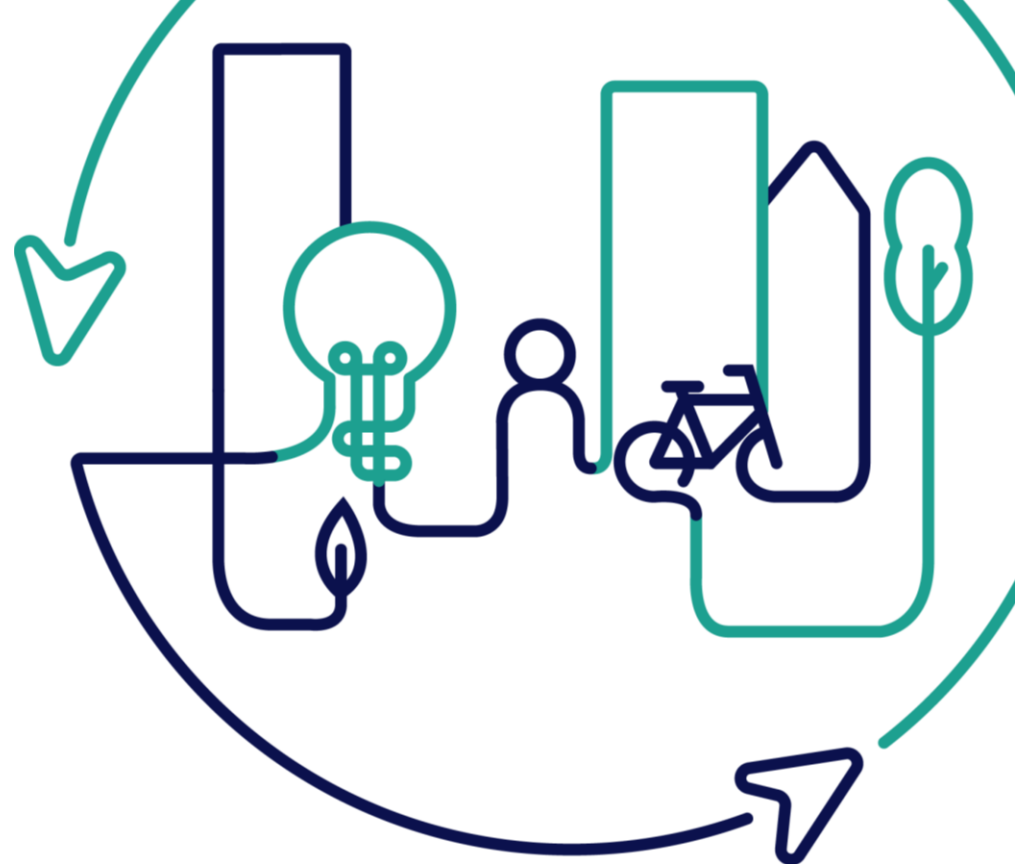


EUROPEAN URBAN INITIATIVE



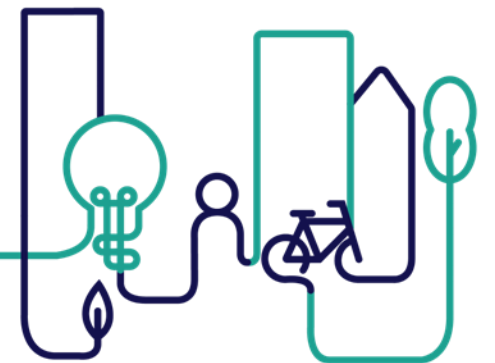
Co-funded by
the European Union

EUI PEER REVIEW N° 1 – 28-29 JUNE 2023

THESSALONIKI

Welcome and Practical details

Moderator: Adele Bucella, EUI Expert



Agenda Day 1

09.00 – 09.15 Welcome and Registration (with coffee)

09.15 – 09.30 Welcome

09.30 – 10.15 Panel Discussion - Building the capacity of cities to design & implement SUD: the case of Thessaloniki

10.15 – 10.30 Ice Breaking Who is in the Room?

10.30 – 10.40 EUI Peer Review What to expect DG REGIO and EUI Permanent Secretariat

10.40 – 11.00 Coffee Break

11.00 – 11.40 Four Cities, Four Strategies

11.40 – 13.00 Peer Review Guiding Question N° 1

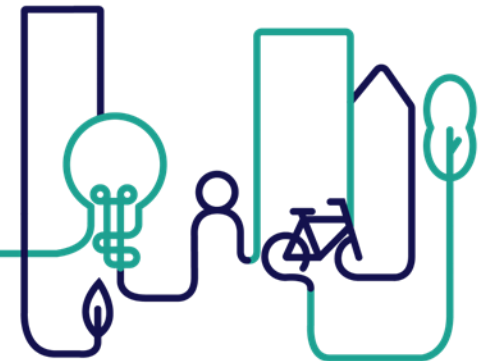
LUNCH

**14.30 – 16.00 Interactive Peer Review exercise to address a common guiding question
Large group interactive session with all participants**

16.00 – 16.20 Coffee Break

16.20 – 17.00 Wrapping up interactive session with prioritisation of recommendations and feedback

18.00 Meet at MOMus Museum Photography for photo exhibition before dinner



Learning and Action Grid

EUI Peer Review Learning and Action Grid

During the Peer Review please capture your key learning in the first column of the grid during each session and note any relevance to the City Under Review (CUR) SUD Strategy in the second column. During the CUR small group sessions actions for both the CUR, (also for peers and others) will be considered and added to the third column. These grids will be synthesized at the end of each group session, shared in the final plenary, recorded in the Peer Review Report and used to check progress in the CUR follow-up meeting after six months. NOTE this learning grid is also for peers – you will be surprised by what ideas you can take from the peer review!

Name of your Organisation:

Your name:

Key Learning	Relevance to CUR SUD Strategy	Agreed Actions
Panel Discussion		
Question 1		
Question 2		
Thessaloniki Good Practice		
Question 3		
General		



**Contacts in case
of emergencies!**

Zoé (EUI)

+33 6 58 11 24 16

Elodie (Potion Magic)

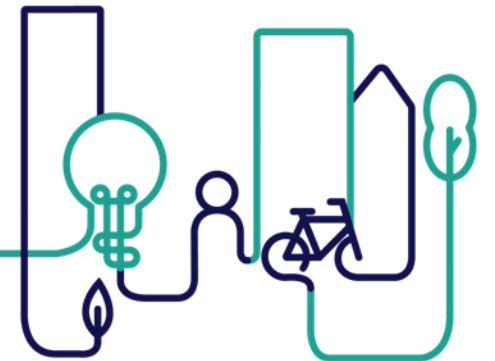
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EUI PEER REVIEW N° 1 – 28-29 JUNE 2023

THESSALONIKI

Panel Discussion - Building the capacity of cities to design & implement SUD: the case of Thessaloniki

Moderator: Eurico Neves, EUI Expert



Participants:

Ms. Marina Koutsouri

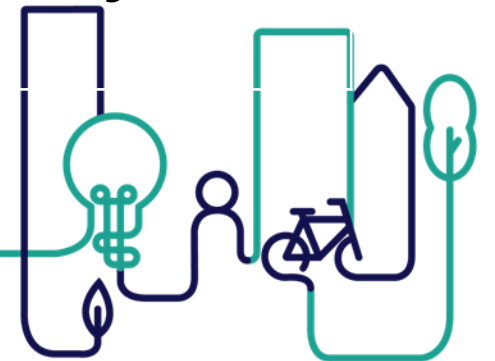
Ministry of Development and Investments
- Special Coordination Service of ROPs
(mkoutsouri@m nec.gr)

Ms. Ifigenia Karatzias

Managing Authority O.P. of Central
Macedonia, heading the Program Planning
& Evaluation Unit (ikaratzia@mou.gr)

Ms. Konstantia Bessa

Region of Central Macedonia
Intermediate Body/Urban Authority
(k.mpe ssa@pkm.gov.gr)





Roundtable



**Any questions
from the
audience?**



Ice-breaking

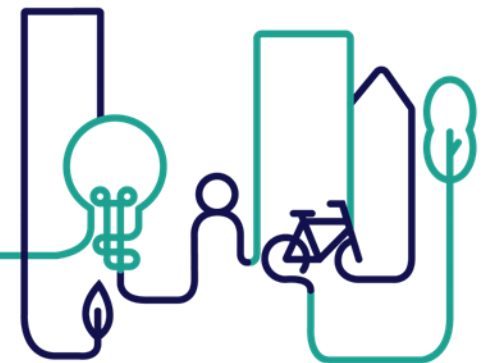
**Who is in the
room?**

EUI PEER REVIEW N° 1 – 28-29 JUNE 2023

THESSALONIKI

EUI Peer Review – What to expect?

Laura Hagemann DG REGIO
Eilish O'Loughlin EUI Permanent Secretariat



EUI Peer Review What to expect?



EUI capacity building offer

One target

- EU cities of all sizes involved in **Sustainable Urban Development** (SUD) within Cohesion Policy

Two objectives

- **Improve the capacities of cities** to design and implement SUD strategies, policies and practices in an integrated and participative way
- **Improve the quality of the design an overall implementation** of SUD strategies, policies and practices

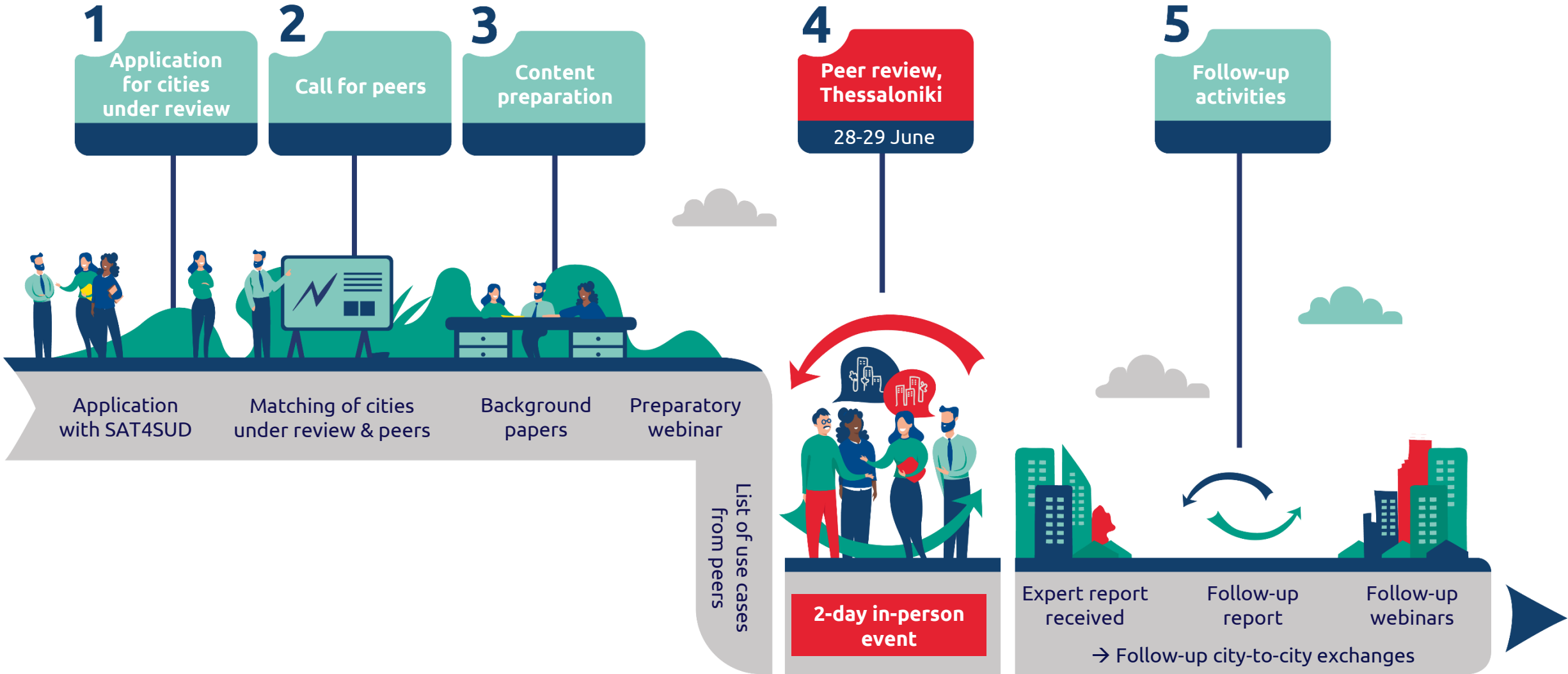
Open opportunities

- Call for cities under review closing **10 July, 12:00 CEST**
- New call for peers **opening in June**
- Call for city-to-city exchanges closing **17 November**
- Registration open for event 4-5 July, Ljubljana:
[Supporting integrated approaches to Sustainable Urban Development](#)

Three activities



Welcome to EUI's first peer review!





Welcome to EUI's first peer review!

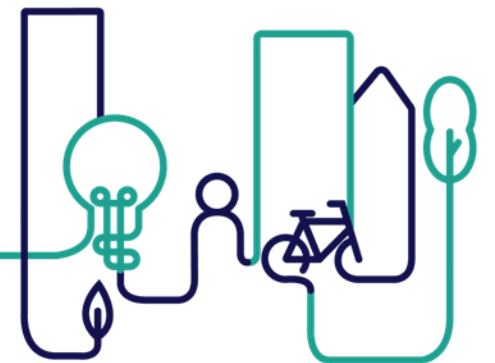
- **First EUI Peer Review:** adapting the JRC methodology
- **Objective:** support cities to improve the design and implementation of their SUD strategies
- **Cities Under Review:** Thessaloniki, Jelgava, Beja, Maia
- **Peers:** 13 peers from 6 different EU countries



COFFEE BREAK

Presentation of Beja

Thessaloniki, 28-29 June 2023



BEJA URBAN DEVELOPMENT STRATEGY

➤ Territorial delivery mechanism:

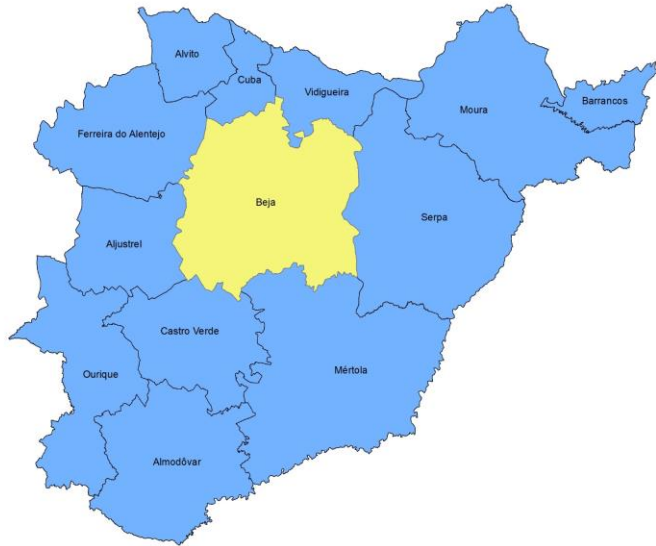
- The Alentejo region is one of the Portuguese administrative regions.
- Beja, together with the other 12 municipalities, is integrated in the intermunicipal community of Baixo Alentejo (CIMBAL).
- The strategy for Urban Development of Beja contributes to the priorities of the SUD strategy of CIMBAL and is partially supported by the Alentejo Regional Operational Programme under Policy Objective 5 and a National Fund (PRR).



CIMBAL (BAIXO ALENTEJO)

13 municipalities- 8544 km²

115 000 inhabitants



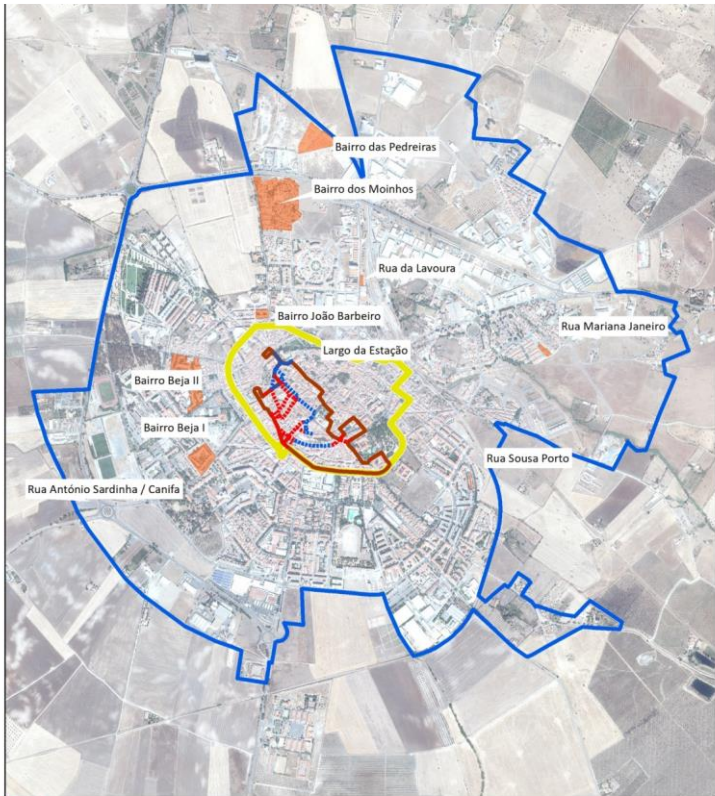
Legenda

- Município de Beja
- CIMBAL
- Baixo Alentejo

0 25 Km



BEJA: MAP OF THE INTERVENTION AREA



- Urban Area
- Historical Centre

Beja Mobility

- ⋯ Executed
- ⋯ Next

- Beja Digital Heritage
- Beja Urban Rehabilitation

0 0,05 Km



Main theme of the strategy:

The urban regeneration of the old city centre, and strengthening Beja as a service provider, including rural areas and neighbouring municipalities.

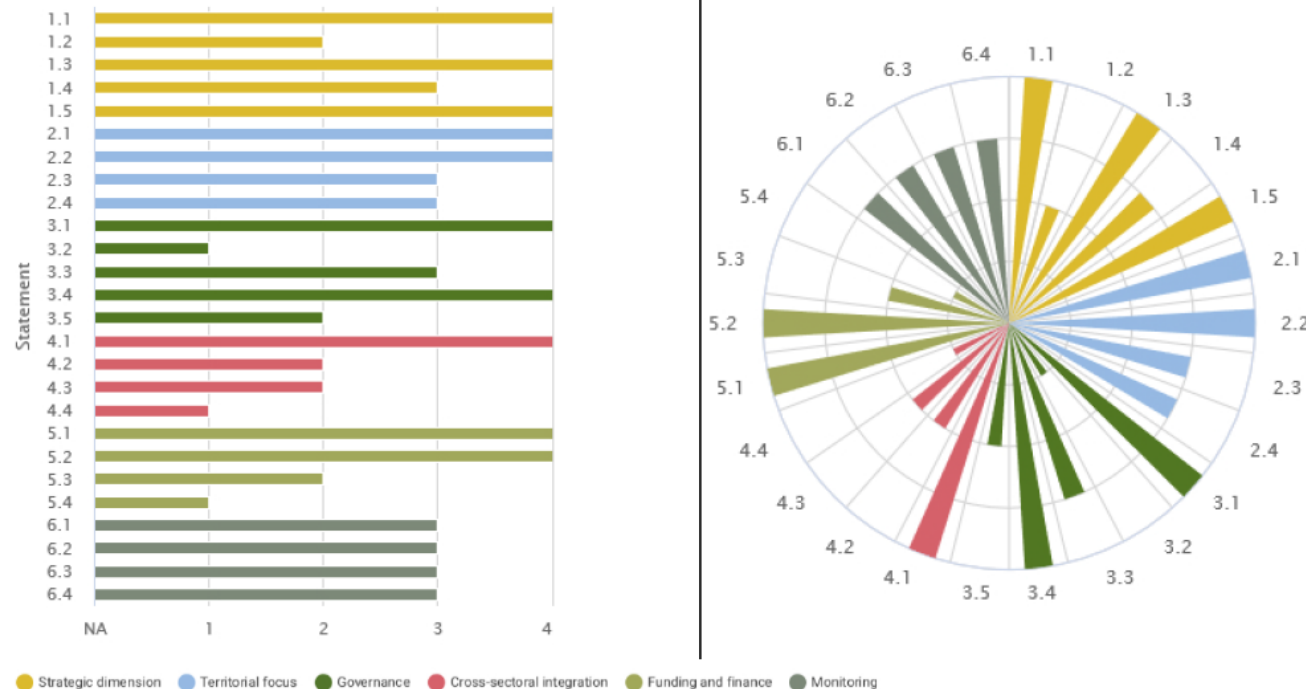
Previous SUD Experience and New Horizon

- The 2014-2020 SUD strategy PEDU, focused on the Historical Centre of Beja, with investments in low-carbon solutions and social inclusion (information, soft and clean mobility, housing with new energies and new urban facilities) .
- During the implementation of PEDU, we understood the importance of integrated interventions that can effectively stimulate dynamics for urban regeneration to revitalise of the old city and the commercial areas, as well as the need to promote housing occupation in the historic centre that with the PRR funds, were found insufficient.
- In the horizon 2021-2027, BEJA aims at a new generation of urban policies that promote the requalification of urban centres within the region, the valorisation of public spaces, rehabilitation, revitalization of the built environment and specialized functions, supporting by operations that use innovative technologies with integrated interventions that follow the paradigm associated with smart cities (decarbonization, digitalization, urban regeneration).



Strategy of SAT4SUD Results

The strategy of SAT4SUD results shows that BEJA has to work towards cross-sectorial integration, funding and finance.



Strengths

- Good environment
- History
- Culture
- Affordable rental

Weaknesses

- Interior City
- Low population

Opportunities

- New functions and competences
- Attracting investment
- Employment

Threats

- Decline of residents, especially the younger generations



Strategy of Beja

The three questions we would like to discuss

Question 1

How to foster a cultural of environmental sustainability in the decision making process, particularly when addressing urban regeneration?

Question 2

How to improve mobility solutions that link the rural population with the urban area and promote clean and soft mobility for all?

Question 3

How can urban authorities improve their assessment of the quality of their strategy and improve the acceptance of new urban plans among the population?

Thank you!

EUI peer review Thessaloniki, 28-29 June

Beja

.João Margalha – joao.margalha@cm-beja.pt

.Maria Goreti- goreti.margalha@cm-beja.pt

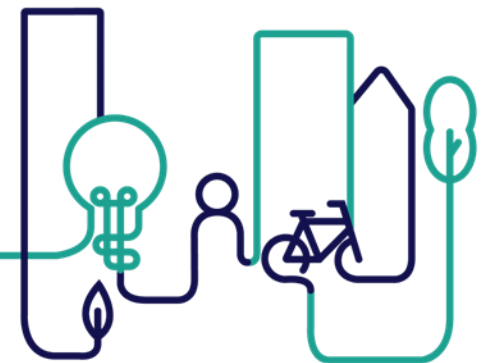
.Nuno Pancada- nuno.pancada@cm-beja.pt

.Pedro Pacheco- pedro.pacheco@cimbal.org.pt

Presentation of Maia

EUI peer review – Thessaloniki, 28-29 June 2023

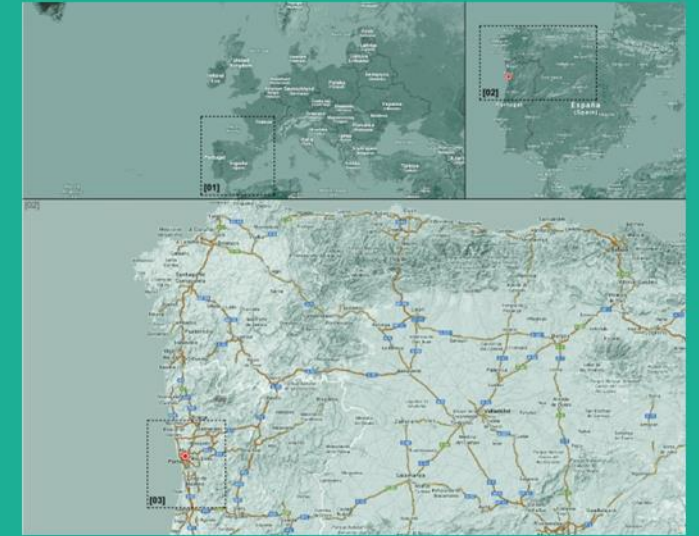
Tiago Araújo (municipally owned company Espaço Municipal)



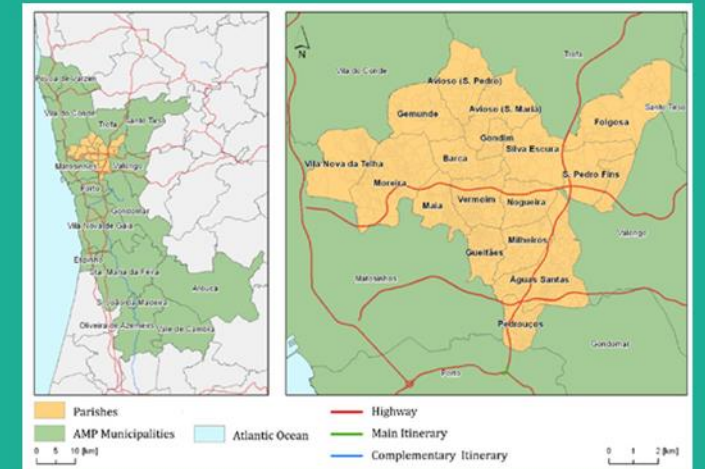
Strategic Plan for Urban Development of Maia 2030

- **Territorial delivery mechanism:** ITI
- **Territorial focus:** Municipality.
- Link with the Porto Metropolitan Action Plan
- **Main themes of the strategy:**
 - **Urban Development** (Housing; Urban Planning; Urban Regeneration and Rehabilitation)
 - **Energy Transition** (Energy Efficiency and Renewable Resources)
 - **Urban Mobility** (Transport and Logistics)
 - **Smart and Sustainable City** (Environment; Circular Economy; Digitization and Internet of Things)

National map



Strategy map



Strategic Plan for Urban Development of Maia 2030

➤ Context:

- One of the most industrialized municipality of the country, main transportation hub including regional International airport (Porto)
- (134.977inhab.) Area 83 km², 10 Districts, Density: 1.626 inhab./km²
- Productive structure of the city is the following: services 82.4%, 15.3% for industry, and 2.3% for agriculture (PORDATA, 2020)

➤ Stage of Development:

- Design phase. Meetings with internal divisions & key local stakeholders



Strategy of Maia SAT4SUD Results

1.5. Capacity of the local authority and relevant stakeholders to perform policy functions

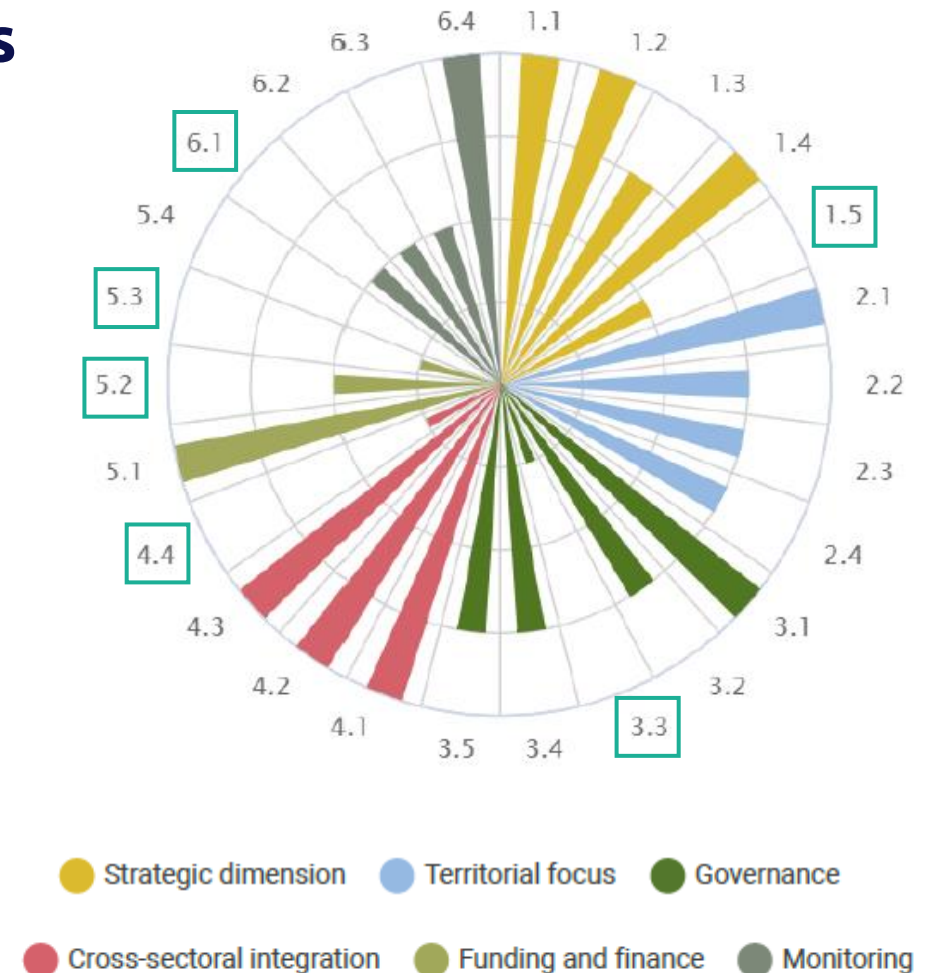
3.3. Identification and involvement of relevant stakeholders in the policy cycle

4.4. Implementation of each action and coordination mechanisms

5.2. Coordination between different funding sources

5.3. Involvement of private investors in funding the strategy

6.1. Monitoring system and logical framework



A stylized lightbulb icon with a teal outline and a teal base, positioned on the left side of the slide.

Strategy of Maia

The three questions we would like to discuss

Question 1

How can we **integrate this wide range of programmes and initiatives** to support our SUD's strategy and projects and mix them with own resources particularly **how to involve management authorities** in order to making them better acquainted with our specific territorial priorities and simultaneously boost and assure European Funding to implement our key actions?

Question 2

Shared Challenge: How can we embed and deliver our cross-cutting climate priorities in the SUDS?

Question 3

How can we learn from good practices on Co Creation models that both addresses the challenges of the SUD strategy and the needs of the resident population, with a particular focus on the (i) city's external ecosystem involved (eg. companies) and structural changes within the governance model?



Thank you!

**EUI peer review
Thessaloniki, 28-29 June**

Maia

Tiago Araújo
tiagoaraujo@espacomunicipal.pt

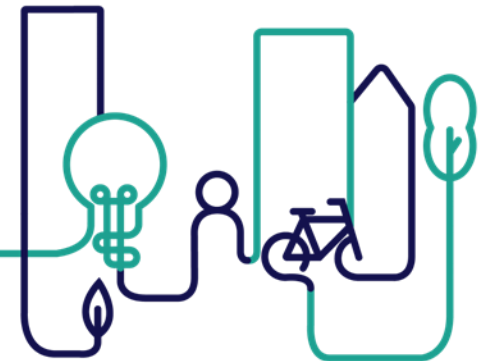


Presentation of Jelgava

EUI peer review – Thessaloniki, 28-29 June 2023

Jelgava

Marija Stocka, Project Manager



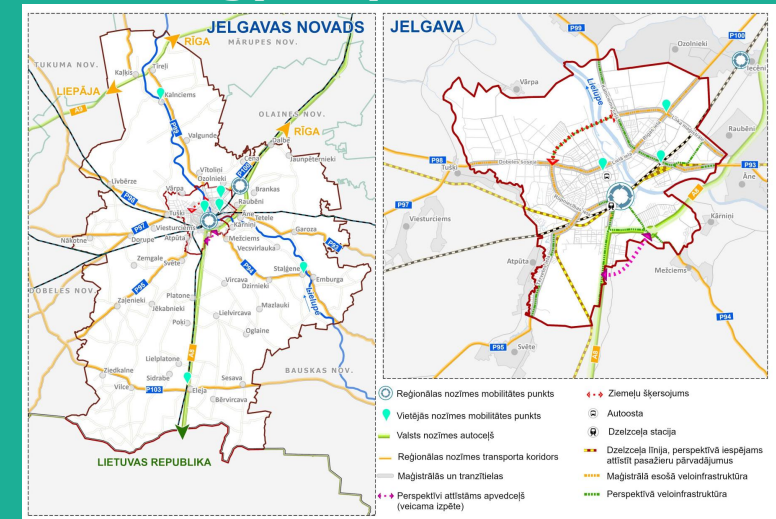
Strategy of Jelgava

- **Title of the strategy:** Jelgava local government and Jelgava municipality development program 2023-2029
- **Country:** Latvija
- **Territorial focus:** Urban neighbourhoods (district) and City
- **Targeted population:** 93 228, including ~60 000 – in City (on January 1, 2023)
- **Funding type:** municipalities' budgets, the state budget, EU funds, other foreign financial instruments, public and private partnership, etc.
- **Amount:** total ~728 million €, including EU funding (currently impossible to define the precise amount)
- **Policy objectives:** Balanced development of technologies and skills appropriate for future needs; Enterprise competitiveness and productivity; Energy efficiency and climate neutrality; Safe and modern living environment and accessibility of territories; Innovative public administration open to the public

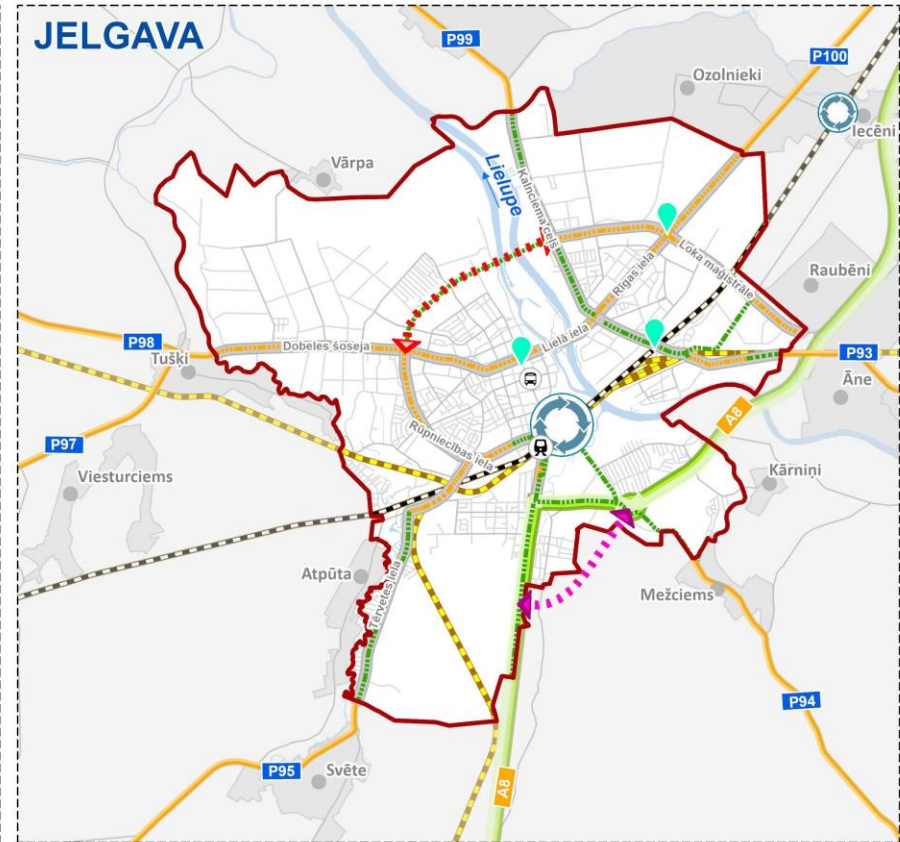
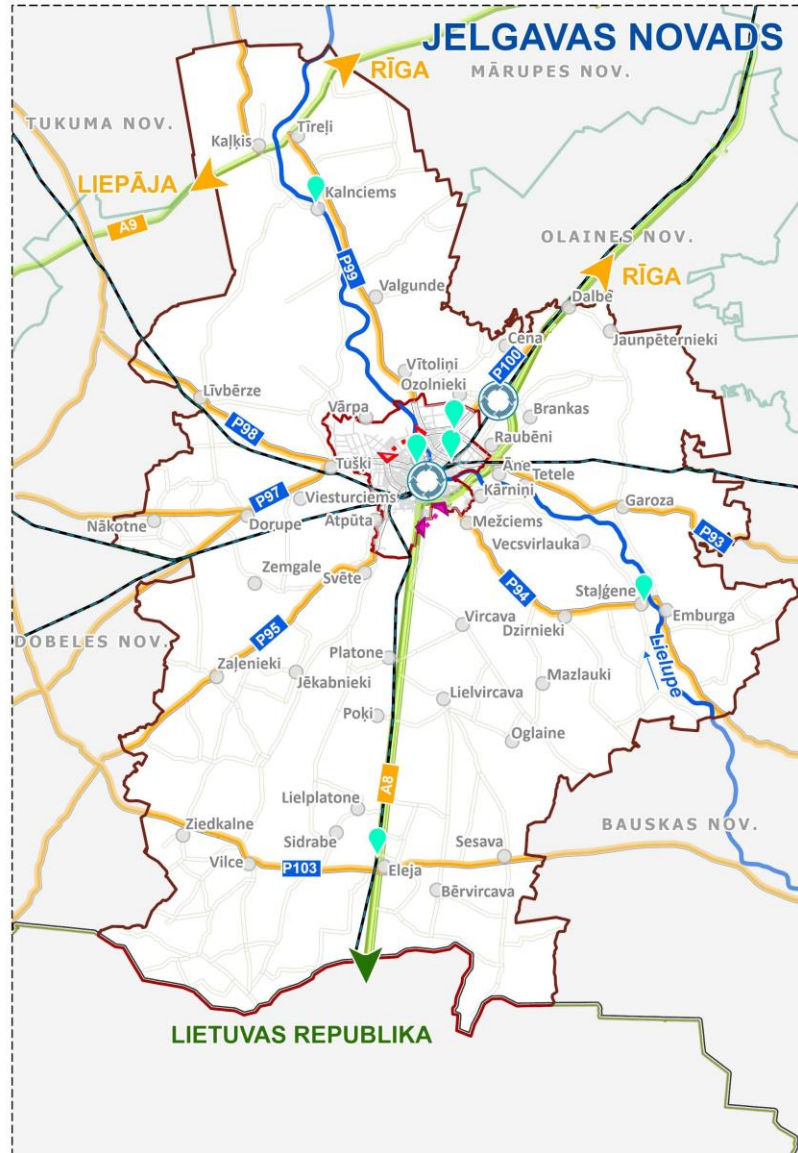
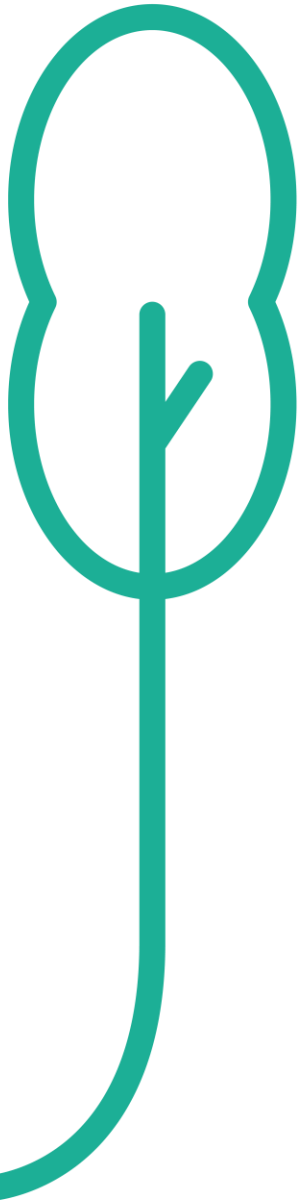
National map



Strategy map



Strategy Map



- Mobility point of regional importance
- Mobility point of local importance
- National highway
- Transport corridor of regional importance
- Main and transit roads
- Northern crossing
- Bus station
- Railway station
- Railway line, it is possible to develop passenger transport in perspective
- Bicycle infrastructure on the highway
- Prospective bicycle infrastructure
- Bypass to be developed prospectively (research to be performed)

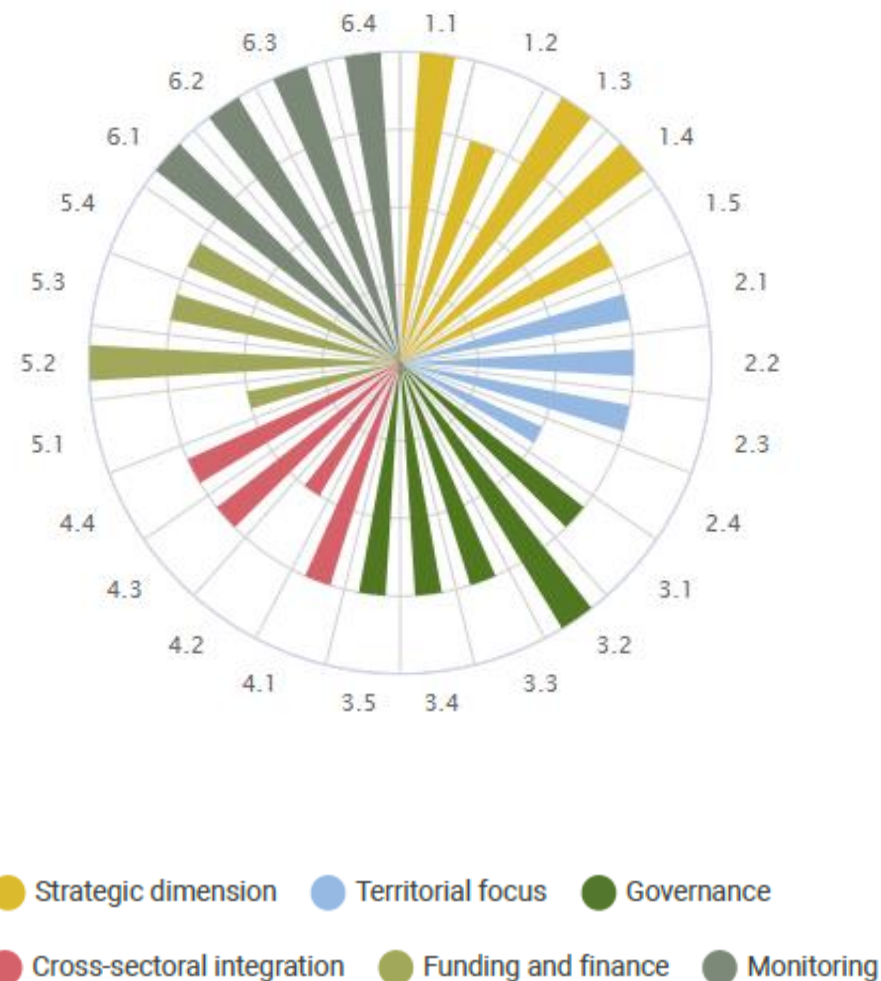
Strategy of Jelgava

- **Territorial delivery mechanism:** ITI (integrated territorial investments)
- **Main theme of the strategy:** Jelgava local government and Jelgava municipality development program 2023-2029 is the first common territorial development planning document of Jelgava local government and Jelgava municipality, which defines the medium-term priorities, action directions, tasks and projects of the state city and rural territory.



Strategy of Jelgava SAT4SUD Results

- 2.4. Within the framework of our planning documents, it was difficult for us to determine the degree of necessary integration of the city and rural areas
- 4.2. In our documents, each sector was considered mostly separately, however, the main goal was to avoid contradictions and uniform development of all sectors
- 5.1. The program outlines the main goals that will be funded in the new period, but these plans do not have a specific commitment to EU funding, except for those indicated in the investment plan





Strategy of Jelgava

The three questions we would like to discuss

Question 1

- › How should the urban authority coordinate and collaborate on strategic planning with surrounding rural authorities?
- › How should the urban authority coordinate and collaborate on strategic planning with surrounding rural authorities?

Question 2

- › What is the best way to determine the functional area for the SUD strategy?
- › What are the determining factors, etc.
- › What is the best way and territorial scale to develop urban-rural linkages?

Question 3

- › How to make sure that horizontal climate change objectives are delivered when the SUD strategy deals with sectoral actions and tasks?
- › We would like to get acquainted with examples of good practice, receive suggestions on whether it is necessary to supplement our program.



Thank you!



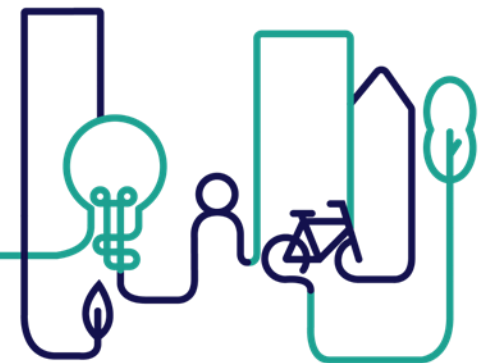
EUI peer review
Thessaloniki, 28-29 June

Jelgava

Marija Stocka
marija.stocka@jelgava.lv

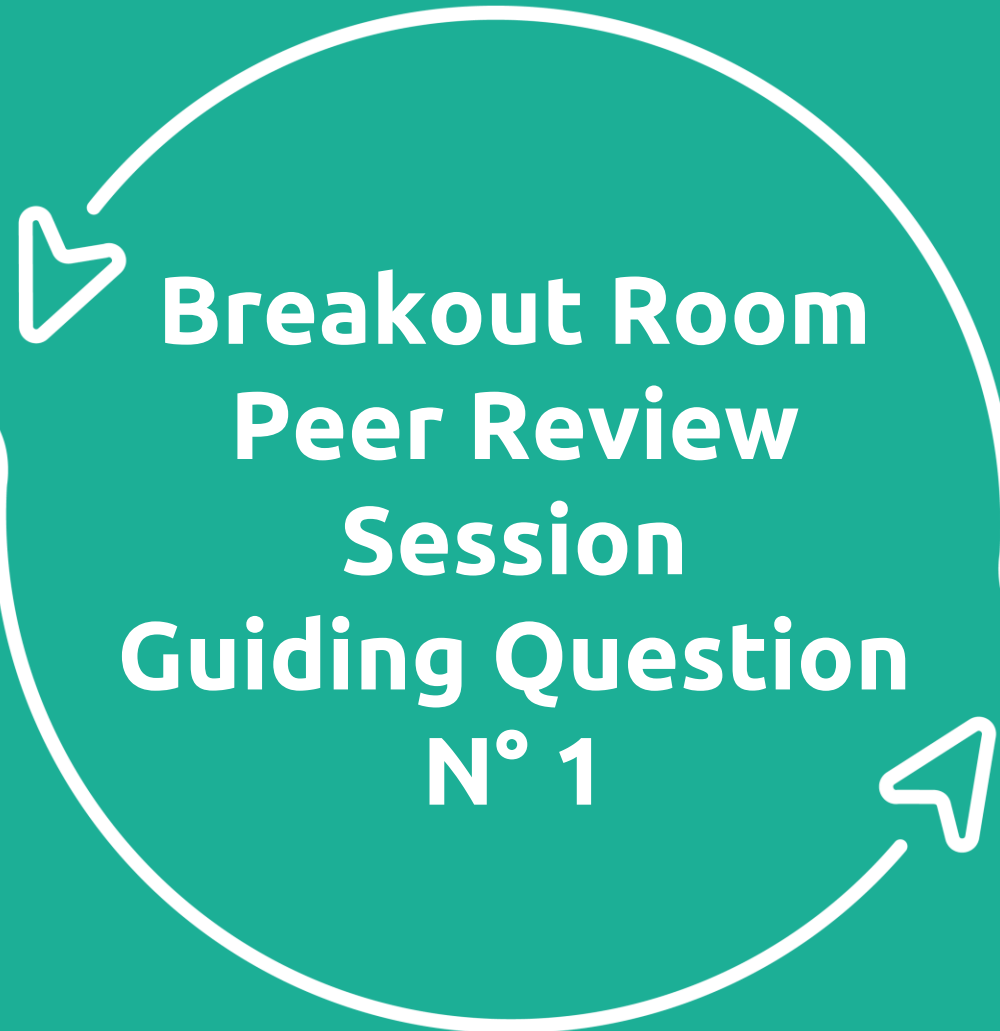
Presentation of Thessaloniki

Thessaloniki, 28-29 June 2023

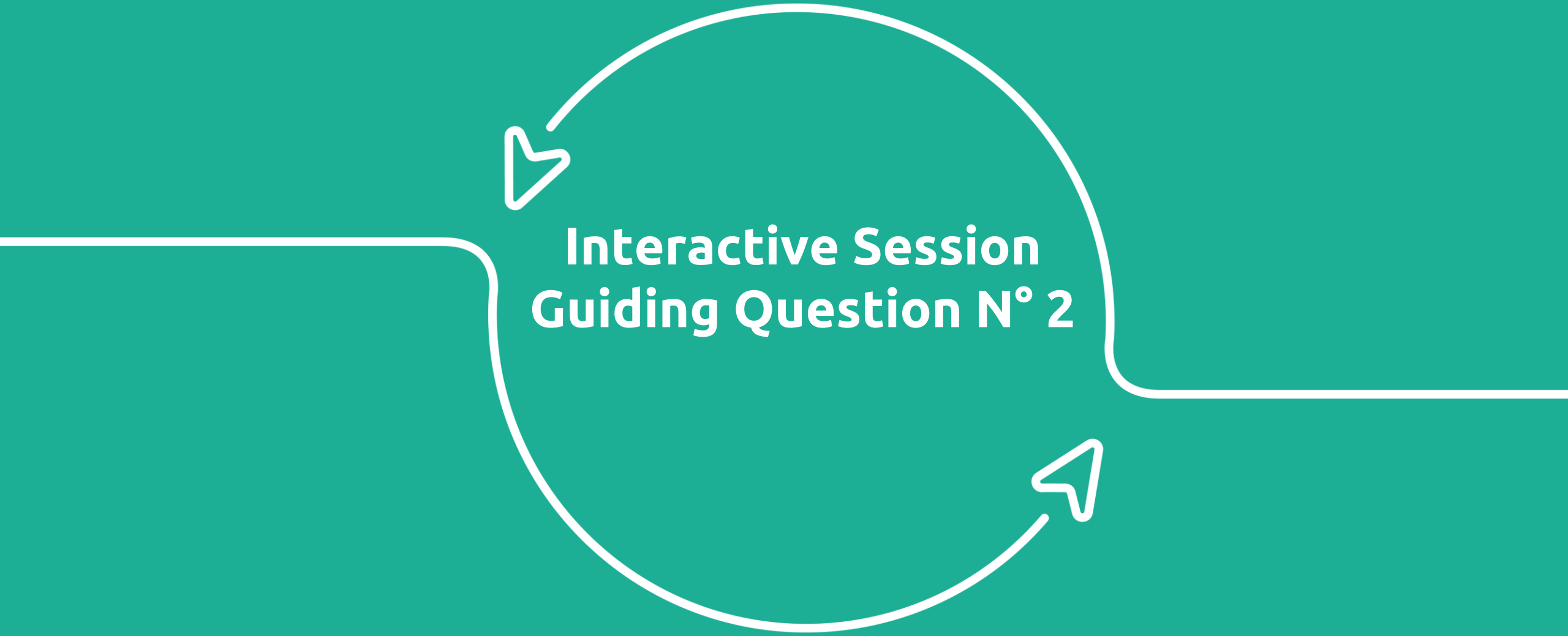




Insert PPT Thessaloniki



**Breakout Room
Peer Review
Session
Guiding Question
N° 1**



**Interactive Session
Guiding Question N° 2**

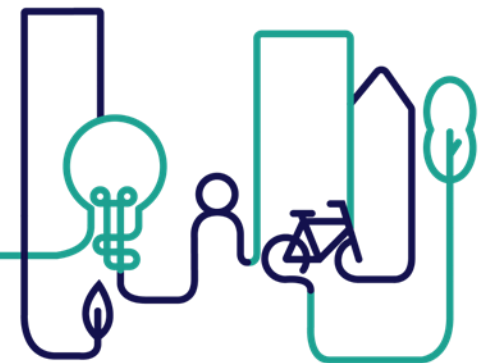
EUI PEER REVIEW N° 1 – 28-29 JUNE 2023

THESSALONIKI

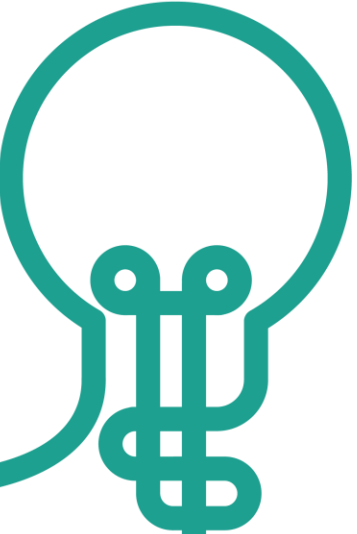
Interactive Session Guiding Question N° 2

Four into One will go....

Moderator: Eddy Adams and Martijn De Bruijn, EUI Experts

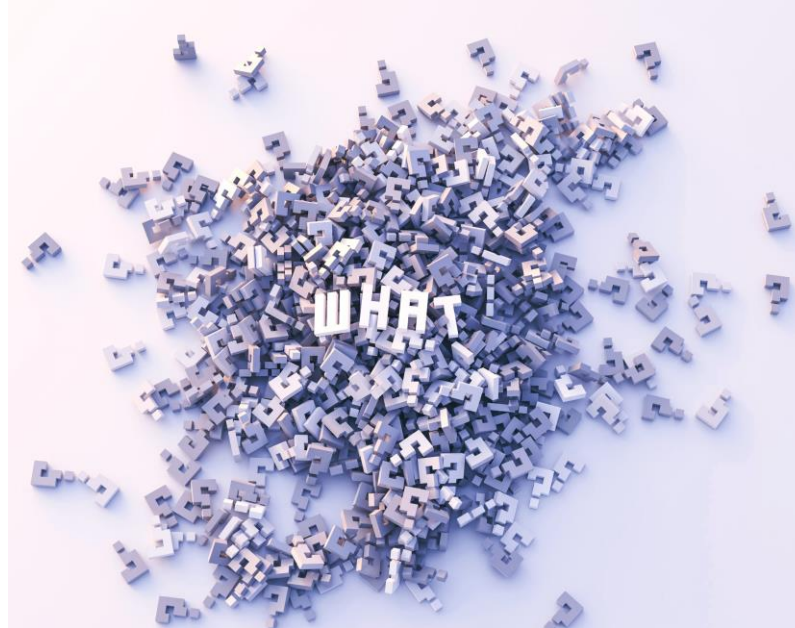


Four guiding CUR questions



Jelgava: How to make sure that horizontal climate change objectives are delivered when the SUD strategy deals with sectoral actions and tasks?

Maia: What methodological stages a City must ensure on Energy and Digital Transitions for getting them embedded in SUD strategy (e.g. which components to prioritize, how can we improve the selection process, what monitoring indicators should be selected) while simultaneously ensuring we meet our citizens and community empowerment and needs?



Beja: How to foster a cultural of environmental sustainability in the decision making process, particularly when addressing urban regeneration?

Thessaloníki: How to link strategies to EU and global agendas and deliver the green transition?

Apply a bit of peer review magic...



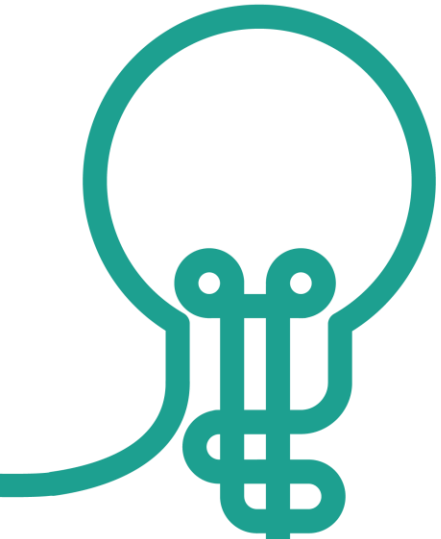
Photo by [Artem Maltsev](#) on [Unsplash](#)

And hey presto...
.....one shared guiding question!



**How can we embed and deliver
our cross-cutting climate priorities
in the Sustainable Urban
Development Strategies?**

Trade Secret: Here's how the magic works...



Jelgava: How to make sure that horizontal climate change objectives are delivered when the SUD strategy deals with sectoral actions and tasks?

Beja: How to foster a cultural of environmental sustainability in the decision making process, particularly when addressing urban regeneration?



How can we embed and deliver our cross-cutting climate priorities in the Sustainable Urban Development Strategies?

Maia: What methodological stages a City must ensure on Energy and Digital Transitions for getting them embedded in SUD strategy (e.g. which components to prioritize, how can we improve the selection process, what monitoring indicators should be selected) while simultaneously ensuring we meet our citizens and community empowerment and needs?

Thessaloníki: How to link strategies to EU and global agendas and deliver the green transition?



And here's how this session will work

Step 1: Introduction and lifting the lid on the question

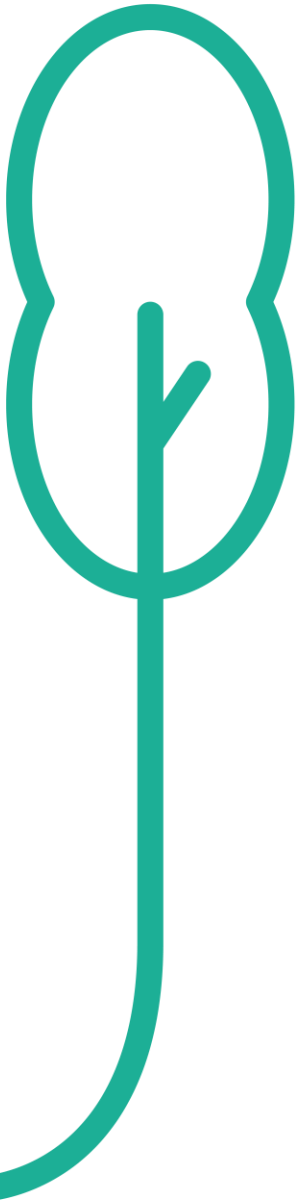
- Objectives and process
- Hearing from the Cities Under Review

Step 2:Addressing the challenge

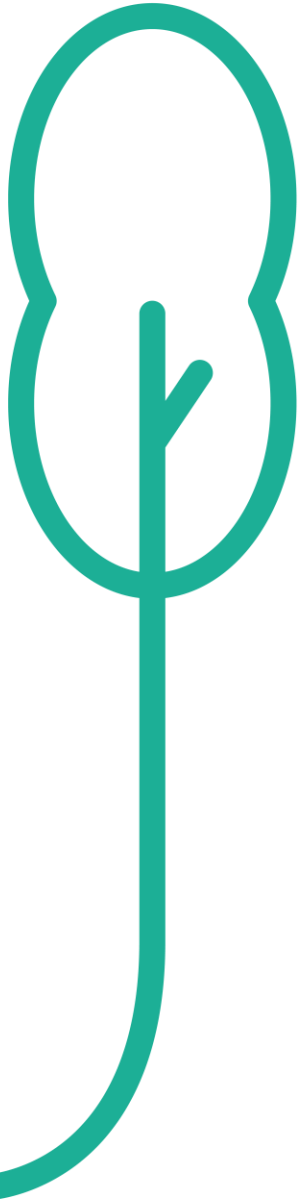
- Participants split into 4 mixed groups
- Room split into 4 stations – each with a facilitator & a question
- Groups rotate around the stations (15 mins each) to reflect on the questions

Coffee Break – Experts cluster your content

Step 3: Plenary session to unpack our responses



Groups



GROUP 1

- › João Margalha
- › Rita Ličāgina-Timofejeva
- › Athina Kokkinidou
- › Eleni Anezyri
- › Aikaterini Iosifidou
- › Thaleia Chorinou
- › Marino Cavallo
- › Domna Chatzilamprinou
- › Zoé Fournand

GROUP 2

- › Marija Stocka
- › Pedro Pacheco
- › Joanna Brzezińska
- › Georgios Papastergios
- › Petr Šašinka
- › Andreas Louja
- › Marios Asteriou
- › Niki Schina
- › Konstantinos Tsinikos
- › Eilish O'Loughlin

GROUP 3

- › Ineta Vintere
- › Maria Goreti
- › Donata Gaspari
- › Soňa Raszková
- › Clémentine Gravier
- › Chrysos Makrakis Karahalios
- › Paola Ravenna
- › Tania Kasimidou
- › Kassiani Zisi

GROUP 4

- › Konstantia Bessa
- › Gunita Osīte
- › Nuno Pancada
- › Tiago Araújo
- › Georgios Michailidis
- › Tiziana Grossele
- › Maria Rocio Sainz Flores
- › Laura Hagemann
- › Panagiota Mavria
- › Magda Baidan



Thank you!

**EUI peer review
Thessaloniki, 28-29 June**



Practical Information for this evening

**Join us at 18.00 for a visit to MOMus
Photography Museum – meet at the Museum**

Dinner will be at 20.00 at XXXXX



**Contacts in case
of emergencies!**

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Elodie (Potion Magic)

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