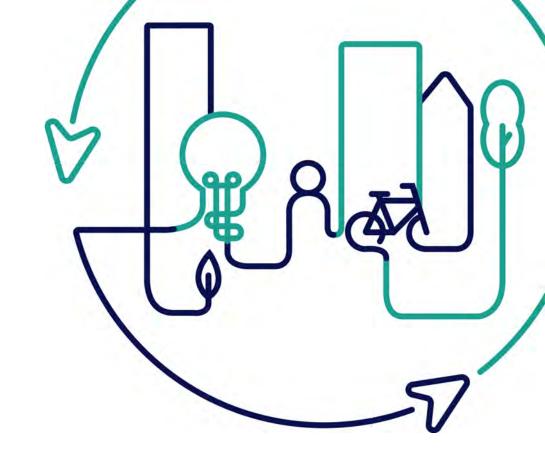
# EUROPEAN U R B A N INITIATIVE





# ACCESS TO FUNDING: Practical tools for urban change

Welcome to day 3!

02 October 2025





# Our 3 day journey3 DAYS, 3 GOALS

# Day 1 – Mapping the ecosystem

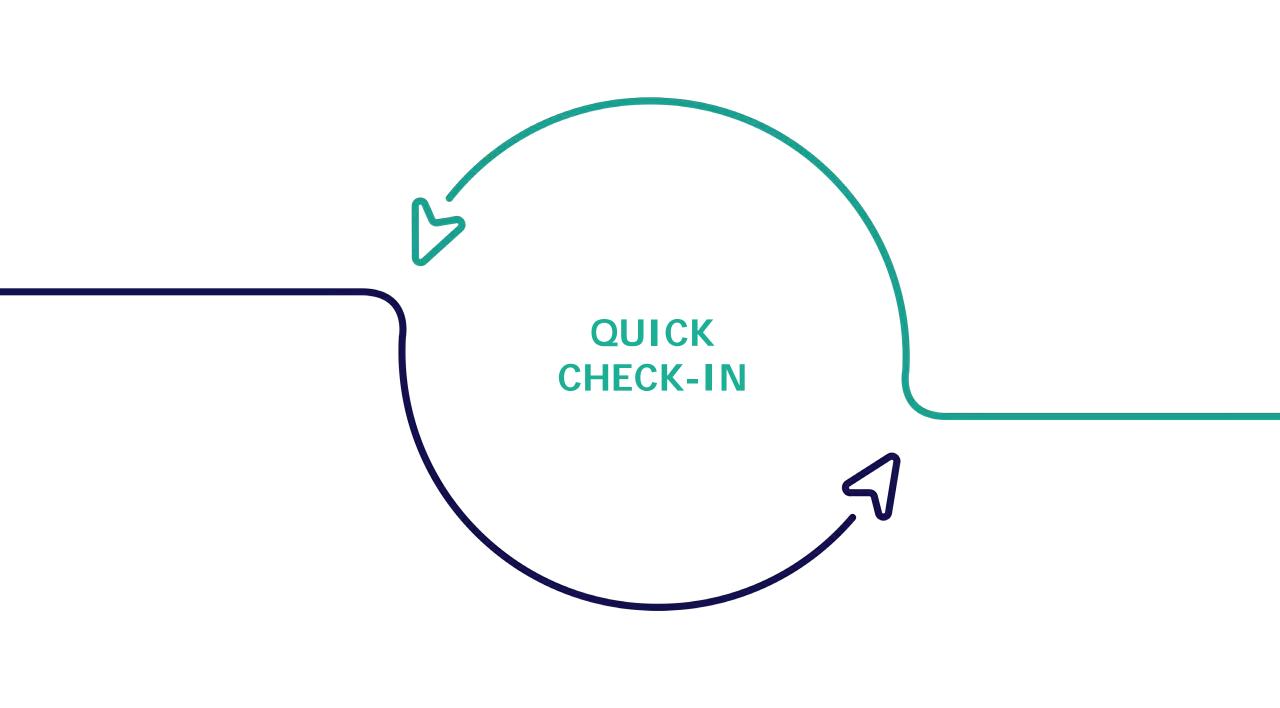
- What kind of funding is available to cities?
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# Day 2 – Unlocking access & strategies

- How to overcome challenges & barriers
- How to access and combine funding sources to support investment strategies.

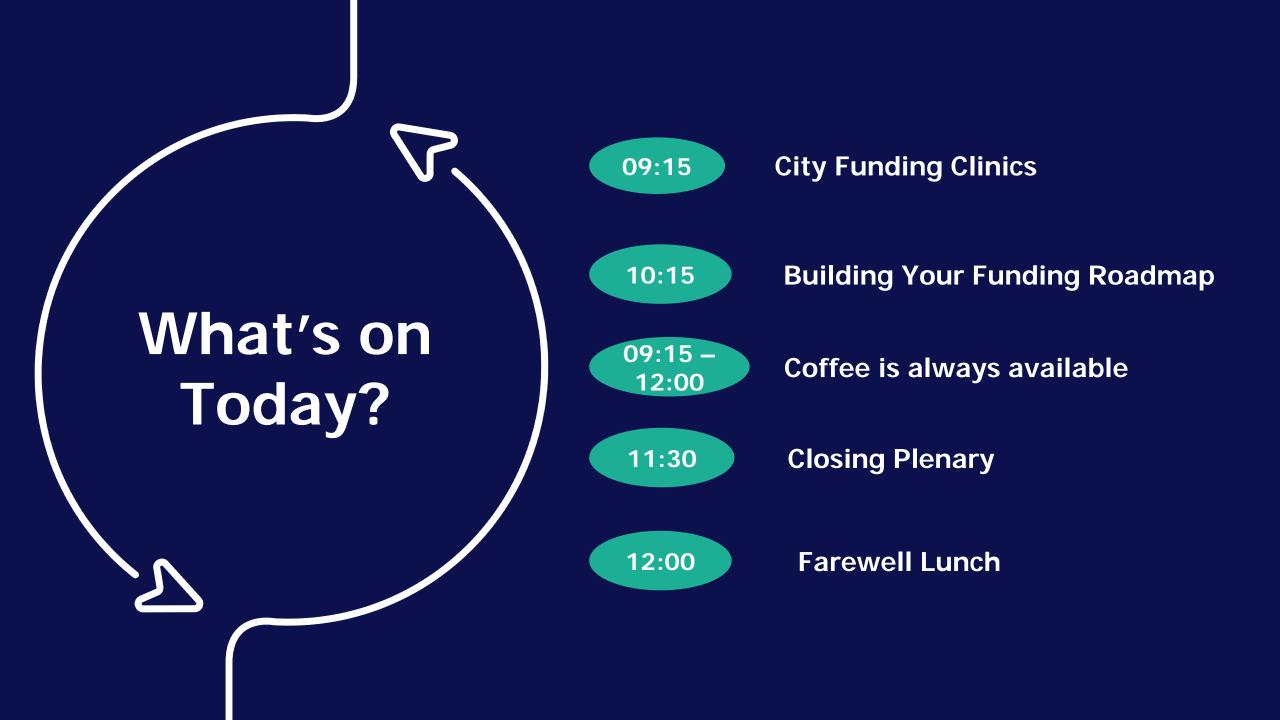
# Day 3 – Brining it all together

 Applying new learning & insights to funding challenges outside and within your city



# Our challenge for Today?

How can we translate what we've learned into practical roadmaps and solutions for our own city funding challenges?





# Capacity Building Get involved!

## **City-to-City Exchanges**

- > Short **visits** between 2-3 cities.
- Depends entirely on city needs.
- > Simple application form.
- Quick & easy to implement.
- Matchmaking, expertise & funding available.
- For support, contact us at <u>capacitybuilding@urban-initiative.eu</u> or your Urban Contact Point.

Ongoing open call
Apply whenever you want!





# EUI is here to support you!

**Contact a Capacity Building officer:** 

capacitybuilding@urban-initiative.eu

# City Funding Clinics Let's meet the cities!

Ms. Stefania Gyftopoulou,

Chalandri, EL

**Hydro-Heritage Cities** 

**URBACT ITN** 

Mr. Rob van der Sande,

Den Helder, NL

**Daring Cities** 

**URBACT ITN** 



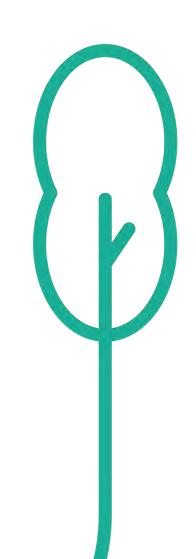


1 ~77,000 residents (2021 census)

Rich natural environment: Rematia stream and extensive green areas Cultural assets: Euripides Theatre and summer festival
Advanced urban planning with pedestrian and cycling networks.
Strategic location within the Athens basin.

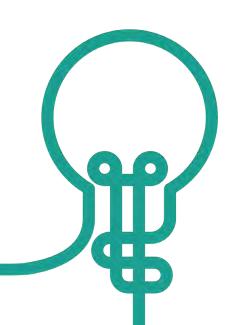
Decentralized system but heavily dependent on central government financing

4 Innovative Urban Governance



## Unique value proposition of investment plan

In Chalandri, a lack of a data monitoring and management mechanism, combined with a silo operational culture, hinders informed decision-making, integrated planning, cross-sectoral collaboration, and participatory governance. Our **independent structure** will act as a **facilitator** of data-based policy design and cross-departmental collaboration, connecting the administration with inhabitants and civil society. By developing digital tools and co-creation processes, this external body will align city services, research institutions, communities, and local stakeholders. This will strengthen local democracy and accountability, improve governance efficiency, and create more sustainable, resilient, and inclusive neighbourhoods — enhancing long-term quality of life and sense of belonging.



#### Key actions we need to fund

- Innovative Institutional Framework and Training
  (Design a participatory governance model / Training municipal staff and citizens in new tools and working practices)
  - > Legal Innovation & Capacity Building
- Data Collection and Digital Tools for Policy
  (Collect and manage urban data through multiple methods / Develop digital dashboards and policy tools to support evidence-based decisions and transparency)
  - > Data informed policy and Integrated approach
- Dedicated Staff and Neighbourhood Space (s)
  (Establishing a dedicated team and a physical hub within the neighbourhood (s) / Providing continuity, coordination, and a direct interface with citizens.)
  - > Continuity and Citizen Engagement
- Build while practicing: Repurpose Zervos
  (Transform a historic industrial building reclaimed by the community, into a digital innovation citizen training centre and info point for urban transition.)
  - > Integrated Planning at a Neighbourhood scale & Stakeholder alignment

#### Questions for the audience

- How to secure sustainable funding for dedicated staff and local hubs, beyond short project cycles?
- Is there any experience on how to fund institutional innovation and training processes for capacity building?
- How can digitisation and AI-embedded data management and governance tools (e.g. for policy design and decision-making) be financed as part of broader urban investments?
- Has there been involvement of systemic commercial banks or actors from the social & solidarity economy (i.e ethical banks) in financing such initiatives?





Key takeaway?



Mr. Rob van der Sande Den Helder Daring Cities ITN

# I never realized I grew up in a Vulnerable Neighborhood...

So how can present day children know?

Rob van der Sande Municipality of Den Helder





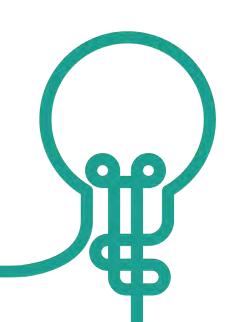


#### den Helder, NL

- 1 Population: 56.432 (nov '24)
- Average capital/household is at 25% of its surrounding municipalities
- Subregional Capital, National Navy base (harbour and airport), Offshore harbour in transition related to the energy transition, former fishing village

  Decentralized financing structure
- Why ITN: we needed a different perspective

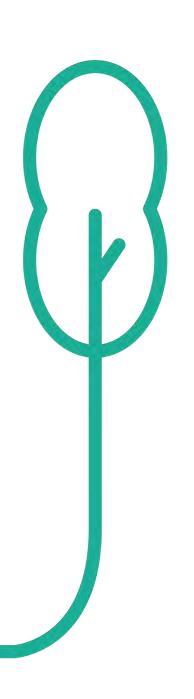




# Let's make Den Helder a Child Friendly City

- Current neighborhoods are build in a period when there were little to no cars.
- Our city has 7 km of clean beaches and is surrounded by beautiful nature.
- But the neighborhoods don't allow children to safely play in their own neighborhood.
- > In the evening some neighborhoods are not safe and the parents neglectant.
- > So the children stay at home in their room or go to the city center.
- > While we have many sites for children to go to ...
- and many of organisations trying to do an effort.





# Key actions we need to fund Just take the first step

Build your network, find your peers, visit succesfull projects and learn!

Create a plan inspired by the knowledge you've gained from the ITN.
From DARING: Artists, Digital Platform, Participation
From URBACT: Storytelling, Testing, Data Collection
From Peers: Fix Broken Promises, Appreciate your 'Assets'

CHALLENGE: is to find the funding to solve city specific issues

National, Provincial and Local programs are managed by ministries, focussed on either 'Housing' or 'Care'. Bounded by policies and laws.

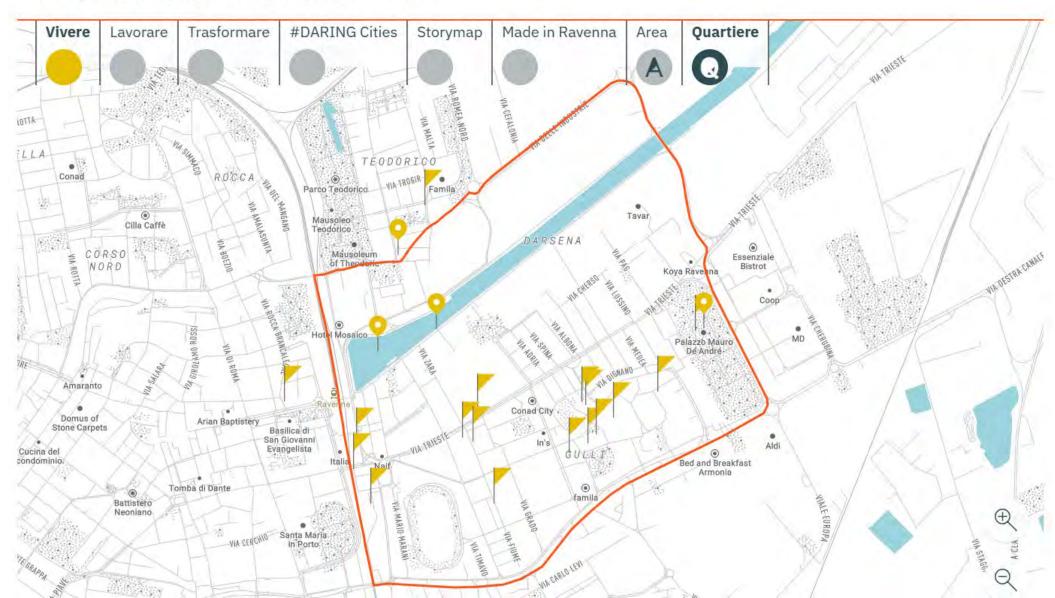
Therefore our aim for EU funding for our innovative solution to make Den Helder the most Child/Youth friendly city of ...







#### Home | Eventi | Scopri | Collabora | Adopera | DARE | Cerca



#### Questions for the audience

- ➤ How can we deal with the juggling between various policy bounded fundings?
- ➤ How do you arrange for staffing? As this is often not covered by funding.
- How do you convince your city council to allocate budget/resources?





Key takeaway?

# **Building a funding roadmap workshop 2nd October 2025**

Marion Cugnet - EUI expert





### **Objectives**

Apply the knowledge that you gained over the last 2 days

Work on your own city case / city project

Gain further collective insights and exchange on building a funding roadmap



| City F | unding | Roadmap | Canvas |
|--------|--------|---------|--------|
|--------|--------|---------|--------|

City / Department: \_\_\_\_\_

Date: \_\_\_\_\_

#### Project title & objective

What is your project called? What challenge does it address?

#### Project type

- m Buildings / Infrastructure / 36 Mobility /
- Green transition / 👶 Circular Economy /
- Digital transformation / Social Innovation /
- Culture & Heritage / Economic Development

#### Estimated budget (€)



#### **Funding sources**

List at least 3 funding options (EU, national, private, etc.)

Why did you select these options, why do they fit?

#### Co-financing / Match-funding

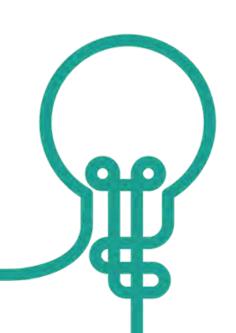
How will the remaining % be covered?

#### Timeline & Key steps

Application dates, approvals, phases

#### Key partners & stakeholders

Stakeholders, city departments, funders



#### **EXERCISE - INSTRUCTIONS**

- Individually, complete the road map canvas, using one of your project or programme ideas (15 mins)
- In pair of cities, share and reflect on the funding and resourcing that you have selected, and why? (15 mins)
- In pairs of pairs, share and further reflect on the funding and resourcing that you have selected, and why? (15 mins)
- 4 Restitution in plenary (15 mins)



YOU CAN USE THE CHEAT CARDS TO HELP YOU COMPLETE THE CANVAS AND THE DISCUSSIONS

# Closing reflections & Next steps

### What's next?

2 October 2025

# > OUR 3 DAY JOURNEY 3 DAYS, 3 GOALS – EXCHANGE, LEARNING & IDEAS

#### DAY 1 – MAPPING THE ECOSYSTEM

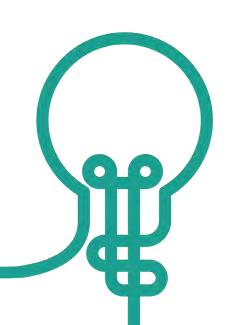
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#### **Discuss in pairs**

and then we will ask you to share your reflections

What's your biggest insights from these three days?

One action you'll take when you go back home?

# The journey continues at EUI...

#### Reyhaneh Yeganeh Knowledge & Capitalisation Officer European Urban Initiative



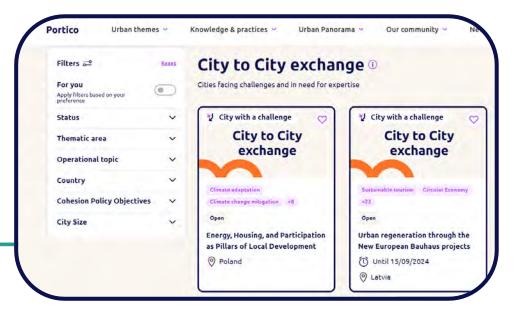


# ...With City-2-City Exchanges Still looking for the perfect fit?

- Explore the <u>Portico Urban Match Maker</u>
  - Tool that helps cities match with each other to share knowledge & expertise
  - ➤ Ask the Capacity Building Unit for support in finding a match: <a href="https://www.urban-">https://www.urban-</a> <a href="initiative.eu/news/sign-city-city-exchange-">initiative.eu/news/sign-city-city-exchange-</a>

assistance-service





#### ....With Portico

- Online report on 'Access to funding: Practical tools for urban change'

  - ≥ 29 resources on 'access to funding'

See the report: <u>Bridging the gap: Exploring Innovative Financing</u>
<u>Schemes in European cities</u>

≥ 44 resources on 'strategy design'



## ...With EUI and the Urban Agenda for the EU

#### > EUI opportunities

- > Join us at EWRC 2025 visit EUI stand and participate to sessions
- ▶ Innovative Actions Call 4 Stay tuned! More information at EWRC 2025
- ▶ Peer review call Open from 7<sup>th</sup> October

#### Urban Agenda for the EU

> Join UAEU team in two sessions at EWRC 2025



## Let's meet again!

#### ► EUI events

EU City lab on 'Active Mobility' in collaboration with URBACT JS –
 Hamburg, DE, 28th & 29th October



EUI Focused Policy Lab, 'Cities for housing

 making affordable housing work' 

 Fuenlabrada, ES, 18th & 19th

 November



Register to Focused Policy Lab on **Housing** 



