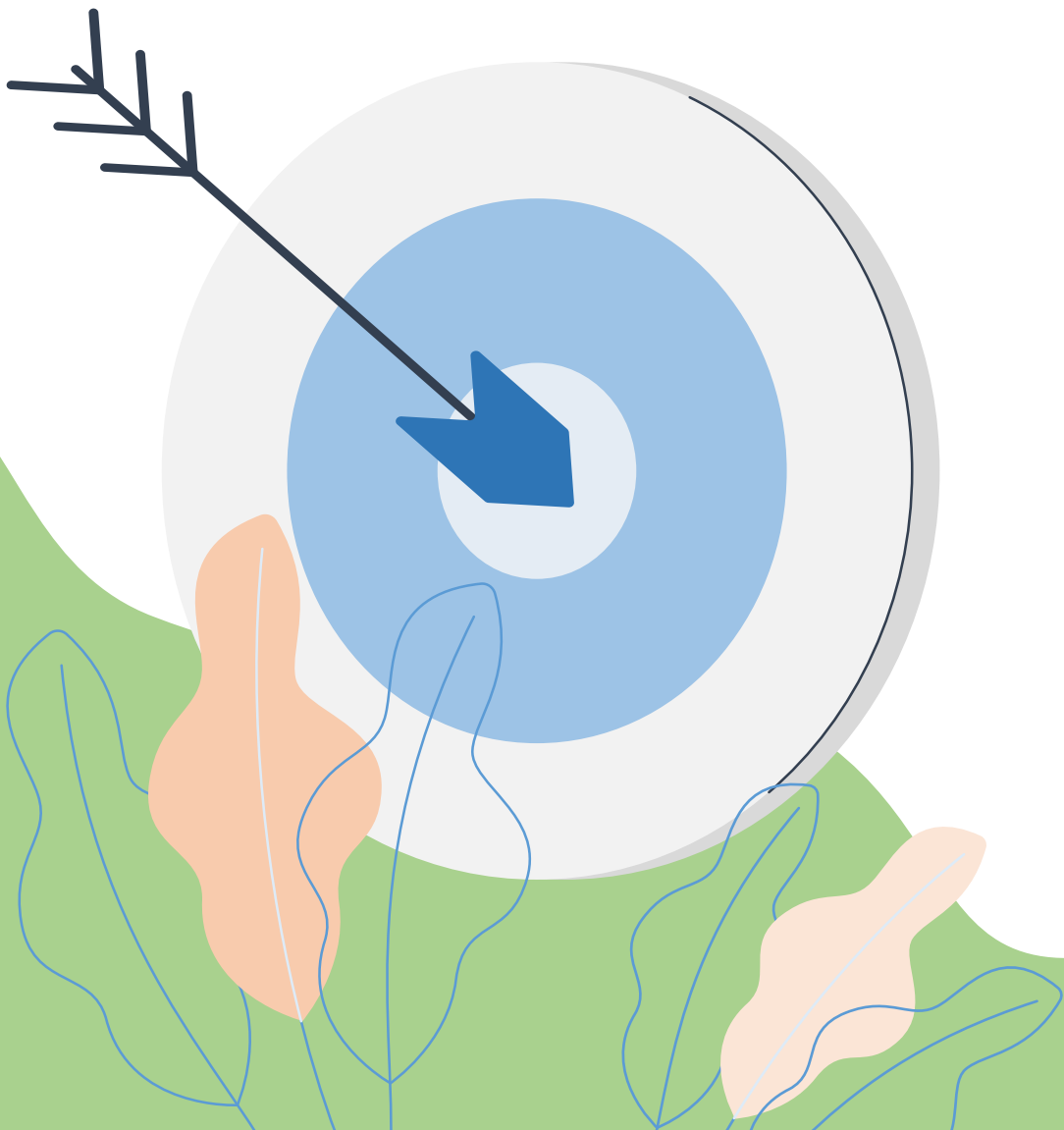


Conexiuni metropolitane: Lecții din Oradea și România

Cluj Napoca, 2025



**ZONA
METROPOLITANĂ
ORADEA**



MISIUNE

- ☐ să stimuleze și să sprijine creșterea și prosperitatea regiunii
- ☐ creșterea bunăstării cetățenilor
- ☐ îmbunătățirea continuă a calității vieții

DESPRE NOI

- Adunarea Generală – Consiliul Director – Aparat tehnic și operațional
- 20 ani de activitate (din 2005)
- Număr de angajați: 6
- În ultimii ani, au fost implementate mai multe proiecte cu impact pentru asociație și membrii săi
- Angajați cu experiență în implementarea proiectelor
- Populație totală: 280.000 locuitori
- Suprafața ZMO: 734 km² din 7544 km² ai județului Bihor
- Buget anual (fără proiecte): 420.000 euro
- ZMO concentrează aproximativ 75% din economia județului Bihor



Activitățile principale

- colectarea și analiza datelor cu impact teritorial
- elaborarea și actualizarea strategiilor locale de dezvoltare durabilă pentru membri
- stabilirea și actualizarea portofoliului de proiecte la nivel metropolitan și local
- introducerea principiilor de management de proiect ca instrumente de promovare a inițiativelor locale
- identificarea programelor de finanțare relevante pentru susținerea dezvoltării locale
- structurarea proiectelor pentru membrii săi și monitorizarea implementării acestora
- sprijinirea – cu resurse umane, tehnice și financiare – a dezvoltării durabile a fiecărui membru și a asociației ca întreg



REALIZĂRI

ZMO a înființat 6 asociații de dezvoltare intercomunitară sectoriale, care funcționează ca entități distincte și independente, furnizând următoarele servicii de utilitate publică:

01

2008

ADI REOSAL: Sistem eficient de gestionare a deșeurilor în 21 comune.

02

2008

ADI Aparegio: Infrastructură de apă și apă uzată.

03

2009

ADLO: parcuri industriale

04

2010

ADI Termoregio: Sistem centralizat de energie termică

05

2012

ADI Transregio: Transport public metropolitan

06

2022

ADI pentru Infrastructură Metropolitană: mobilitate metropolitană

Obiective Strategice (2021- 2027)



Acces la fonduri nerambursabile ca aplicant eligibil (realizat parțial prin Legea 246/2022)



Investiții: conectivitate rutieră, mobilitate și regenerare urbană

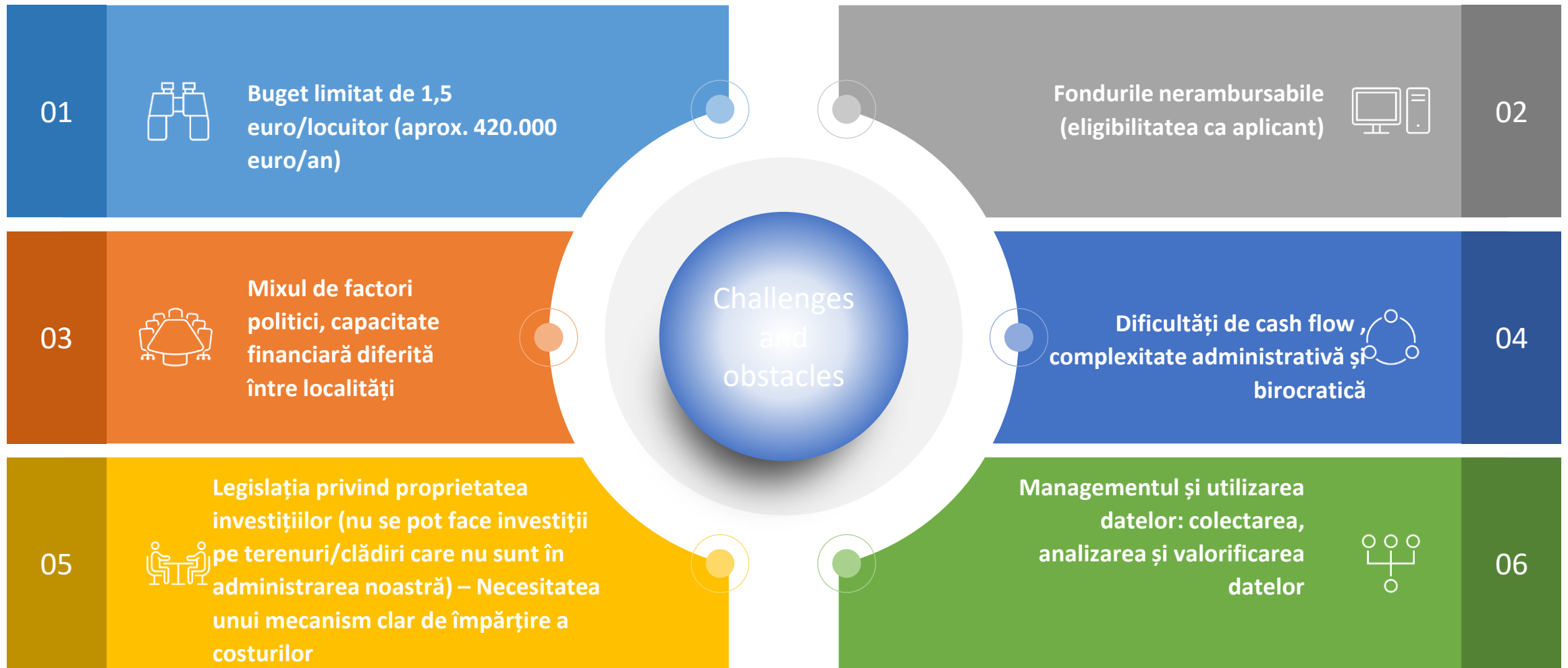


Crearea unui program operațional dedicat finanțării dezvoltării metropolitane

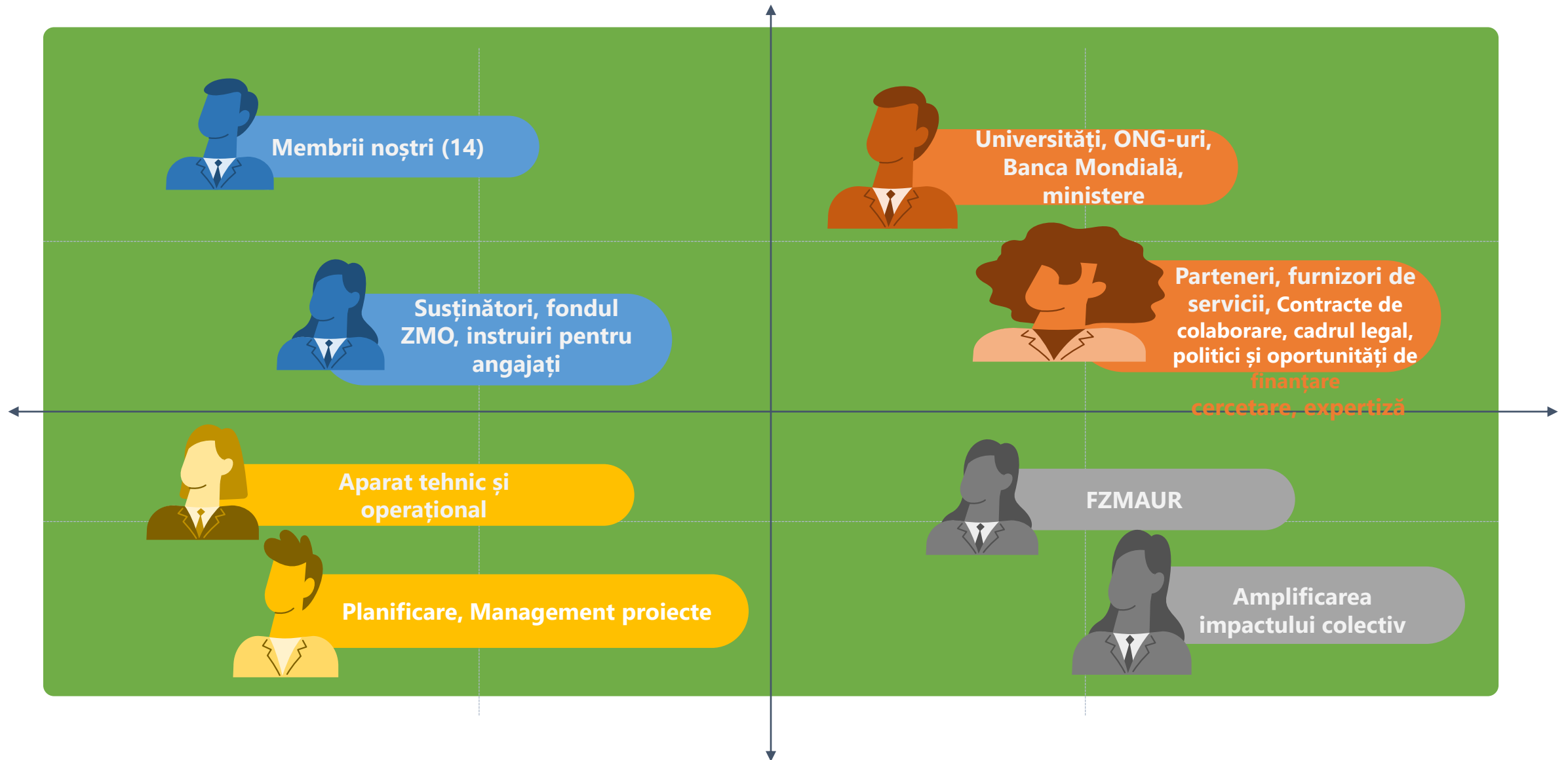


Extinderea rețelelor de încălzire centralizată, iluminat public și gaz

PROVOCĂRI ȘI OBSTACOLE



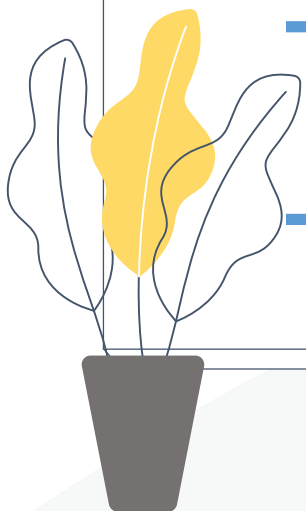
Resurse pentru cooperare – expertiză și resurse umane



FACEM LUCRURILE SĂ SE ÎNTÂMPLE

Concluzii

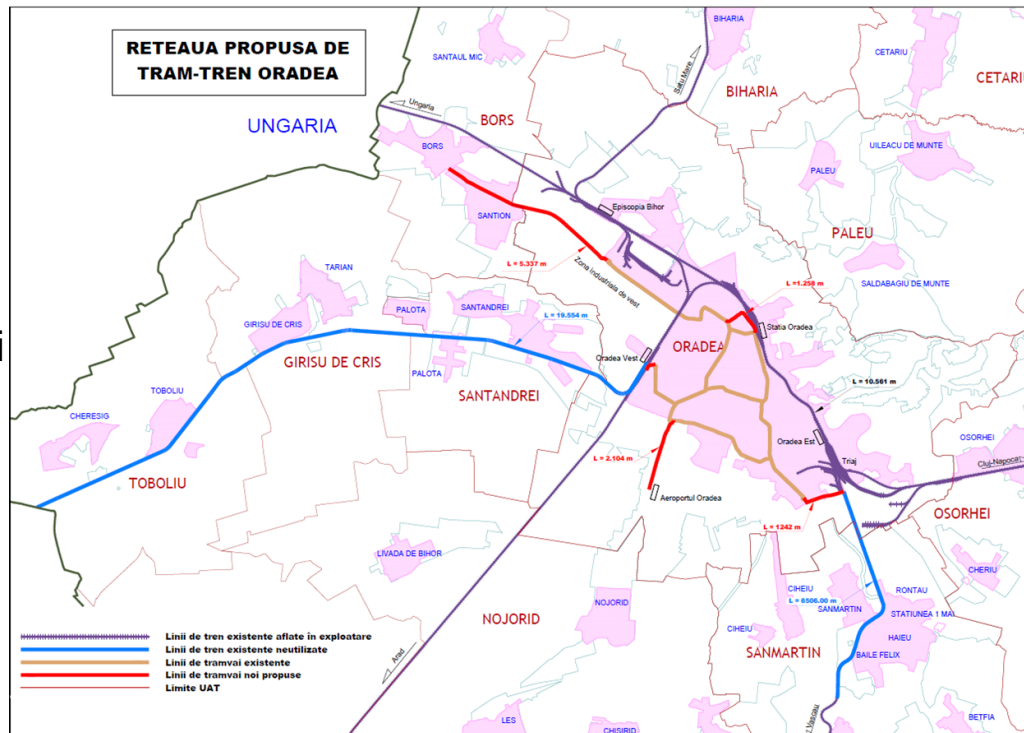
- **Contracte de cooperare între membrii asociației pentru dezvoltarea infrastructurii comune (drumuri de legătură spre Sântandrei, Oșorhei, Biharia etc.)**
- **Contracte de cooperare la nivel național, cu Consiliul Județean și ministere, pentru dezvoltarea infrastructurii (Ministerul Transporturilor pentru drumul de legătură la A3, tren-tramvai)**
- **Parteneriate public - private**



Facem lucrurile să se întâmple- TRAM TRAIN în ZMO

Scurt istoric

- Iunie 2021 – finalizarea studiilor de oportunitate și actualizarea lor în martie 2022
- Octombrie 2021 – semnarea acordului de parteneriat ZMO cu CNCF CFR SA
- Februarie 2022 – semnarea acordului de parteneriat între ZMO, Consiliul Județean Bihor, Primăria Oradea, ADLO și OTL pentru introducerea rețelei de tren metropolitan în zonă
- Au fost identificate 6 rute de conectivitate metropolitană tren-tramvai – studii de fezabilitate
- Decembrie 2024 – depunerea proiectului în cadrul Programului Operațional Transport



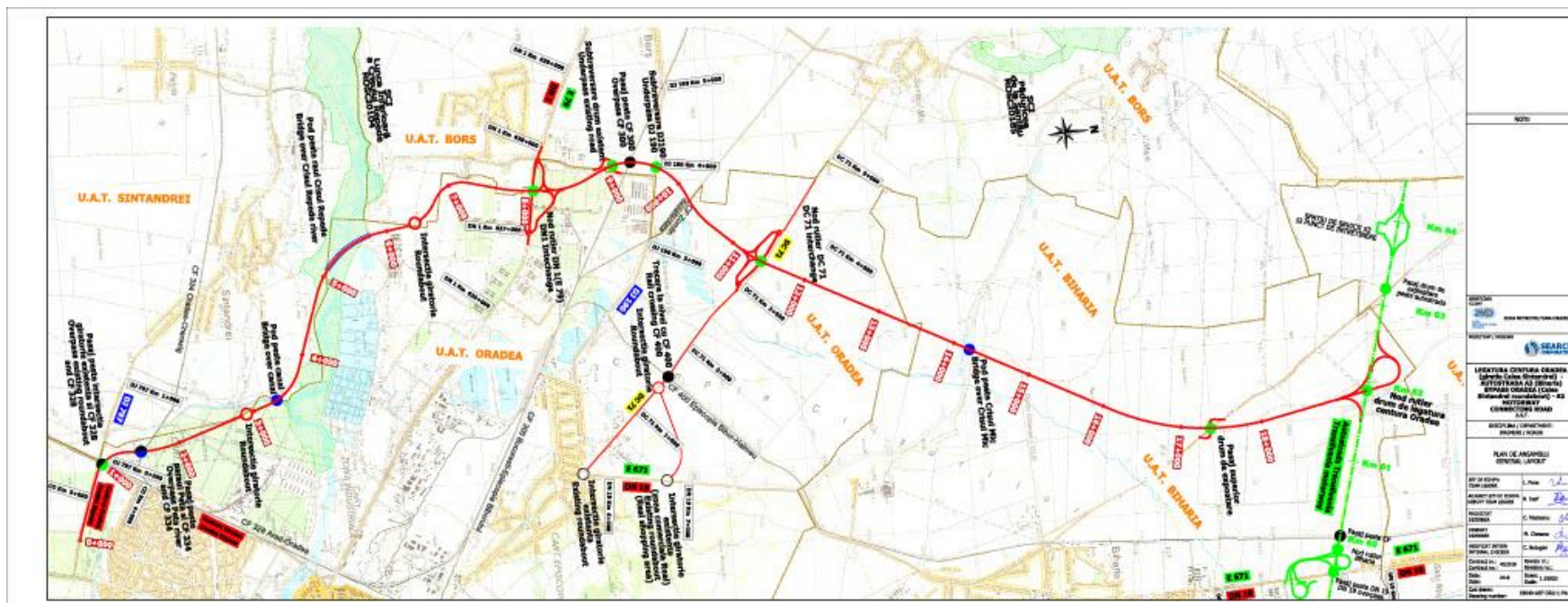
Prezentare generală

- Cooperare între ZMO, Consiliul Județean, ADLO, PMO, OTL, CFR
- Rețea nouă de aproximativ 35 km (din care aproximativ 9 km sunt construiți noi)
- Stații existente: 10 Stații noi construite: 12
- Buget total estimat pentru investiție: 135 mil. EUR (TVA inclus)
- Material rulant: 100 mil. EUR

Facem lucrurile să se întâmple- Conexiune la autostrada A3

Scurt istoric și prezentare

- 2014 – primul studiu de fezabilitate, pentru o lungime de 10 km
- 2016 – actualizarea studiului de fezabilitate la 20 km
- Decembrie 2018 – contract de cooperare ZMO (studii de fezabilitate, autorizații, proceduri de expropriere) – CNAIR
- 2022–2024 – lucrări de construcție
- Valoare totală: 165 mil. EUR

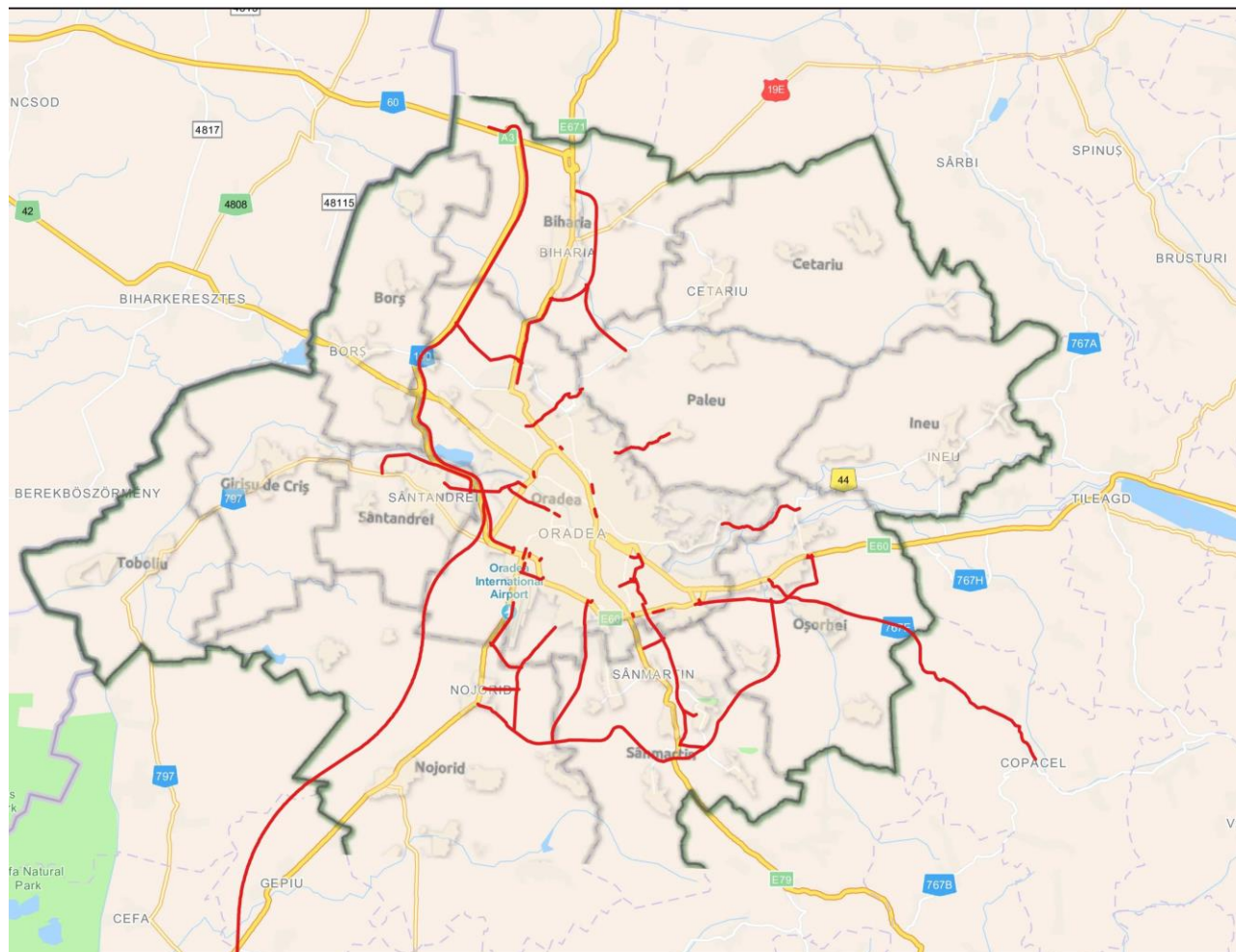


Facem lucrurile să se întâmple– Legături rutiere metropolitane

Zona Metropolitană ORADEA

Prezentare

- Lungime totală: 104 km
- Valoare totală: 290 mil. eur
- Perioada de execuție: 2020-2024
- Cooperare între ZMO, UAT-urile implicate, CJ Bihor, CNAIR

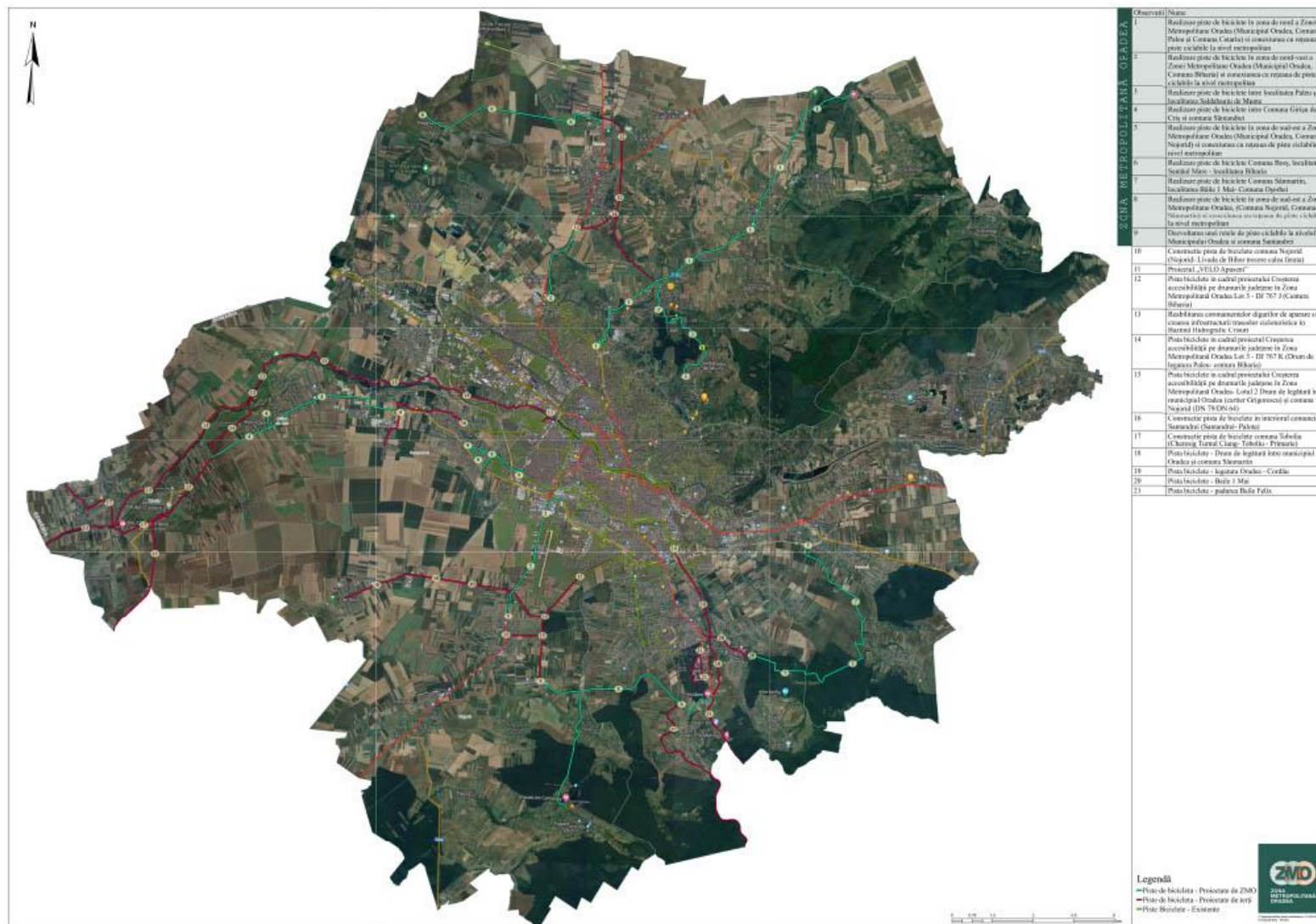


Facem lucrurile să se întâmple– Piste de biciclete la nivel metropolitan

Prezentare

61 km de piste
metropolitane
pentru biciclete
în studii de
fezabilitate

Valoare: 12 mil
eur



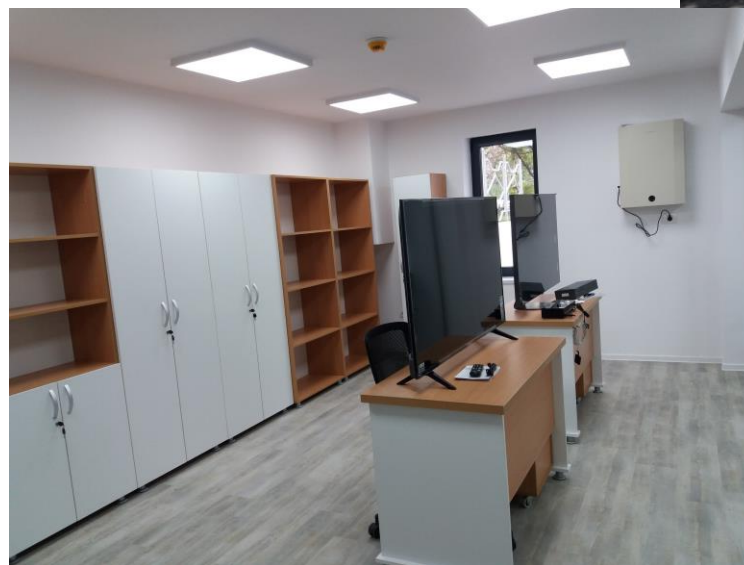
Facem lucrurile să se întâmple– Centru Metropolitan pentru Dezvoltare Geotermală Prezentare

Reabilitarea clădirii: fostul
hotel, proprietate a
municipiului Oradea

Clădire preluată în
administrare de ZMO

Proiect în parteneriat cu
Universitatea din Oradea,
asociația de mediu Aqua
Crisius, Institutul de
Cercetări Nucleare din
Debrecen

Valoare totală: 0,5 mil.
EUR



Facem lucrurile să se întâmple– Fonduri europene

PROGRAMME	PRIORITIES
Interreg VI-A Romania-Hungary	• cooperation for a green and more resilient cross-border area between Romania and Hungary • cooperation for a more social and cohesive programme area between Romania and Hungary • a more sustainable, community-based and effective cross-border cooperation
Interreg Danube Region Programme	• a more competitive and smarter Danube region; • a greener, low-carbon Danube region; • a more social Danube region; • a better cooperation governance in the Danube region.
European Climate Initiative EUKI	• climate-neutral mobility • climate policy • carbon removals and sinks • energy transition and climate-neutral buildings • just transition • sustainable economy
European Urban Initiative EUI	• energy transition • technology in cities
Horizon Europe – Research and innovation	• excellent science • global challenges & European industrial competitiveness • innovative Europe • European defence fund
Life	• nature and biodiversity • circular economy and quality of life • climate change mitigation and adaptation • clean energy transition
Urbact	• gender equality • green transition • digital transition
Interact	• increasing the institutional capacity of public authorities and stakeholders in the field of territorial planning
EEA and Norway Grants	• innovation, research, education and competitiveness • environment, energy, climate change and low carbon economy • social inclusion, youth employment and poverty reduction • culture, civil society, good governance and fundamental rights and freedoms • justice and home affairs • fund for regional cooperation • fund for youth employment

Mulțumesc



Prezentarea se termină, proiectele continuă.

Letiția Moțoc
Director general

www.zmo.ro



zmo@oradea.ro



Oradea, Romania

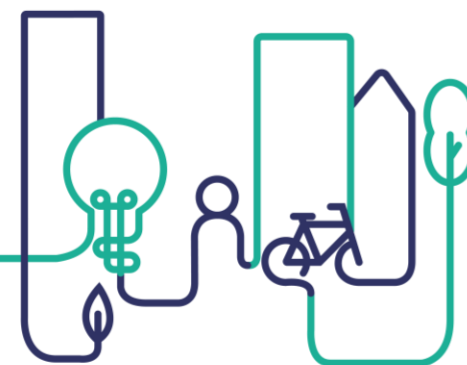
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Good practices in urban cooperation - Gallery Walk

International case posters |
Intermunicipal Community of Cávado

Rafael Amorim



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the European Union

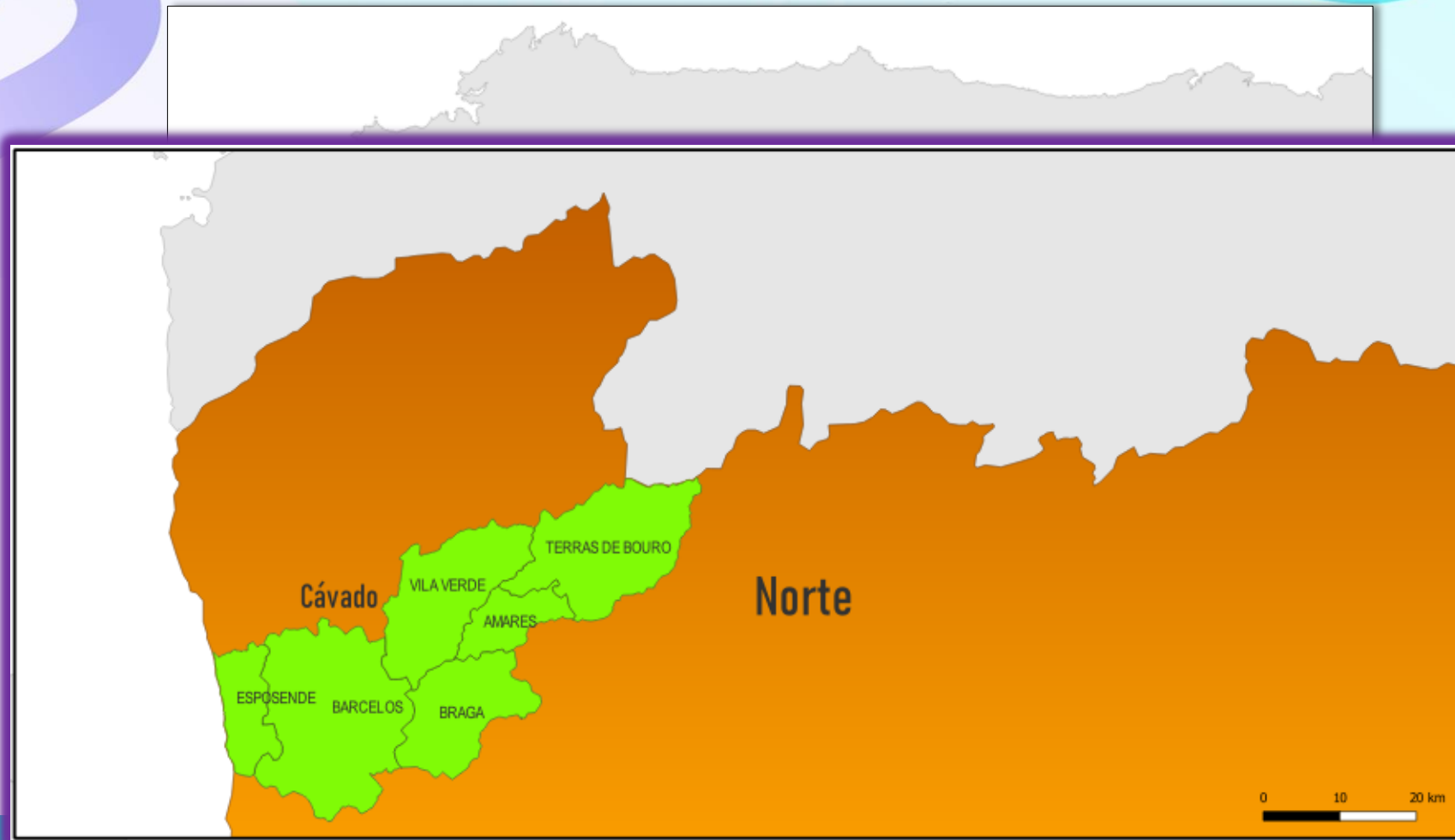
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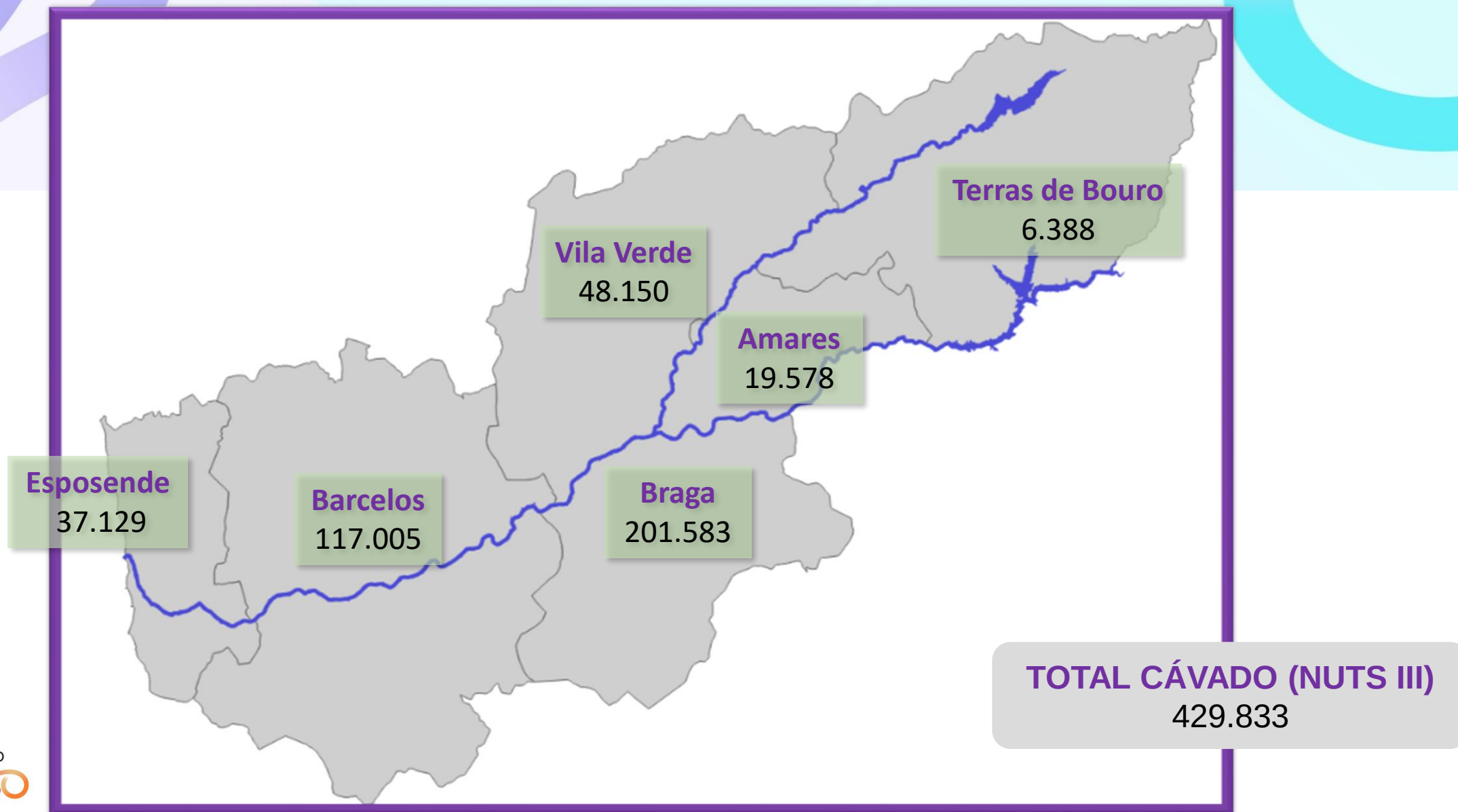
The Cávado territory



cavado 2030

The Cávado territory

Municipalities / inhabitants



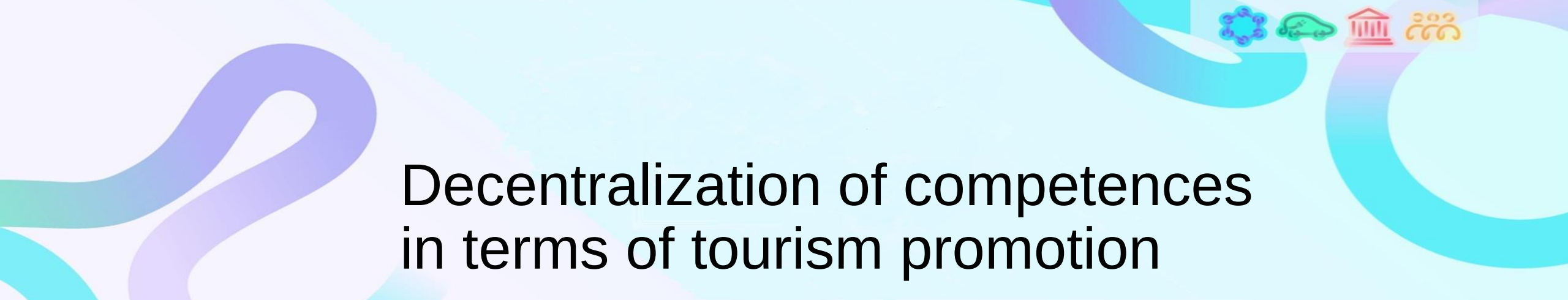
The Cávado territory



- Territory structured by the Cávado river basin and developing in south-west and north-east directions, bordering the sea and Spain.
- Heterogeneous territory, integrating a seaside municipality (Esposende), very rural mountain municipalities near the border, passing by very urban and dense municipalities like Braga or Barcelos.
- With a total area of 1.245,8 sm and 170 parishes, has a resident population of **429.833** inhabitants.

CIM Cávado - profile

- CIM Cávado focuses its interests mainly on the territorial development of the Cávado region. It corresponds to the **NUTS III Cávado**.
- Established on 30 October 2008, it's an association of local authorities, under public law and with a general vocation, aiming to achieve the common interests of the six associated municipalities.
- CIM Cávado aims at joining, promoting and articulating common interests of the associated municipalities in the area of proximity collective services and municipal investments at the level of:
 - Planning and management of the economic, social and environmental development strategy of the territory;
 - Articulation of municipal investments of inter-municipal interest;
 - Participation in the management of regional development support programmes, namely within the scope of the Structural Funds (ERDF, ESF, Cohesion Fund...);
 - Planning of the actions of public entities of a supra-municipal nature.



Decentralization of competences in terms of tourism promotion

Competencies of the bodies of the inter-municipal entities, in articulation with the regional tourism entities:

- a) Definition and implementation of the regional tourism plan at the sub-regional level, whose initiative and execution responsibility is the responsibility of the regional tourism entities;
- b) Ensuring the promotion of sub-regional tourism products and resources in the internal market, comprising the national territory, within the framework of the national and regional tourism strategy, namely in tourism promotion events;
- c) Resort to national and European funding programs;
- d) Manage and implement programs with national and/or European funding;
- e) Define the events considered anchor for the sub-region and participate in their organization;

Minho Innovation

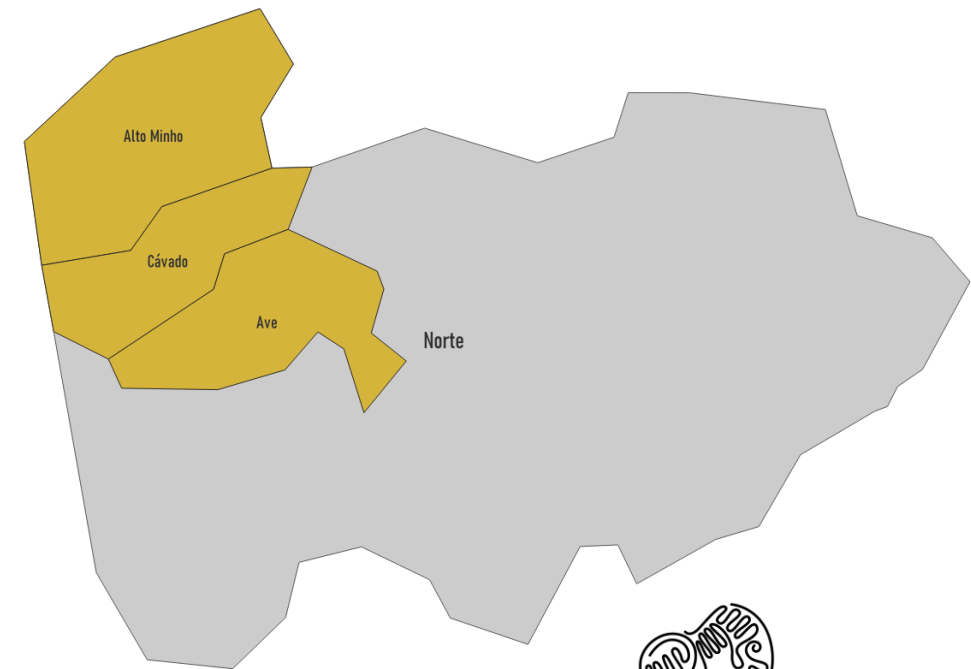
Collective Efficiency Strategy **PROVERE** funded by the NORTE 2020 Regional Program.

Project developed in consortium with the Intermunicipal Communities of Alto Minho, Cávado and Ave, with the purpose of creating a tourist destination of excellence on a Minho scale.

Why Minho scale?

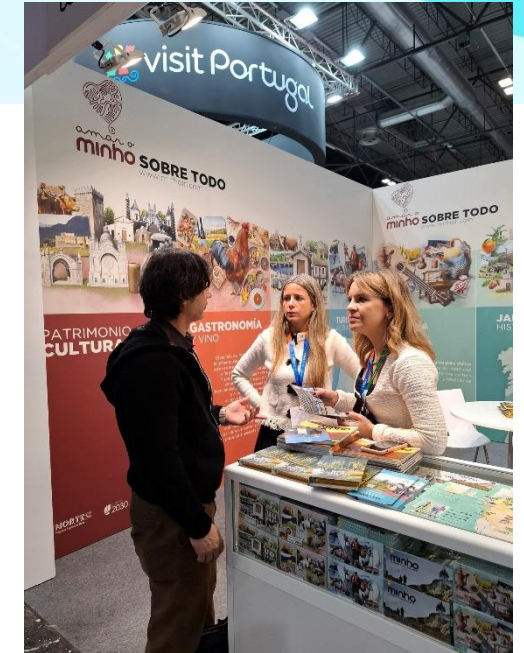
As a matter of identity, Minho appears to be the logical territory to promote together.

We feel the need to create a brand “**amar o minho**” / “**love minho**” from which we develop projects and tools to promote minho as a tourist destination of excellence.



Minho Innovation

» developed projects – participation in fairs and contests



Minho Innovation

» developed projects – destination promotion actions



Minho Innovation

» developed projects – cultural identity of Minho

artistic Residencies and Interventions Programme



European Fund Management Structure

Territorial Development and Cohesion Contract

cavado 2030



PART I: Introduction

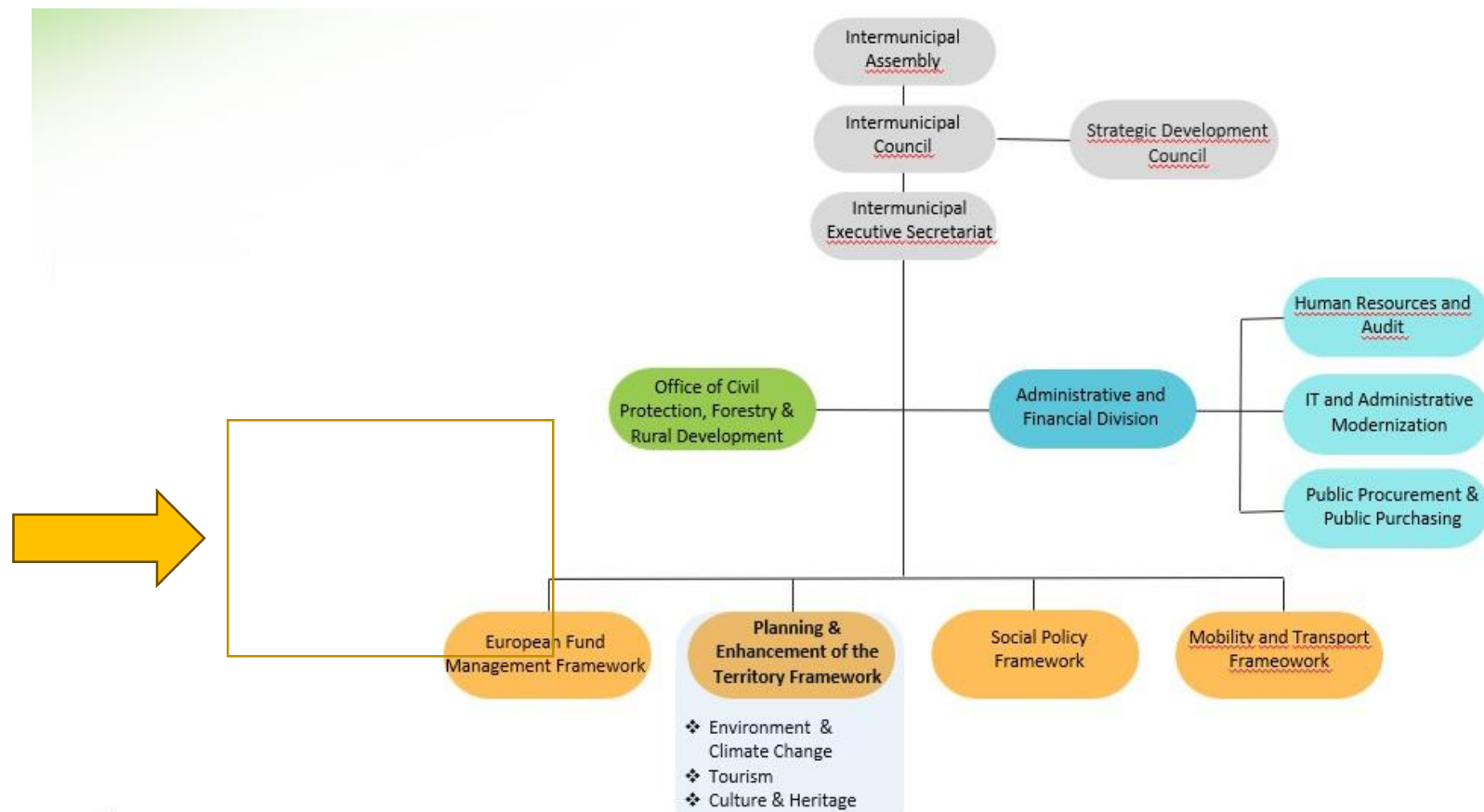
cavado 2030



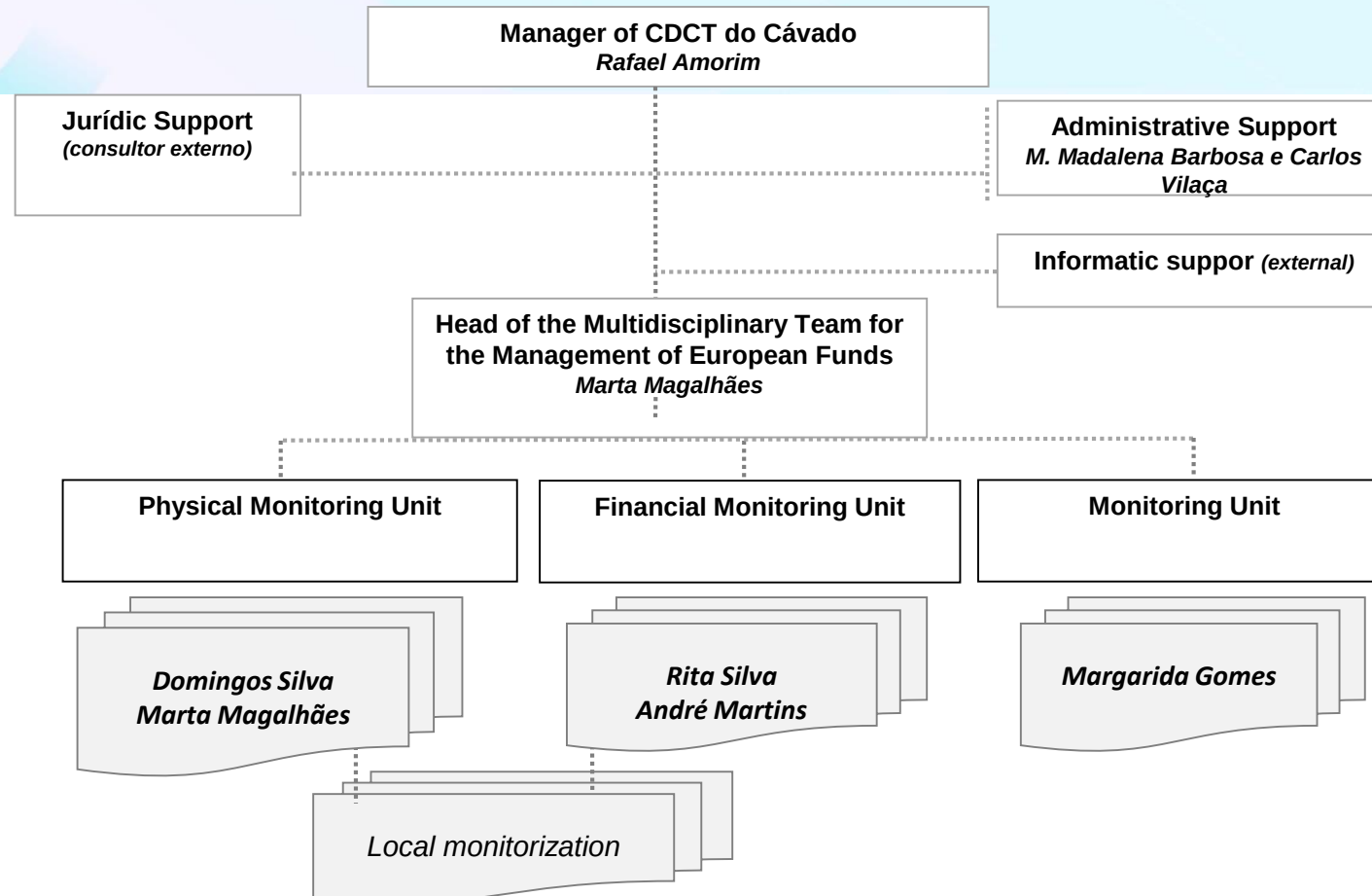


The Governance Model of the European funds Portugal 2030 for the 2021-2027 programming period, determined that intermunicipal communities and metropolitan areas should promote **Integrated Territorial Development Strategies**.

ORGANIZATION CHART INTERMUNICIPAL COMMUNITY OF CÁVADO



European Fund Management Structure



ORGANIZATION CHART

In line with the North 2030 Strategy, the strengthening of sub-regional competences, through, inter alia, the implementation of **action plans at territorial level compatible with the sub-regions**, allows us to value the role of inter-municipal entities as institutions with increased responsibilities in the pursuit and implementation of territorial development, in partnership with the various economic and social partners at the same level local and with its associations and agencies.

At this level of government, it is thus created a new framework of institutional collaboration aimed at a more integrated, efficient and in terms of supporting the economic and social development of the territories.



THREE CATEGORIES OF REGIONS

Less development regions

(PIB per capita < 75% medium EU)

- NORTE, CENTRO, ALENTEJO, AÇORES E MADEIRA

Regions on transition

(PIB per capita between 75% and 90%)

- ALGARVE

More developed Regions

(PIB per capita > 90%)

- LISBON





Typologies of Contractual Actions in CDCT

OP	TIPOLOGIA DE ACÇÃO	EUR
OP1	Digitalisation of local administration	4 033 035,00 €
	Territorially based investment	4 154 464,00 €
	Business nurseries	410 744,00 €
	Collective actions for locally-based associations	550 205,00 €
OP2	Energy efficiency in local government	5 769 404,00 €
	Self-consumption and renewable energy communities	883 333,00 €
	Civil protection and integrated risk management	2 230 149,00 €
	Urban water cycle - low supply	19 213 489,00 €
	Low investments in waste management	7 281 071,00 €
	Sustainable mobility	4 174 150,00 €
OP4	Support for employment and entrepreneurship	2 695 781,00 €
	Skills and qualifications in local administration	872 840,00 €
	Active participation, equal opportunities and non-discrimination of vulnerable groups	3 780 200,00 €
	Equal access to education services	3 547 967,00 €
	Mobile units or inclusion desks	383 042,00 €
OP5	Development Policies	73 605 752,00 €
	TOTAL	133 585 626,00 €

ASSIGNMENTS

- a)** Apply the methodology and criteria for the selection of operations approved by the Monitoring Committee of the Programme;
- b)** Assessing the eligibility and merit of applications for funding by the Programme;
- c)** Verify that the operations to be selected correspond to the scope of the fund or funds in question;
- d)** Verify that the operations to be selected contribute to the objectives of the Programme;
- e)** Verify that the operations to be selected fall within the specific eligibility of the programme, technical adequacy to pursue the specific objectives and purposes sought, objective demonstration of its viability and economic and financial sustainability;

Typology of Contractual Actions in CDCT

- f)** Verify the administrative, financial and operational capacity of the beneficiaries before the operation is approved, where applicable;
- g)** Verify the effective implementation of the co-financed products and services;
- h)** Verify the achievement of the results defined at the time of approval and the payment of the expenditure declared by the beneficiaries;
- i)** Verify the compliance of the expenditure declared by the beneficiaries with the applicable legislation, with the Programme and with the conditions of support of the operation, by carrying out management, administrative and on-site verifications based, inter alia, on risk;
- j)** ensure risk-based management checks proportionate to the identified risks ex ante, in line with the risk model established for the Programme

ORGANIZATION CHART

Vision of the 2030 Strategy: “To recover the economy and protect employment, and to make the next decade a period of recovery and convergence of Portugal with the EU, ensuring greater resilience and social and territorial cohesion” and to organize itself around four thematic agendas that are central to the development of the economy, society and territory of Portugal in the 2030 horizon.”

Thanks

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